

Adani Ports and Special Economic Zone Limited

An economic gateway for the nation



adani

Ports and
Logistics

Growth, the way it is meant to be.

To us, growth transcends the businesses we operate. It embodies the genuine impact we can create—touching lives, nourishing communities, and inspiring futures. With our expansive operations, we have effortlessly reached the most remote geographies. Whether it's power transmission, solar energy generation, or integrated ports and logistics, we focus on large-scale execution that benefits millions of Indians.

We take pride in extending this commitment beyond our core businesses, positively impacting healthcare, education, employment generation, and creating sustainable livelihoods for deserving communities. We believe that true growth fosters goodness, inspiring and driving us forward.

Vision

To be a world-class leader in businesses that enrich lives and contribute to nations in building infrastructure through sustainable value creation.

Mission

To become the world's leading transport utility company with B2C integrated logistics solutions contributing to economy and society.





Adani Ports and Special Economic Zone

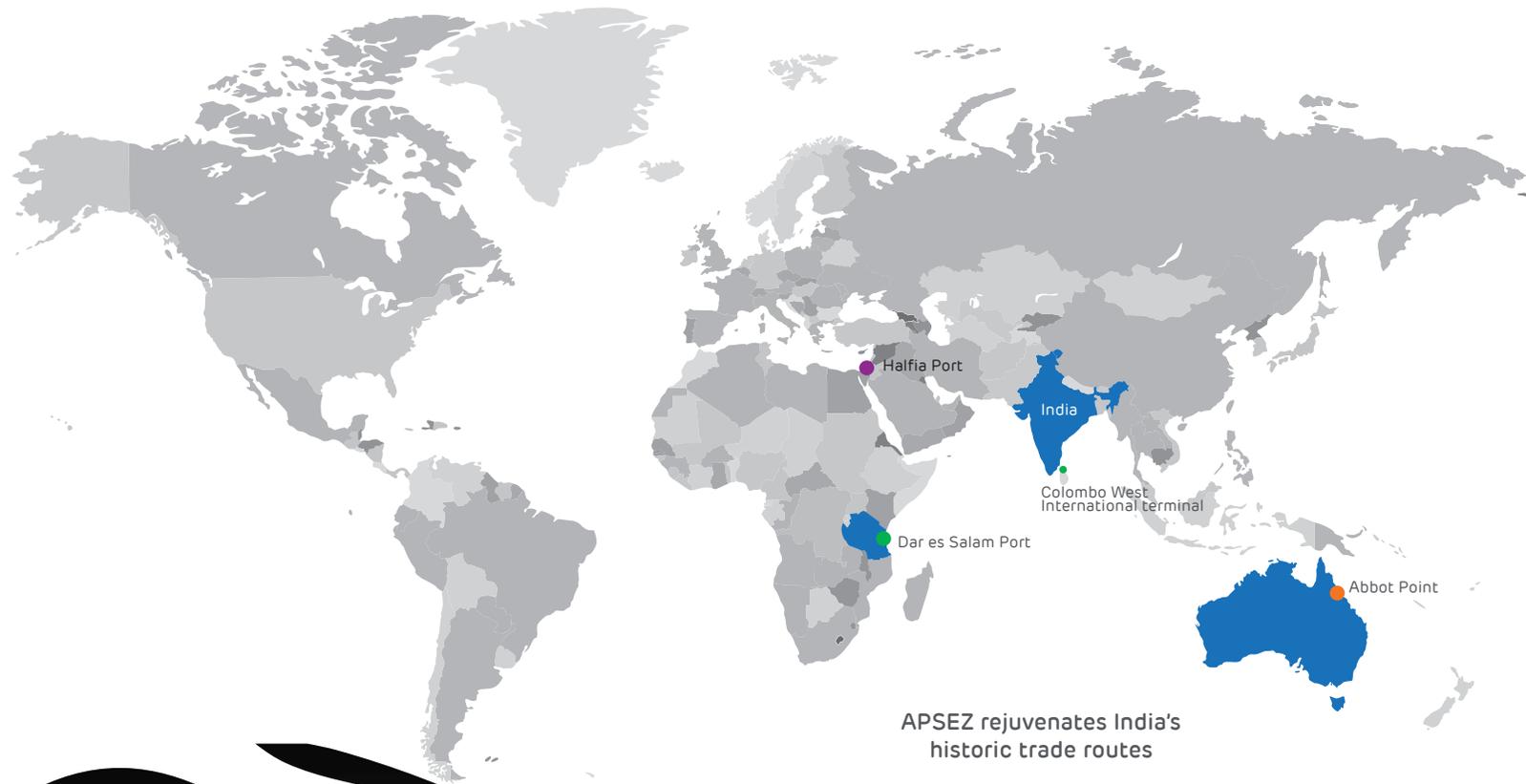
The undisputed leader in the Indian ports sector.

APSEZ provides seamlessly integrated services across four verticals - Ports, Logistics, SEZ, and Dredging.

- Comprehensive one-stop business solutions
- Strong presence along the coastline, creating a "string of pearls"
- Largest commercial port operator and integrated logistics provider
- A dedicated and passionate team committed to delivering exceptional service
- Advanced technology-driven systems and processes

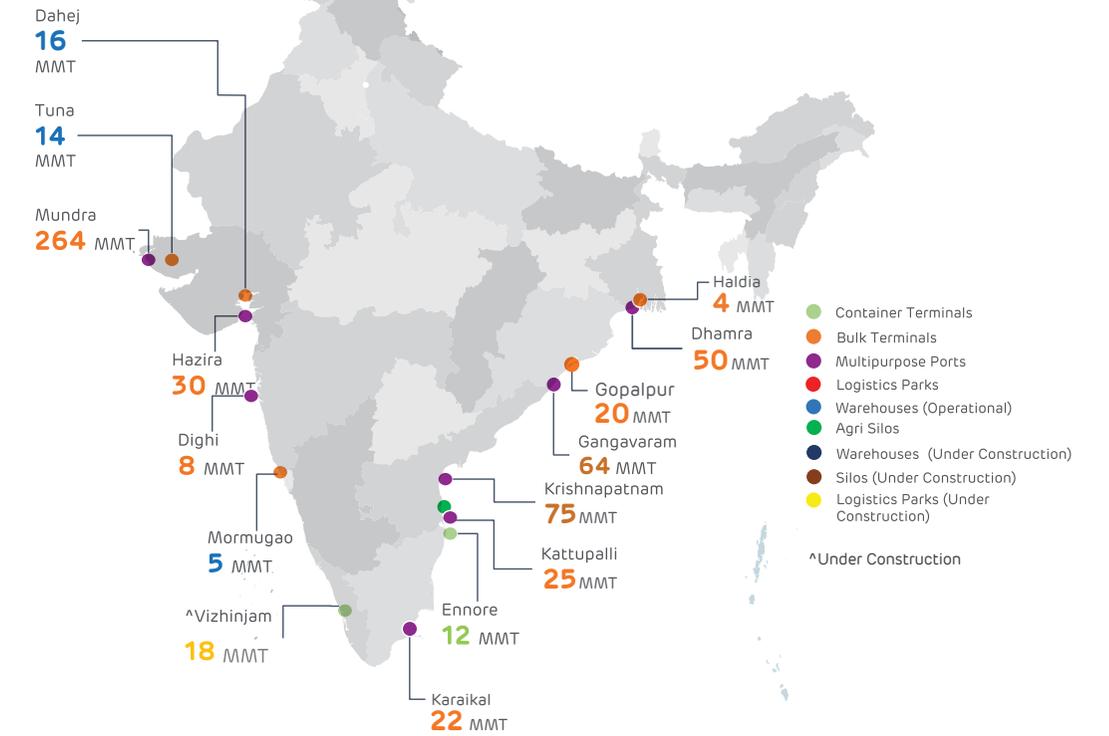
Key features of APSEZ ports:

- Deep-water, all-weather direct berthing capabilities
- Extensive mechanisation for efficiency and digitalisation to achieve scale
- Excellent connectivity to national highways and rail networks
- Significant potential for expansion
- Operational standards that match the world's best port operators



West Coast
Capacity: ~355 MMT

East Coast
Capacity: ~272 MMT



Strategic Advantages at Adani

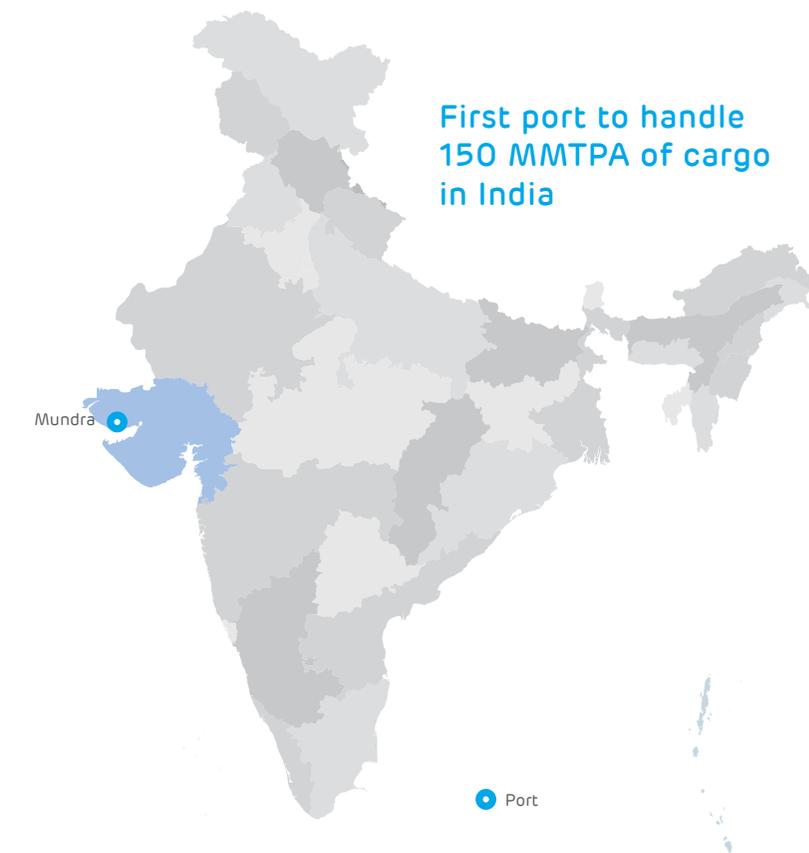
India's largest private port operator, building global presence.

- 15 Ports with a capacity of approximately 627 MMT: Achieving parity between the east and west coasts of India.
- **Global Operations:** Operating ports in Haifa, Israel, and Tanzania, along with an operations and maintenance contract in Australia.
- **Infrastructure Development:** Currently building a container terminal in Colombo, Sri Lanka.
- Reduction in overall logistics costs for customers due to our efficient processes.
- Capability to handle the largest vessels afloat in the world.
- Specialised asset configurations tailored to meet specific customer needs.
- Uninterrupted operations available round-the-clock.
- Multi-modal logistics solutions designed to support timely deliveries and meet customer demands.
- Managing the largest commercial port in Israel, providing a significant advantage in accessing the Mediterranean Sea.

Customer-Centric Services:

- A single-window interface system that streamlines all services for Ports and Logistics.
- Commitment to customer centricity, ensuring that we deliver more value to every client.

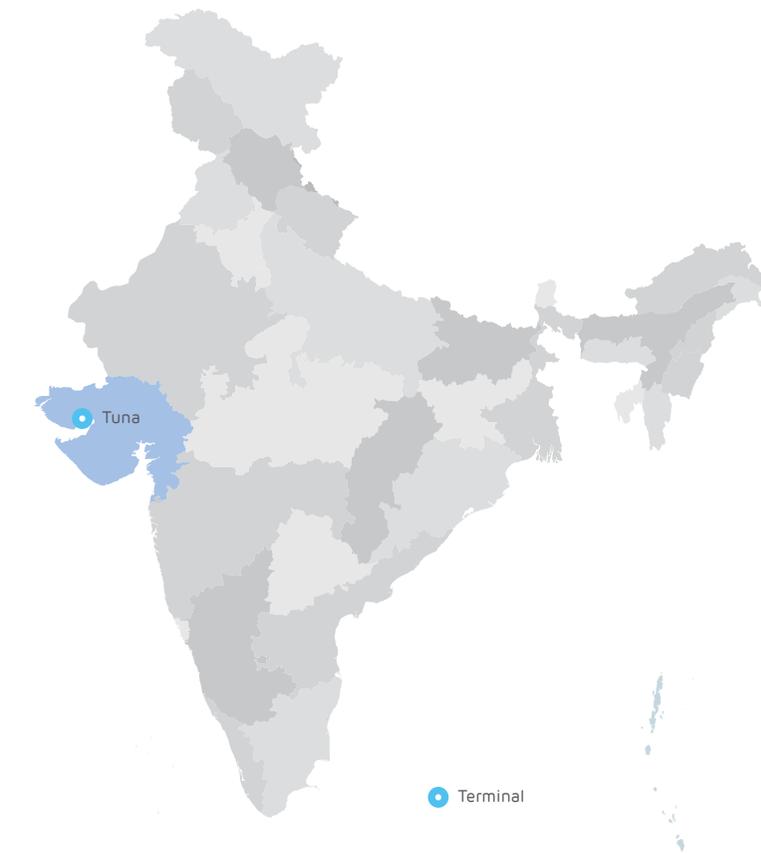




Mundra Port

An infrastructural marvel, the mega port at Mundra is a major economic gateway that caters to the northern hinterland of India with multimodal connectivity.

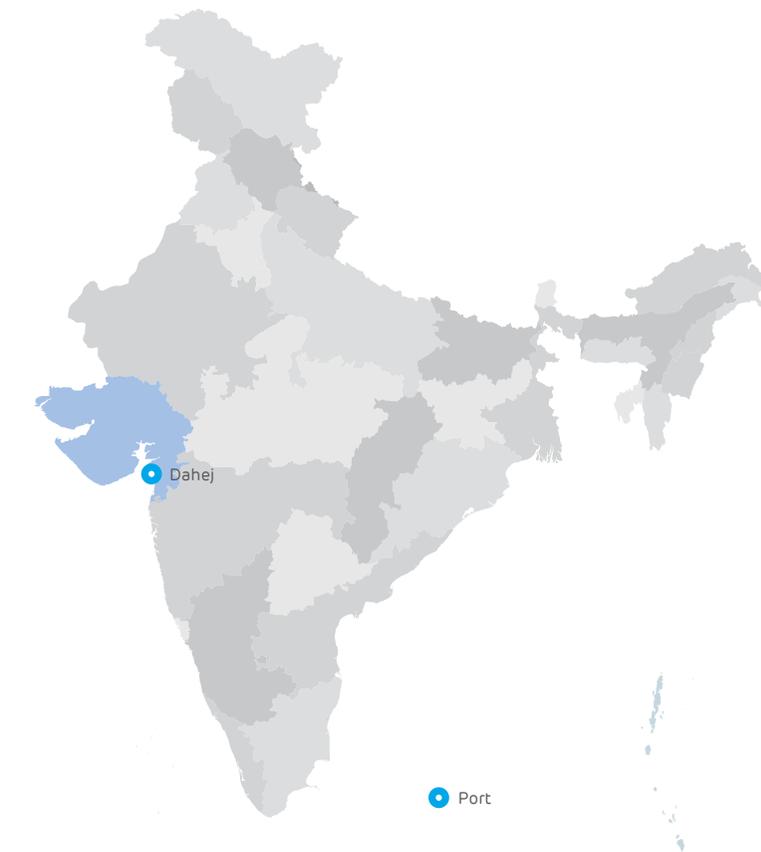
- **Deep-Water, All-Weather Berthing:** Located in the Gulf of Kutch, our port offers reliable berthing upon arrival.
- **Extensive Berthing Facilities:** Featuring 27 berths and 2 single-point moorings, with an annual capacity to handle 264 MMT of cargo, including dedicated terminals for various cargo and commodity types.
- **World's Largest Coal Import Terminal:** Designed to accommodate significant coal import operations.
- **Versatile Cargo Handling:** Equipped to manage dry bulk, break-bulk, project cargo, liquids, containers, automobiles, and crude oil.
- **Capesize and Super Tanker Capability:** Capable of berthing fully loaded Capesize Vessels, Very Large Crude Carriers (VLCC), and Ultra Large Crude Carriers (ULCC).
- **Excellent Road Connectivity:** Well-connected to the Indian National Highway (NH) network via State Highway 48 through Anjar and National Highway 8A.
- **Privately Developed Rail Network:** A 75 km rail line from Adipur to Mundra Port enhances nationwide connectivity.
- **Strategic Location:** Serves as a natural gateway to cargo hubs in the northern and western hinterlands of India.
- **Mundra SEZ:** The first port-based multi-product Special Economic Zone (SEZ) in India.
- **Advanced Infrastructure:** Features state-of-the-art rail-mounted quay cranes, high-capacity gantry systems (GSUs), and a fully integrated high-speed conveyor system.



Tuna Terminal

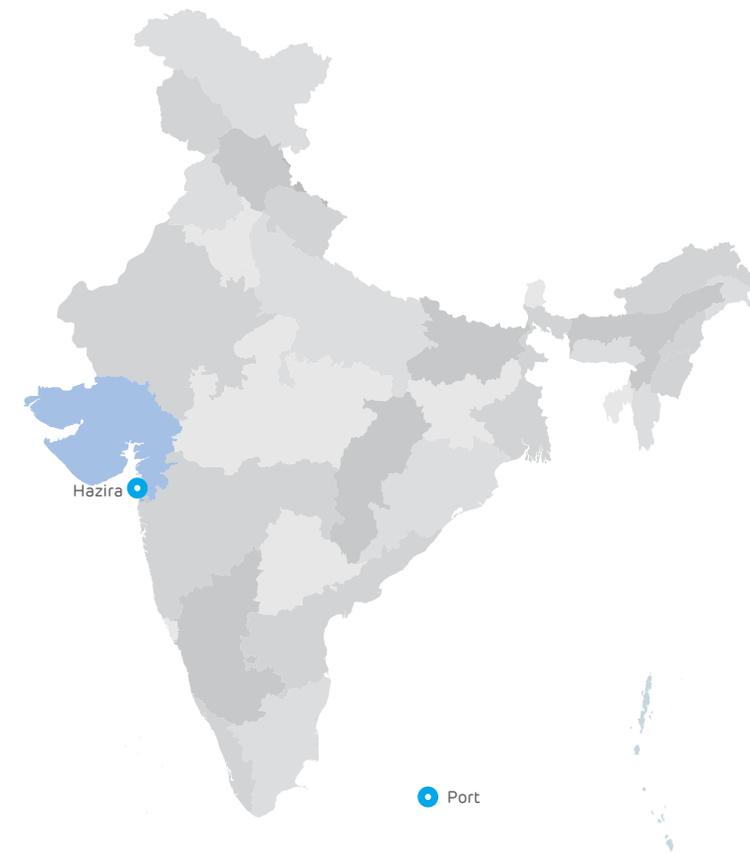
Tuna Terminal handles all types of dry bulk cargo including coal, fertilisers, minerals industrial salt, and agriculture products.

- Tuna Terminal: An all-weather, berthing-on-arrival port situated off Tekra, Kandla Creek, Gujarat.
- Capacity & Draft: With a capacity of 14 MMTPA and a draft of 16.2 meters, Tuna Port can accommodate vessels up to 130,000 DWT at berth.
- Versatile Cargo Handling: Equipped to manage a wide range of dry bulk and break-bulk cargo, including coal, fertilisers, agricultural products, steel, minerals, and more.
- Enhanced Connectivity: Improved rail infrastructure provides greater connectivity to the hinterlands.
- Strategic Road Access: Well-connected to National Highway 8A, which links to the Mumbai-Delhi corridor.
- Coal Import Terminal: Home to the largest and most advanced coal import terminal near Kandla Port, featuring a high discharge rate of over 35,000 MT per day.
- Advanced Equipment: Utilises high-capacity Liebherr cranes and hoppers for efficient operations.



Dahej Port

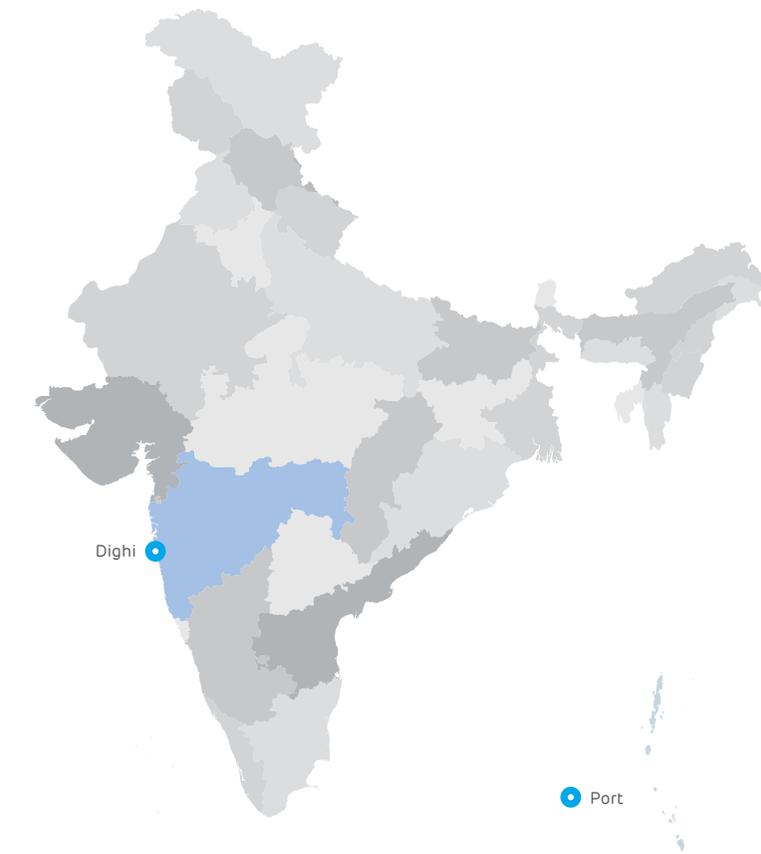
- **Deep-Water Multi-Cargo Port:** Located in the Gulf of Khambhat, Bharuch, Gujarat.
- **Handling Capacity:** Capable of managing 16 MMTPA with two dry and break-bulk berths, as well as dedicated facilities for project cargo.
- **Versatile Cargo Handling:** Equipped to handle all types of dry bulk and break-bulk cargo, including coal, fertilisers, agricultural products, steel, minerals, and more.
- **Vessel Accommodation:** Capable of Berthing Fully Laden Panamax vessels.
- **Rail Connectivity:** A dedicated railway line, BDRCL, connects Dahej Port to the national rail network.
- **Road Access:** Well-connected to National Highway 8 via a six-lane state highway (SH 6).
- **Strategic Location:** Provides access to contiguous industrial hubs in Gujarat, Maharashtra, and eastern Madhya Pradesh.
- **Innovative Coal Transportation:** Features India's first high-speed elevated triangular gallery overload conveying system for coal transportation, designed to eliminate dust pollution.
- **Advanced Handling Systems:** Incorporates mechanised cargo handling systems and wagon loading systems for efficiency.



Hazira Port

Adani Hazira Port Ltd. (AHPL) handles all types of cargo including bulk, break-bulk, bulk liquid chemicals, petroleum products & edible oil, containers, automotive, and crude.

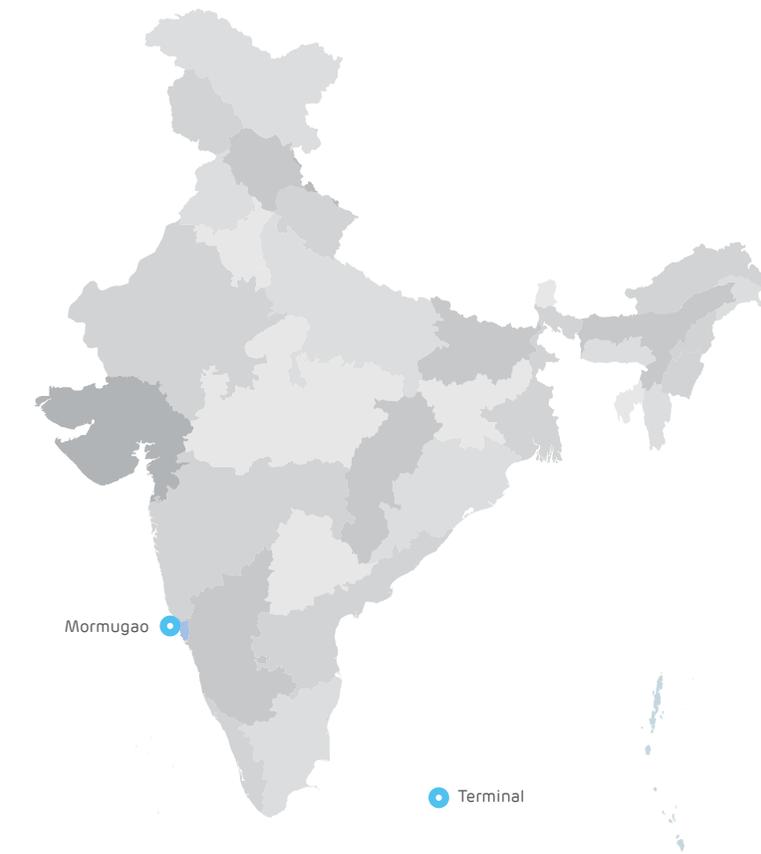
- Deep-Water Port: Situated in the Gulf of Khambat, Surat, Gujarat.
- Annual Capacity: Capable of handling 30 MMT of cargo, with potential for further expansion.
- Versatile Cargo Handling: Equipped to manage dry bulk, break-bulk, project cargo, liquids, containers, and automobiles.
- Vessel Accommodation: Able to berth Panamax vessels, liquid tankers, and container ships.
- International Trade Gateway: Serves as a convenient gateway for trade with Europe, Africa, America, and the Middle East.
- Emerging Commercial Hub: Hazira is poised to become the largest multi-product commercial port in South Gujarat.
- Simultaneous Operations: Capable of simultaneously handling vessels of various classes with an extensive fleet of support equipment.
- Liquid Cargo Handling: The port can manage over 190 types of liquid cargo, catering to diverse chemical industry needs.



Dighi Port

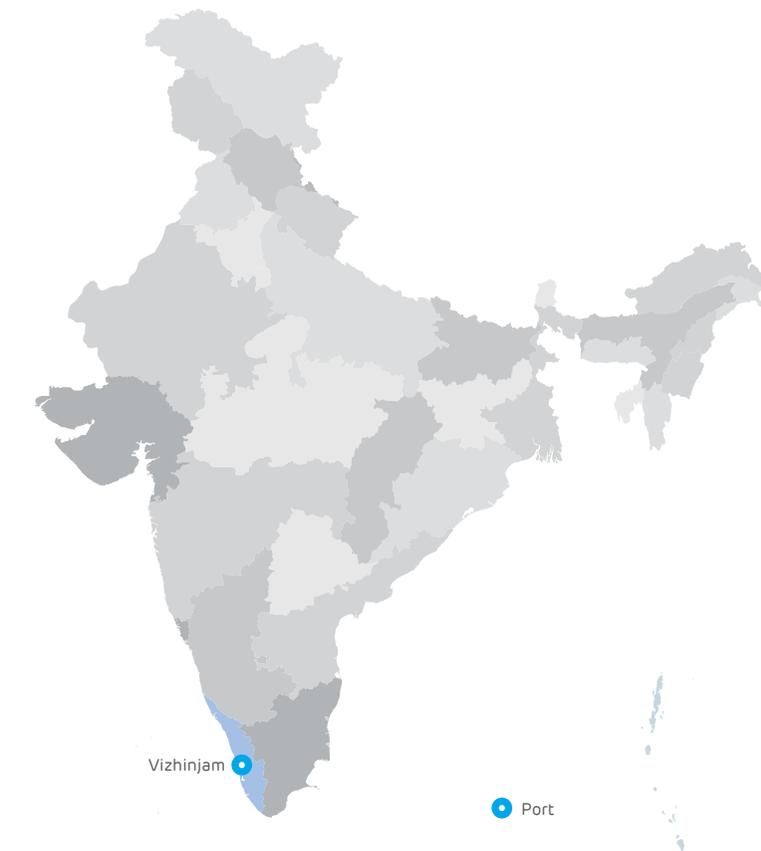
The all-weather port is built to serve oil, chemicals, container, and bulk cargos.

- **Emerging Gateway:** Positioned to become a major gateway for Maharashtra, servicing its land-locked industrial corridors and heartland, with an annual capacity to handle 8 MMT of cargo.
- **All-Weather Port:** Designed to serve the Oil, Chemical, Container, and Bulk sectors efficiently.
- **Robust Connectivity:** Features excellent road connectivity and direct berthing facilities for seamless operations.
- **Comprehensive Infrastructure:** Includes closed warehouses, tank farms, and open stockyards for the storage of commodity goods.
- **Project Cargo Expertise:** Specialises in the successful handling of oversized and overweight project cargo.
- **State-of-the-Art Liquid Terminal:** Ensures best-in-class storage and safe, contamination-free handling of liquid cargo for customers.



Mormugao Terminal

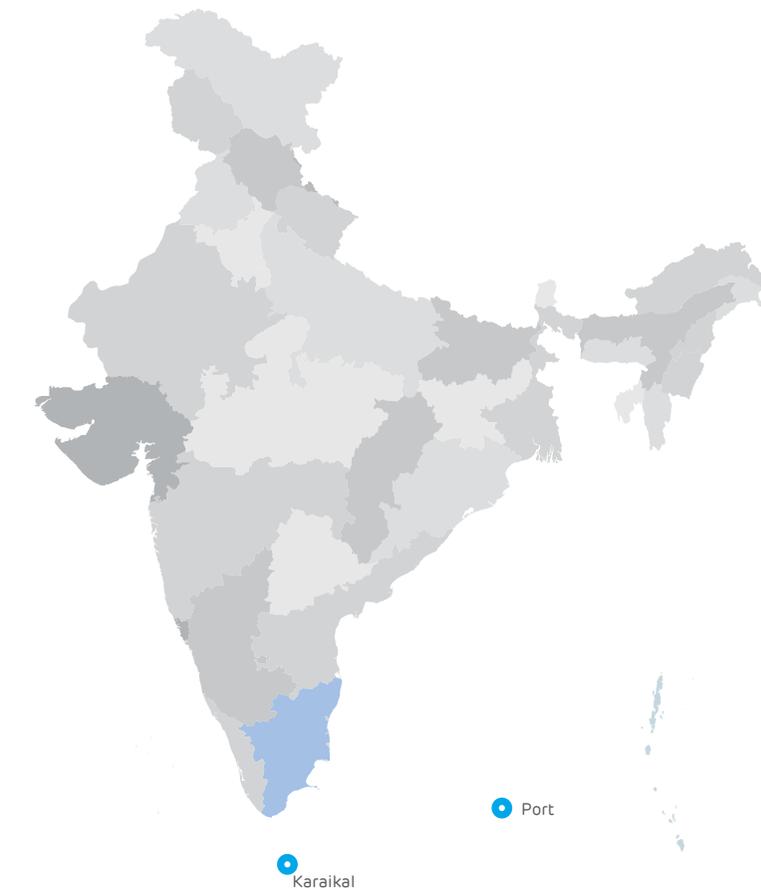
- **Location:** Situated on the west coast of India.
- **Terminal Capacity:** Features a single berth terminal with an annual capacity to handle 5 MMT of cargo.
- **Coal Handling:** Authorised to manage coal cargo.
- **Vessel Accommodation:** Equipped with adequate infrastructure to handle both Panamax and Capesize vessels.
- **Rail Connectivity:** A broad-gauge line connects Goa with neighbouring states through South Central Railways and Konkan Railways.
- **Strategic Advantage:** Offers a strategic location benefit for the hinterlands of Maharashtra and Karnataka.
- **Mechanised Handling System:** Comprises a fully mechanised material handling system, including conveyor systems and stacker cum reclaimers, with a stacking capacity of 5,000 tph and a reclaiming capacity of 2,500 tph.



Vizhinjam Port

India's First Deep-Water Container Transshipment Port and South Asia's First Automated Port.

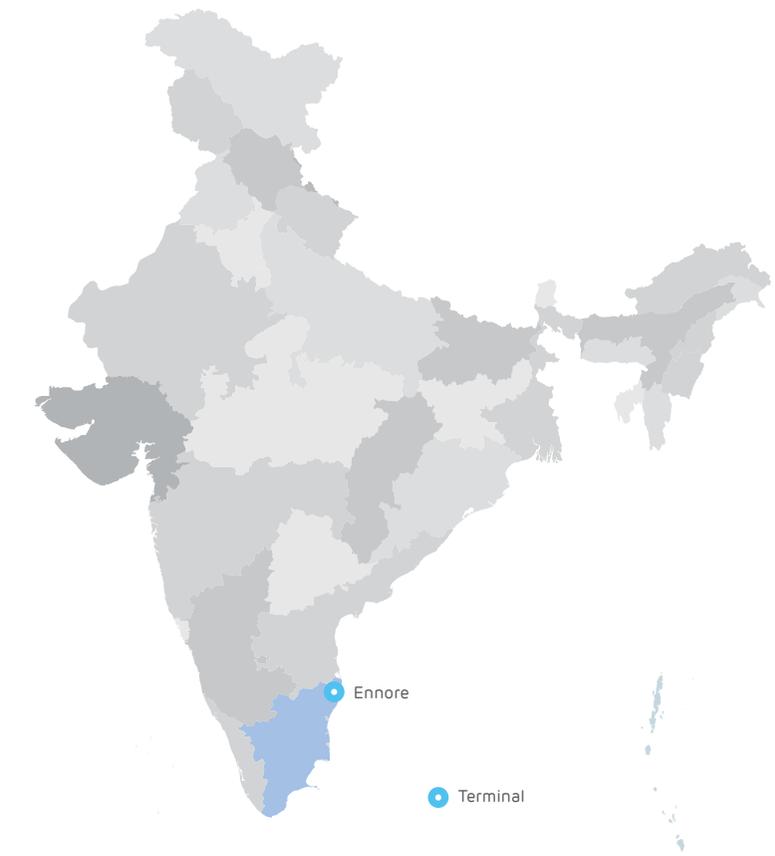
- **Strategic Advantage:** Resulting from closeness to international shipping routes, the Port located near Thiruvananthapuram, Kerala, offers direct access to major shipping services.
- **Natural Advantage:** Naturally available deep draught makes Vizhinjam India's first Deepwater Transshipment port capable of handling ultra large vessels.
- **Phased Development:** Ensuring systematic growth and expansion. First phase already operational. Masterplan Development targeted to be completed by 2028.
- **Economic Benefits:** Wider economic benefits to the nation and state, resulting from savings in foreign exchange, port induced industrial growth and job creation. Expected to boost local economy.
- **Sustainability Focus:** Incorporates environmentally friendly practices in construction and operations to minimise ecological impact.
- **Advanced Infrastructure:** South Asia's first Automated Port.
- **Global Connectivity:** Enhances India's position in global maritime trade, facilitating international trade partnerships.
- **Community Engagement:** Commitment to involving local communities in development initiatives, fostering socio-economic growth.



Karaikal Port

Karaikal Port is all weather port conceived to serve the industrial needs of Southern Tamil Nadu and Puducherry Regions.

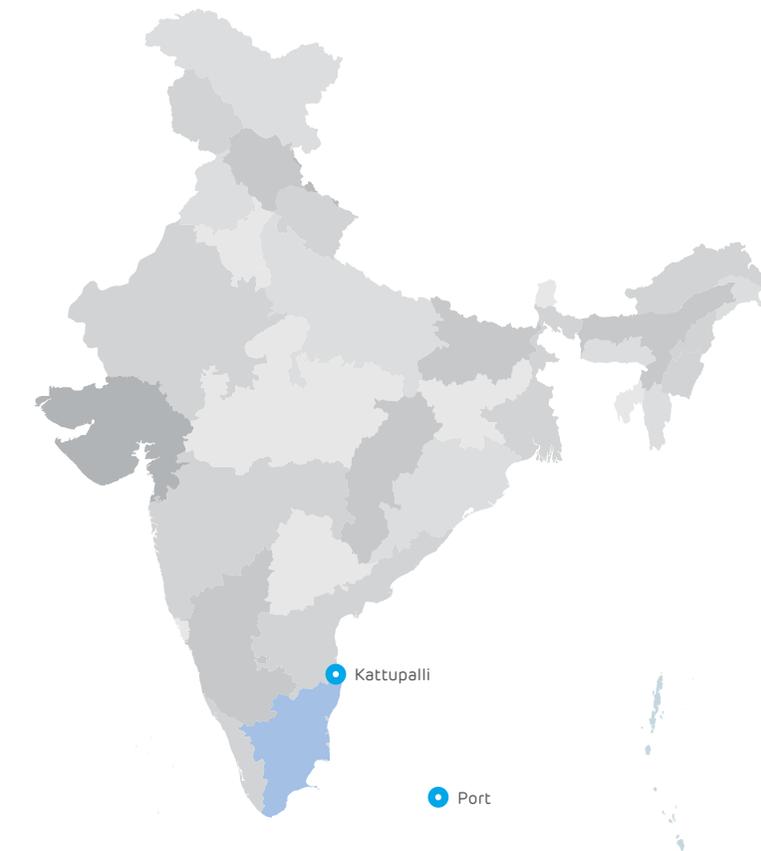
- Location: Situated in the town of Karaikal within the union territory of Puducherry.
- Port Development: An all-weather deep-sea port developed across an area of 600 acres.
- Annual Capacity: Capable of handling 22 MMT of cargo annually.
- Diverse Commodities: Processes a wide range of commodities, including coal, sugar, cement, fertiliser, project cargo, agro commodities, liquid cargo, and containers.
- Advanced Bulk Cargo Handling: Features a state-of-the-art mechanised facility for efficient bulk cargo handling, allowing for high discharge rates.
- Rail Connectivity: Connected to the Southern Railway Network, linking major manufacturing industries in the Ariyalur, Trichy, and Salem regions.



Ennore Terminal

Adani Ennore Container Terminal (AECT) is a state-of-the-art box terminal 30 km north of Chennai Port.

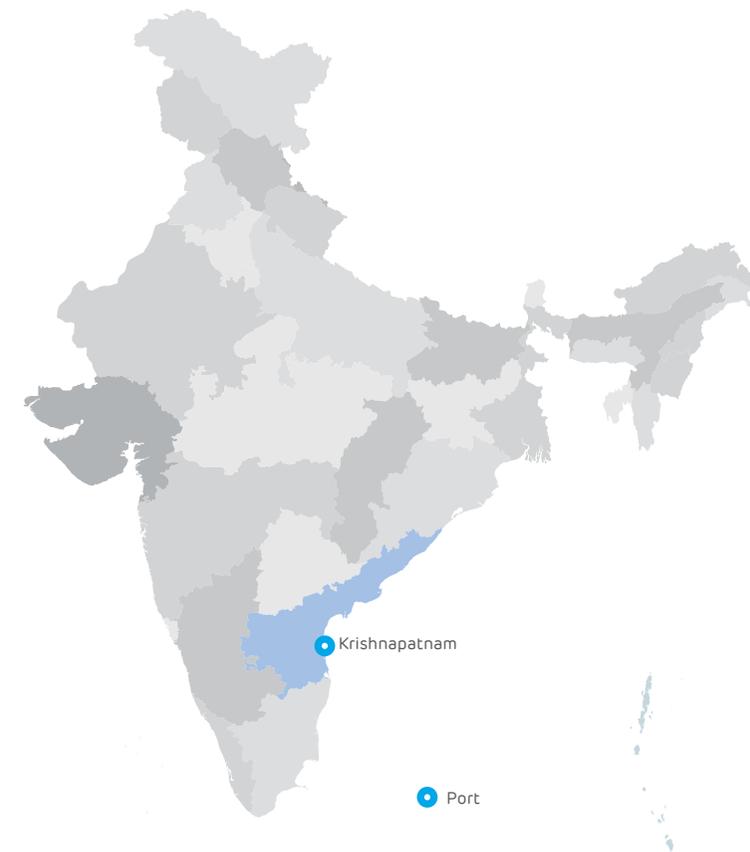
- **Location:** A modern terminal situated in the northern suburbs of Chennai, positioned as an ideal gateway for the city.
- **Container Terminal Capacity:** A world-class facility with an annual capacity to handle 12 MMT of cargo.
- **Connectivity:** Features excellent road and rail connectivity, with enhancements planned through upcoming projects such as the Northern Port Access Road Rail Link.
- **Strategic Positioning:** Ideally located to serve the automotive and white goods manufacturing sectors in the Chennai hinterland, while also efficiently accommodating import cargo destined for Bengaluru.



Kattupalli Port

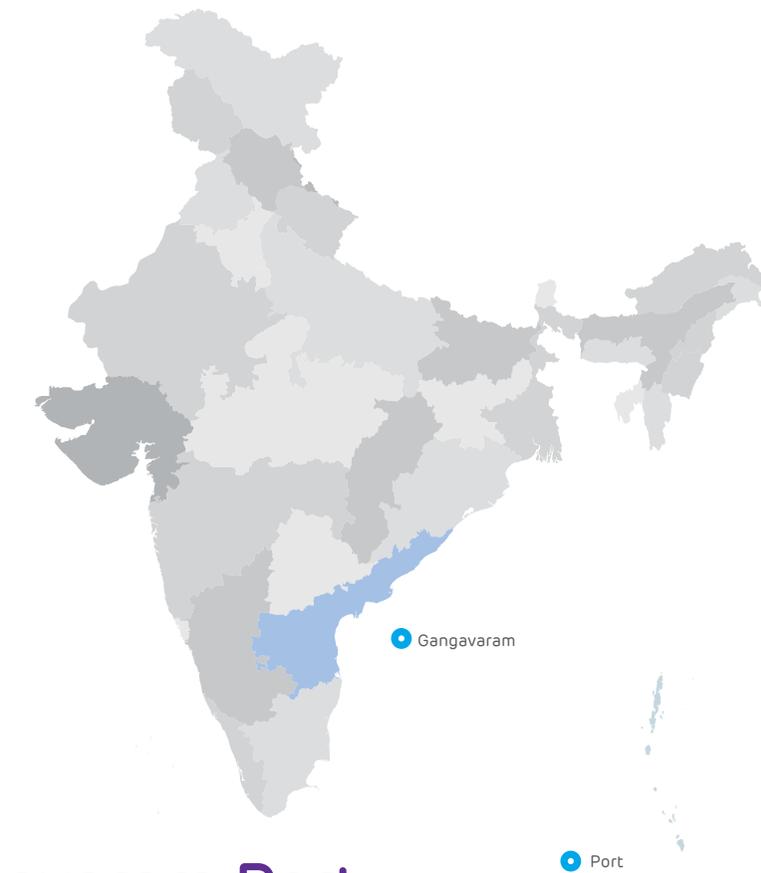
Kattupalli is a modern multi-cargo port located in North Chennai. Situated outside city limits, Kattupalli offers 24x7 congestion-free approach roads for seamless movement of cargo offering a wide basket of services such as a dedicated yard for Direct Port Delivery clearance, Direct Port Entry for factory stuffed/self-sealed export-laden containers and flexible carting.

- **Berth Capacity:** Features three berths with a total quay length of a total quay length of more than 1 km.
- **Multi-Commodity Port:** Equipped to manage a diverse range of cargo, including containers, break-bulk, project cargo, and liquid cargo.
- **Vessel Accommodation:** Capable of berthing fully loaded Panamax vessels as well as container ships.
- **Strategic Importance:** The port enhances its strategic significance by offering congestion-free solutions in response to the growing demand for hinterland activities.
- **Operational Efficiency:** Known for its operational efficiency and quick vessel turnaround times, Kattupalli ensures minimal unexpected delays. It maintains connections to all CFSs, logistics parks, and SEZs in Chennai for streamlined import and export processes.
- **DPD Warehouse:** Features a DPD warehouse within the container yard, allowing for seamless movement of AEO and DPD consignments.
- **On-Dock CFS:** Includes an on-dock Container Freight Station (CFS) with 45,000 sq. ft of closed warehouse space.



Krishnapatnam Port

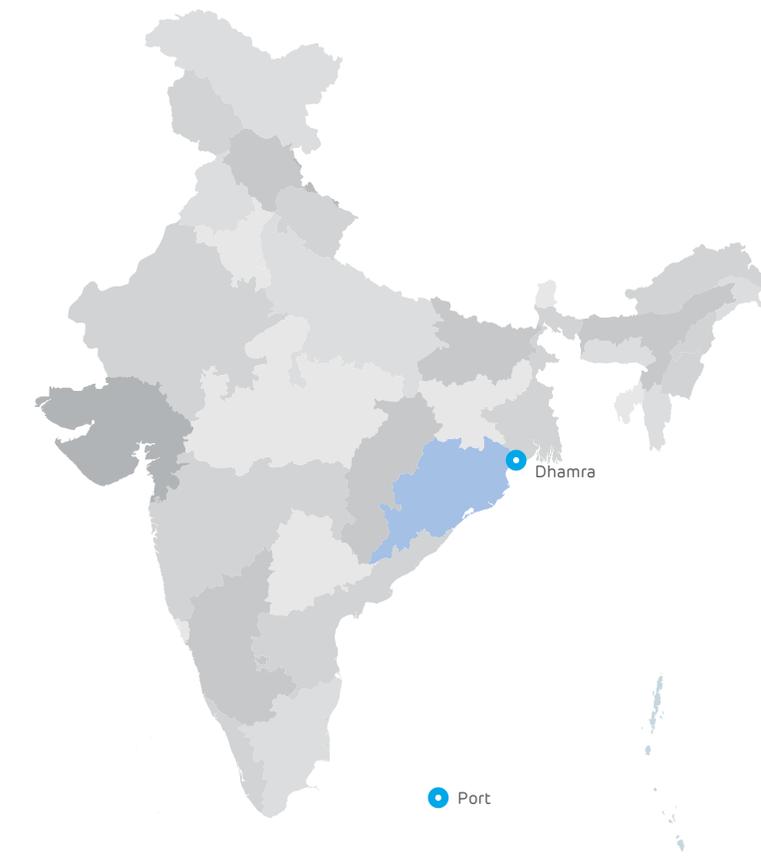
- **Location:** Situated in the Nellore district of Andhra Pradesh along the east coast of India.
- **Port Development:** Poised to become the country's largest mechanised port for imports and exports catering to Andhra Pradesh, Tamil Nadu and Karnataka Region, featuring five cape-enabled berths, the only port in India to have such a facility.
- **Operational Excellence:** Excels in operational parameters, including cost efficiency, reliability, timeliness, and superior customer service, with an annual capacity of 75 MMT.
- **Wharf Length:** Boasts a total wharf length of 3,250 meters, allowing for the simultaneous berthing of up to 14 vessels.
- **Deep Draft Capability:** Equipped to handle Super Capesize vessels of up to 200,000 DWT, resulting in significant savings on ocean freight.
- **Project Cargo Handling:** A dedicated berth for Over Dimensional Project Cargo (ODC) is already operational.
- **Multi-Modal Connectivity:** Offers robust road and rail connectivity to the national grid.
- **Road Infrastructure:** Features a dedicated 26 km four-lane road capable of accommodating 5,000 trucks per day, alongside a 19 km double rail line connected to the Howrah-Chennai mainline, facilitating the movement of up to 60 trains daily.



Gangavaram Port

An All-Weather Deep-Water Port that connects vast Hinterlands with State-of-the-Art Infrastructure Facilities and Multi-Modal Connectivity.

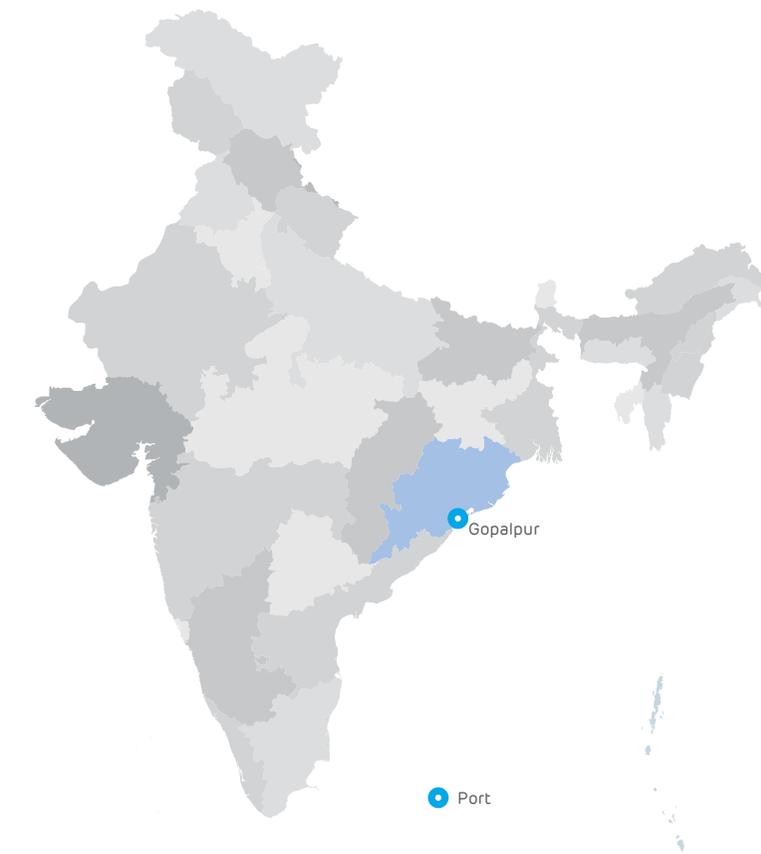
- All-weather, multipurpose port with 9 berths with up to 19.5 m water depth, making it one of the deepest ports capable of handling fully laden Super Cape size vessels of up to 200,000 DWT.
- Gangavaram Port provides efficient cargo handling services for a variety of bulk and break-bulk cargo groups, including coal, iron ore, fertiliser, limestone, bauxite, raw sugar, project cargo, alumina, steel products, etc.
- State-of-the-art mechanised handling systems, facilitating fast and efficient operations with minimum cargo loss.
- Excellent road and rail connectivity established for congestion-free evacuation of cargo. Rail connectivity was established with the national network of the Chennai-Howrah rail corridor and road connectivity established by a 4-lane expressway connecting the port with NH-16 (Chennai to Kolkata).
- With deep draft, efficient operations and excellent connectivity, Gangavaram is the gateway port for a hinterland spread over 8 states across eastern, western, southern, and central India.
- Located about 5 km south of Visakhapatnam, the industrial nerve centre of Andhra Pradesh.
- The port has recently commissioned a state-of-the-art 0.6mTEUs per annum capacity container terminal which will provide an impetus to the growth of cargo businesses in the surrounding industrial hubs.



Dhamra Port

Dhamra is one of the deep draft ports of India which can accommodate super cape-size vessels. It is an all-weather, multi-user, multi-cargo port poised to become the largest and most efficient port in the east coast of India.

- Location: A deep-water, all-weather, multi-user, multi-cargo port located on the east coast of India.
- Capacity: Features 5 berths with an annual capacity of 50 MMTPA (Million Metric Tons Per Annum) for cargo handling.
- Cargo Handling: Equipped to manage a variety of cargo types, including dry bulk, break bulk, project cargo and LNG.
- Strategic Proximity: Its location near the mineral-rich belts of Odisha, Jharkhand, and West Bengal enhances efficiency in serving hinterlands.
- Rail Connectivity: 62 km of rail connectivity from Dhamra to Bhadrak/Ranital Link Cabin, linking to the main Howrah-Chennai line and capable of handling up to 36 rakes per day.
- Future Capacity Expansion: There is potential to increase handling capacity to 100 MMTPA for dry bulk, liquid bulk, break-bulk, and general cargo in the near future.
- Integrated Systems: Features a fully integrated conveyor system for both import and export/coastal operations, ensuring smooth and rapid transit of cargo.
- Loading Facilities: Includes rapid loading silos with a capacity of up to 4,000 tons per hour (tph).



Gopalpur Port

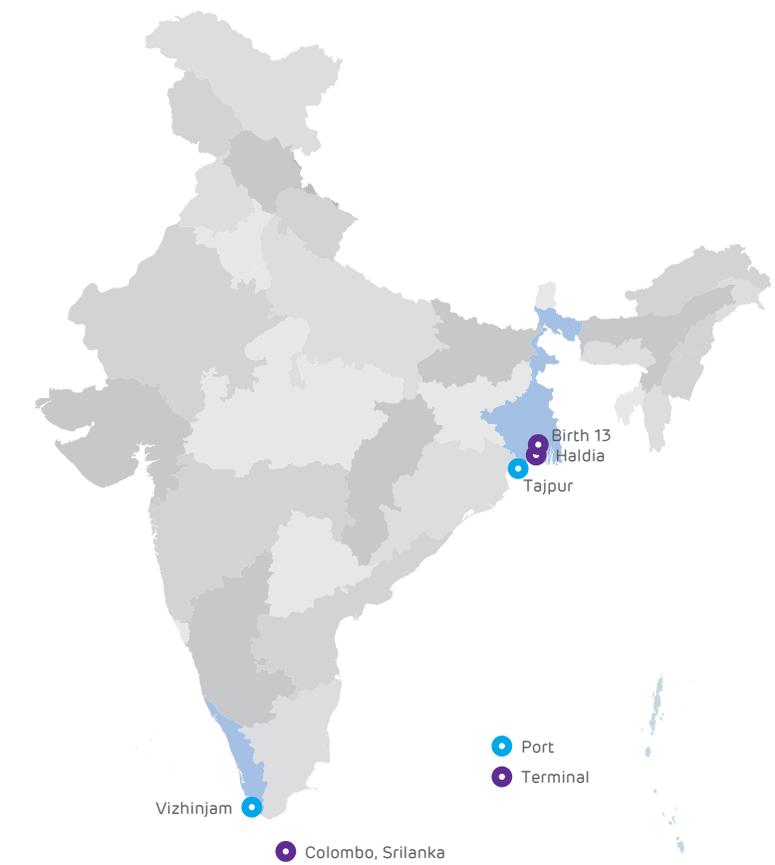
Gopalpur Port is an all-weather deep-water port, developed in an area of about 500 acres.

- **Location:** Located near the financial and silk city of Berhampur in South Odisha.
- **Port Overview:** An all-weather multipurpose port, quay length of 800 m with 3 berths with water depth up to 15.5 m, suitable for handling Panamax and capsized vessels of DWT up to 135,000 draft up to 14.5 m.
- **Port Development:** Present port spread over an area of 500 acres and also plans to develop an area of 2000 acres.
- **Annual Capacity:** Can handle 20 MMT of cargo per annum with existing infrastructure and by adding additional berths within the existing port capacity this can be increased up to 50 MMT.
- **Diverse Commodities:** Caters to wide range of cargo i.e., minerals like iron ore fines, iron pellets, pig iron, alumina powder, ilmenite sand, coal, limestone, industrial salt and end products like HR&CR rolls, cement, project cargo.
- **Advanced Bulk Cargo Handling:** Port equipped with 5 HMCs of 100 t SWL each and Berth 2 equipped with mechanised facility for efficient handling of bulk cargo, enabling high discharge rates.
- **Connectivity:** Provides excellent road and rail connectivity for congestion-free evacuation of cargo. Rail connectivity is integrated with the national network through the Chennai-Howrah rail corridor while a 2-lane NH 516 connects the port and NH-16 (Chennai to Kolkata). Work is underway to construct a dedicated four-lane highway between the port and NH-16 to speed up the evacuation of cargo.



Haifa Port, Israel

- **Location:** Situated in northern Israel, adjacent to the city of Haifa and approximately 90 km from Tel Aviv, the country's key commercial hub. Haifa Port features existing infrastructure that includes two container terminals and two multi-cargo terminals, with a total developed quay length exceeding 2,900 meters. The maximum draft available ranges from 11 meters to 16.5 meters.
- **Facilities:** Haifa Port offers a Roll-on Roll-off (RORO) facility, a cruise terminal equipped with various passenger amenities, and a waterfront area of 2 km available for further development. In 2021, Haifa Port (HPC) handled 1.46 million TEUs of containers and 2.56 million tons of general and bulk cargo.

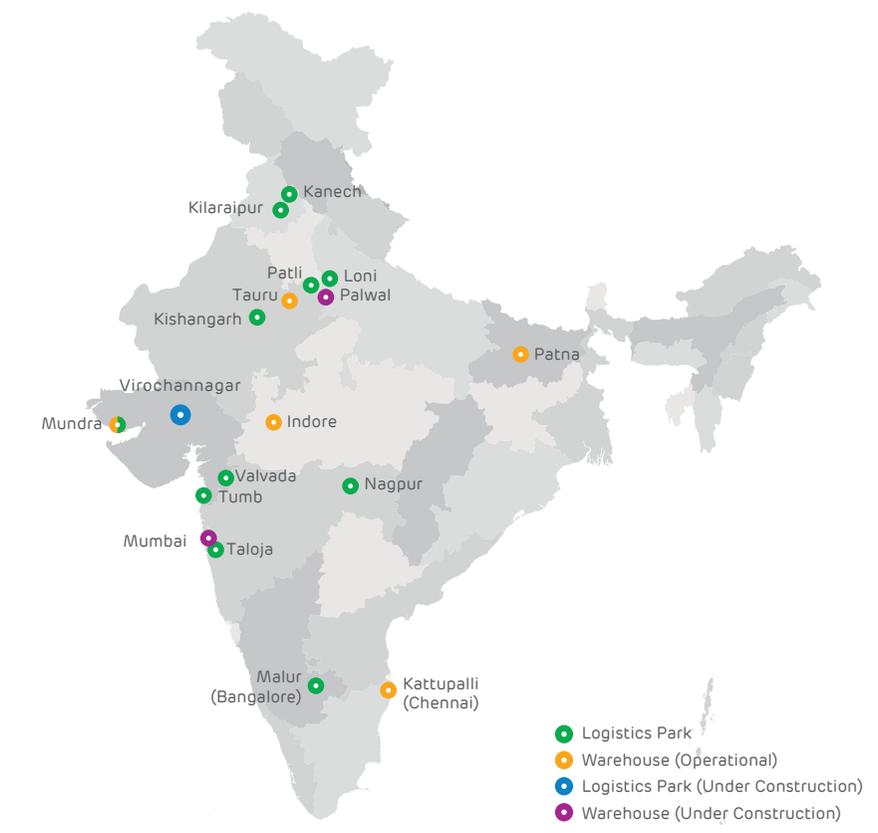


New and Upcoming Ports/Terminals

- With ports coming up on the eastern and western coastlines of India, we are emerging with a stronger pan-India presence.
- Entered into West Bengal through a concession agreement signed to mechanise Berth 2 at Haldia Port with a capacity of 4 MMTPA for handling all types of dry cargos. The Haldia Dock Complex houses various bulk handling facilities at Haldia under SMPK's purview. Haldia Dock Complex caters to a large hinterland including Bengal, Bihar, Uttar Pradesh, Jharkhand, Assam, northeastern hill states, and the landlocked neighbouring country of Nepal.
- LOIA received for development of a greenfield port at Tajpur, West Bengal. Concession Period - 99 years (first time in India).
- Berth 13: APSEZ has signed a concession agreement with DPA to develop Berth No. 13 at Deendayal Port, Kandla, Gujarat. APSEZ's wholly owned subsidiary, DPA Container and Clean Cargo Terminal Limited (DPACCCTL), will carry out operations at the berth for a 30-year concession period.

APSEZ will develop the berth under DBFOT (Design, Build, Finance, Operate, and Transfer) model for multipurpose clean cargo, including container cargo. Berth No. 13 is 300 m long and offers 5.7 MMT capacity annually. It is likely to be commissioned in FY27.

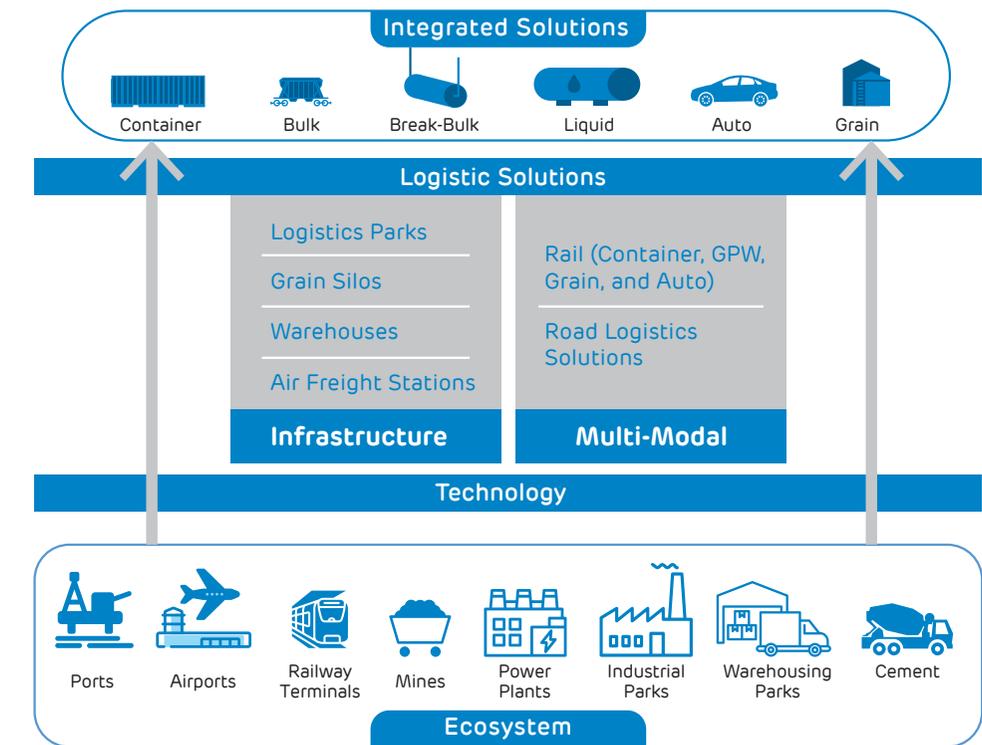
- Kolkata O&M: APSEZ has won the contract for the Operation & Maintenance (O&M) of the container facility at Netaji Subhas Dock, located at the Syama Prasad Mookerjee Port in Kolkata. This five-year O&M contract for the terminal capacity of 0.6 m TEUs per annum has been started w.e.f. from January 2025. The terminal serves a vast hinterland, including West Bengal, Bihar, Uttar Pradesh, Jharkhand, Assam, the northeastern hill states, and the landlocked neighbouring countries of Nepal and Bhutan and benefits from regular liner service calls from major hub ports such as Singapore, Port Kelang, and Colombo.



Logistics

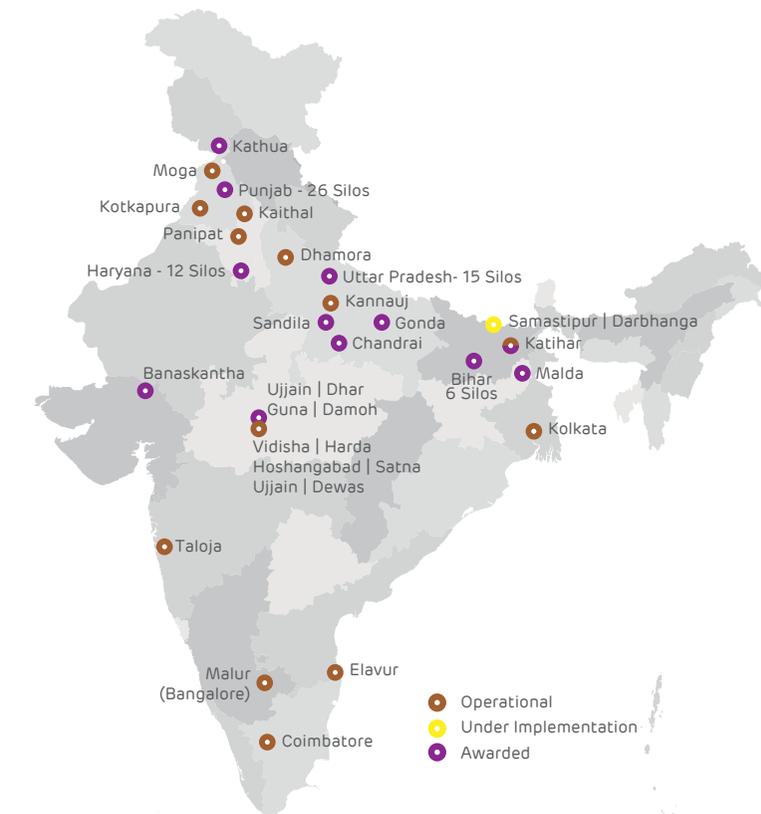
Integrated infrastructure for supply chain across India.

- **Company Overview:** Adani Logistics Limited (ALL) is the most diversified end-to-end logistics service provider in India, with presence in all major markets.
- **Customer Segments:** Expertise in servicing a diverse range of customers across various segments, including Retail, Industrial, Containerised, Bulk, Break-Bulk, Liquids, Automotive, and Grain Handling.
- **Integrated Solutions:** Provides comprehensive logistics solutions for multiple industries, such as Automobile, White Goods, Chemicals, Petroleum, Heavy Metals, FMCG, Retail & Lifestyle, Cement, and more.
- **Multi-Modal Logistics Parks (MMLPs):** Operates MMLPs in Patli, Tumb, Loni, Kishangarh, Kilaraipur, Kanech, Vircohanagar, Malur, Nagpur, Valvada, Taloja, and Mundra, with Inland Container Depot (ICD) services available at Patli, Tumb, Kilaraipur, Nagpur, Loni, and Valvada.
- **Capacity:** Maintains a capacity of approximately 1,350,000 TEUs across around 700 acres.
- **Freight Operations:** India's largest private train operator, managing 132 freight trains, which include 68 container trains, 54 bulk trains, 7 agricultural trains, and 3 auto trains in a joint venture with NYK Logistics.
- **Warehousing Solutions:** Offers pan-India warehousing solutions that include bonded, domestic, Free Trade Warehousing Zones (FTWZ), and built-to-suit facilities.



Our Service Offerings

- **Customised Logistics Solutions:** Tailored logistics solutions designed to help customers achieve efficiency, flexibility, and cost savings.
- **Comprehensive Service Packages:** Integrates all necessary services into a complete, optimised package for container, bulk, break-bulk, liquid, automotive, and food grain handling.
- **Multi-Modal Transportation:** Offers customised multi-modal transportation options (rail, road, air, inland waterways, and coastal) for Exim cargo from gateway ports to hinterlands, as well as domestic movements for steel coils, automobiles, white goods, and more.
- **Terminal Services:** Provides terminal services that include storage, stuffing and de-stuffing operations, cargo aggregation, customs clearance, and value-added services such as sorting, labeling, and packing.
- **Warehousing Services:** Delivers a range of warehousing solutions, including bonded, domestic, Free Trade Warehousing Zones (FTWZ), cold and ambient storage, packaging, distribution, and built-to-suit facilities.
- **Transportation Solutions:** Facilitates first-mile and last-mile road transportation solutions.
- **Real-Time Monitoring:** Offers real-time monitoring, tracking, and visibility services for enhanced operational transparency.
- **Industry Expertise:** Specialises in delivering integrated solutions for diverse industries, including Automobile, White Goods, Chemicals, Petroleum, Heavy Metals, FMCG, Retail & Lifestyle, Cement, and more.



Agri Logistics

- **Transportation Operations:** Operates 7 BCDFG rakes for the transportation of food grains from base depots in northern India to various field depots across the country.
- **Storage Infrastructure:** Manages 90 storage facilities, comprising 20 operational sites and 70 that are awarded or under construction, located in 9 states throughout India.
- **Silo Capacity:** Maintains a total silo capacity of 4 MMT, with 30% currently operational and 70% under implementation.
- **Strategic Connectivity:** Connects major food grain-producing states such as Punjab, Haryana, and Madhya Pradesh with key consumption centers in Karnataka, Tamil Nadu, Maharashtra, West Bengal, and Gujarat through a comprehensive pan-India network of procurement and distribution silos.
- **Innovative System:** Pioneers India's first integrated bulk handling, storage, and logistics system for food grains, significantly enhancing the future of food security in the country.
- **Comprehensive Scope:** Encompasses bulk procurement from farmers, cargo cleaning, storage in steel silos, high-tech preservation, real-time monitoring, and transportation to field depots via rail wagons.
- **Quality Assurance:** Ensures cargo is checked against 8 quality parameters established by the Government of India before storage, preservation in silos, and distribution through the Public Distribution System (PDS) and other government welfare schemes.
- **End-to-End Supply Chain:** Delivers a seamless end-to-end bulk supply chain solution to the Food Corporation of India.



Covering an extensive area of 15,000 hectares, the Mundra Economic Hub presents a range of investment opportunities within India's largest multi product Special Economic Zone (SEZ), Free Trade and Warehousing Zone (FTWZ), and Domestic Industrial Zone.

Emerging Economic Hub

Mundra – Industrial Estate and SEZ

Special Economic Zone (SEZ)

- The Mundra SEZ, spanning 6,473 hectares, is the largest operational and notified multi-product SEZ in India, strategically port-led.
- It features a significant land bank available for large-scale industries to establish their operations.
- The hub promotes cluster-based development, fostering collaboration among industries.
- Equipped with world-class infrastructure and integrated logistics solutions, it supports efficient business operations.

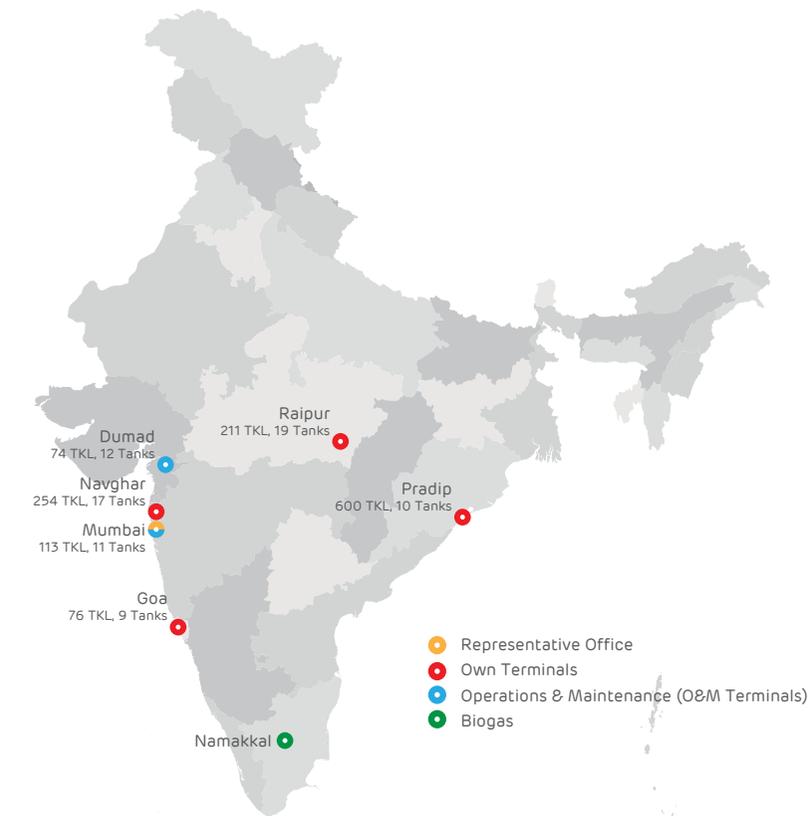
Free Trade Warehousing Zone (FTWZ)

- Encompassing 168 hectares, this is India's largest Free Trade and Warehousing Zone.
- It facilitates rapid clearance processes for both import and export cargo.

- FTWZ units are authorised to hold goods on behalf of foreign suppliers for subsequent dispatch.
- These units can engage in trading activities without the necessity for labeling, packing, or repacking, and may do so without any processing.

Domestic Industrial Zone (DIZ)

- This zone supports the growth of industries within the Domestic Tariff Area (DTA).
- Its port-based location, combined with multi-modal connectivity, provides a strategic advantage for DTA industries.



IndianOil Adani Ventures

IndianOil Adani Ventures Limited (formerly Indian Oiltanking), headquartered in Vikhroli, Mumbai, is a midstream infrastructure service provider specialising in the Oil, Gas, and Chemical industries. With expertise in Terminalling Services, Build Capabilities, and Renewable Energy, the company has leveraged the strengths and reputations of its parent companies—Indian Oil Corporation (IOC) and Adani Ports and SEZ (APSEZ)—since its establishment in 1997, delivering exceptional logistics services and technical solutions to its clients.

Terminalling Services

IAVL has demonstrated its expertise in developing large-scale terminalling solutions tailored to client needs. Over the years, the company has carved out a niche by offering specialised business models, including

Independent, Exclusive, Shared usage, and Operations & Maintenance models, supported by six strategically located terminals across India.

Build Service

The Build Service division of IAVL boasts a proven track record in providing build-related infrastructure both in India and internationally.

Renewable Energy

IAVL is committed to advancing green energy initiatives through its Compressed Biogas (CBG) plant in Namakkal, Tamil Nadu. Initially launched in 2012 as a 2.4 MW power plant supplying electricity to the Tamil Nadu Generation & Distribution Corporation, the facility has since been repurposed to produce CBG. The plant now supplies CBG to retail stations, industries, hotels, and restaurants. Additionally, it generates high-nutrient compost as a by-product, marketed under the brand name Aishwaryam as an organic fertiliser.



Dredging

APSEZ currently operates a fleet of 28 dredgers, supported by a range of offshore and onshore machinery.

Our strengths lie in well-maintained dredgers, a highly motivated and trained workforce, innovative in-house workshops, dry dock facilities, and comprehensive survey support, all of which contribute to our efficient operations.

Capital Dredging & Reclamation: With 19 Cutter Suction Dredgers (CSDs) of various sizes, we have established ourselves as the largest private player in India's capital dredging sector, boasting the highest cutter suction dredger capacity. Our fleet has enabled the creation of the country's deepest ports (-21 m) and facilitated the reclamation of extensive land areas for port backup.

Maintenance Dredging: In addition to capital dredging, our advanced Maintenance Dredging fleet—comprising Trailing Suction Hopper Dredgers, Water Injection Dredgers, and Grab Dredgers—ensures that Adani's growing number of ports and their navigation channels remain safe for shipping traffic and trade.

Beyond serving Adani Ports, our dredgers also provide commercial dredging services to external clients, including Deendayal Port Authority (Kandla), Jawaharlal Nehru Port Authority, the Indian Navy, Petronet LNG Limited, Konkan LNG Limited, Gujarat Chemical Port Limited, and Afcons, thereby contributing to the overall growth of trade in India.

Inland Waterway Dredging: From 2018 to 2024, we successfully maintained the navigational channel between Farakka and Barh along National Waterway-1 (River Ganga), covering a distance of 300 km.

International Projects: We have also delivered reclamation services for clients such as the Bangladesh Economic Zone Authority (BEZA), Metro Group in Bangladesh, and Colombo West International Terminal (CWIT) in Sri Lanka.

Our Service Offerings:

- Port and harbour development
- Maintenance of navigable areas of ports
- Inland waterways dredging
- Trenching
- Environmental dredging
- De-siltation and channel maintenance in rivers and inland water bodies



The Adani Harbour Services Limited

With over 25 years of experience, TAHSL, through its subsidiaries Ocean Sparkle Limited (OSL) and The Adani Harbour International DMCC (TAHID), operates 146 vessels, including tugs, pilot boats, and offshore support vessels, serving diverse clients such as ports, national oil companies, and LNG terminals.

Established in Dubai in 2022, TAHID focuses on international markets and recently acquired Astro Offshore, which operates 27 offshore support vessels to assist clients in the oil and gas sector.

By leveraging the infrastructure of APSEZ and the expertise of its affiliates, TAHID aims to become a leading provider of marine services, prioritising efficiency, safety, and customer satisfaction.



Our Real Assets

The people power

People and culture are true competitive advantages for APSEZ. Employees create value propositions for customers and surpass their own achievements consistently. A growth mindset and agility are important aspects of workplace culture. Expansion of existing businesses and adding new areas together have created a wide range of career opportunities for employees. Providing meaningful work to employees along with opportunities to learn and grow at different stages are important building blocks of talent management in the organisation.

APSEZ provides an inclusive and dynamic work environment wherein the organisation believes in its people and also recognises that they drive its success and growth. The competence and capability of its people provide a competitive edge to build an aspirational workplace and a future-ready organisation.

Our organisation is committed to building capabilities ahead of requirements at three levels: Organisation, Team and Individual. Related systems, processes and people management practices are designed and deployed to keep these contemporary and aspirational. Cutting-edge and relevant practices are created, experimented with, modified and used to continuously enhance capabilities and employee experiences.

APSEZ is a young and vibrant company with an average workforce age of 37 years.

Culture of learning and growth are ingrained to have a perfect match with the demographic profile. Rewards systems help meet and redefine organisational commitments by keeping the customer in the centre at all times. Outcomes and results are measured and rewarded with the lens of impact on the customer. Continuously redefining and enhancing performance and achievement standards is encouraged and rewarded at all levels.

Attracting best-in-class talent and enhancing their net worth through targeted investments and learning to help them grow progressively to higher responsibilities has been the organisation's core people management belief. This has led to extraordinary performance assurance for customers and partners. It also provides a stable and tested career model and proposition to high-end talent, leading to more than 95% retention. Empowerment in all aspects and decision-making at boundaries helps individuals grow quickly and also to take full ownership of results. It keeps business processes fast and agile.

Organisational success is attributed to celebrating talent and their success through career and recognition, continuously driving meritocracy, and the desire to remain a contemporary and agile workplace.



Health, Safety, and Environment

Sustainability and Environment Doing the right things at the right time.

- All our ports are resilient to climate change impacts and equipped with robust and resilient infrastructure, emergency response plans, and a competent workforce.
- All our operating ports and two joint ventures (AICTPL and ACMTPL) are certified with IMS Quality Management System (ISO 9001:2015), Environment Management System (ISO 14001:2015) and Occupational Health and Safety Management System (ISO 45001:2018), Energy Management System (ISO 50001:2018)). Three ports are ISO 28000:2017-certified (Security Management System for Supply Chain). Our dredging company SSIDL and harbouring company TAHSL are certified with IMS. Three logistic sites (Kishangarh, Patli, Mallur) are certified with IMS, comprising Quality Management System (ISO 9001:2015), Environment Management System (ISO 14001:2015) and Occupational Health and Safety Management System (ISO 45001:2018). All our operating agri-logistics sites are certified with Food Safety Management systems (ISO 22000:2018). Overall, 61% of our operational ports are certified with ISO 27001:2013 (Information Security Management).
- Transitioning to a low-carbon future by investing in renewable energy projects – 31 MW (Solar rooftop – 13 MW and wind turbines – 18 MW).
- In a remarkable conservation effort, a total of 3,990 hectares of mangrove afforestation and 2,850 hectares of mangrove conservation have been accomplished, contributing to a greener environment. Moreover, an impressive

green cover spanning 1,183 hectares has been established across ports, ICDs (Inland Container Depots), and agri logistic sites. Notably, the Mundra Port in Gujarat has played a significant role with 3,035 hectares of mangrove afforestation and 2,596 hectares of mangrove conservation, setting an inspiring example for coastal preservation and sustainable practices.

- Member of United Nations Global Compact (UNGC), International Union for Conservation of Nature (IUCN), and India Business and Biodiversity Initiative (IBBI).
- Supporter to Taskforce on Climate-related Financial Disclosure (TCFD) and joined the Business Ambition for 1.5°C campaign to set science-based emission reduction targets.

Health and Safety One Adani, Putting Safety First, Together as One

- Safety is a core value which is realised by our OHS vision, "To become a globally admired leader in infrastructure space".
- Aspire to become a zero harm company and a target to achieve zero fatalities by 2025.
- Adani Green Book comprising 20 elements and 74 components, IMS procedures, OHS policy, and life-saving rules.
- State-of-the-art OHS ERP solution – Adani Gensuite is used to report and record safety concerns, incidents and tracking compliances.
- Initiatives like Suraksha Samwaad and Safety Shikhar regularly engage the hearts and minds of all stakeholders and employees.



Adani Foundation

Goodness is a practice that ought to be ingrained in those who truly believe in it. We, at Adani, leave no stone unturned to bring happiness and livelihood at every step of our journey towards Nation Building. The Adani Group invests about 2% of its total profit in social initiatives through the Adani Foundation, its community engagement arm.

Since 1996, the Foundation has remained deeply committed to making strategic social investments for sustainable outcomes throughout India. It has been active in the core areas of education, health, sustainable livelihoods, skill development, and community infrastructure. Its strategies are rooted in national priorities and global Sustainable Development Goals (SDGs). By building institutions of people and focusing on sustainability, it contributes to the dignity, well-being and wealth of the communities surrounding Adani businesses and beyond. The Adani Foundation's reach is extensive, currently operating in 5,753 villages across 19 states, positively impacting 7.3 million lives.

1. Education
In FY 2022-23, 3,094 students received free education in Adani Vidya Mandirs, 26,336 students received education in Adani Schools, 113k children were supported through 552 Government Schools.

To facilitate holistic learning in an enabling environment, making it available and affordable to as many children as possible through smart technology and engaging partnerships, the Adani Foundation has been nurturing this mission called 'Education' through its flagship programs, viz., Adani Vidya Mandirs, Adani Schools, Utthan, and Gyanodaya.

A total of 4 Adani Vidya Mandirs are providing free education to more than 3,000 meritorious students annually, from economically weaker sections of the society. The schools offer best-in-class infrastructure and facilities to students, many of whom are first-generation learners, along with healthy meals, uniforms, books, stationery, and transportation. The AVM schools are currently operational in Ahmedabad (Gujarat), Bhadrashwar (Gujarat), Surguja (Chhattisgarh), and Krishnapatnam (Andhra Pradesh).

The Foundation runs 32 Adani Schools to impart quality education with a human touch to 26,000 students annually. This includes Adani Public School in Mundra (Gujarat), Adani Vidyalayas in Tirora (Maharashtra) and Kawai (Rajasthan), Adani DAV Public School in Dhamra (Odisha), Adani World School in Krishnapatnam (Andhra Pradesh), and Navchetan Vidyalaya in Hazira (Gujarat). Also included are 5 Ambuja Schools, 15 ACC schools, and 2 adopted schools.

Gyanodaya is a digital education initiative helping students in Jharkhand's Godda district. In collaboration with the Godda District Administration and Eckovation Pvt. Ltd., it is delivering a cutting-edge interactive curriculum to more than 82,000 students across 316 schools through smart classrooms. The project is covering 230 remote and untapped villages in 9 blocks of Godda district, declared an aspirational district by NITI Aayog. The passing percentage of Class 10 students has significantly improved from 50% in 2018 – when the project was introduced – to 96.59% in 2022.

Utthan aims to empower government primary schools to improve the foundational literacy and numeracy among progressive learners. An Utthan Sahayak (supplementary teacher) is appointed in each school who acts as a catalyst and facilitator. The project is reaching more than 32,000 students in 236 Government primary schools of Gujarat, Odisha, Mumbai, and Chhattisgarh.

2. Community Health
The Adani Foundation believes that good health of people is critical for the development of our nation. Its vision of extending equitable healthcare services in remote locations, to the underprivileged sections of the society, has taken the shape of mobile healthcare units (MHCUs), rural clinics, hospitals, general and specialised health camps, and much more.

There are 14 Rural Clinics and Wellness Centres that are serving 57,732 people annually. The Foundation also operates Mobile Health Care Units (MHCUs), providing on-the-spot medical assistance to patients in remote locations. MHCUs are armed with qualified medical professionals, generic medicines and basic diagnostic tools. Currently, 17 MHCUs cover 7.5 lakh people and in FY 2022-23, they provided 3.6 lakh treatments. Health Camps provide essential screening services and generate awareness alongside necessary treatment and referrals. General and specialised camps for cancer screening, gynaecology, eye health, pediatrics, etc. are held. In FY 2022-23, 490+ health camps benefitted 64,322 people.

The Adani Foundation also runs two hospitals in Gujarat. **Gujarat Adani Institute of Medical Sciences (GAIMS)** in Bhuj is the first Public-Private-Partnership (PPP) endeavor between the Government of Gujarat and Adani Education & Research Foundation. It is the only medical college and multi-specialty modern teaching district hospital (G.K. General Hospital) in Kutch district. In FY 2022-23, it catered to 3.56 lakh patients in the Out-Patient Department (OPD) and 40,558 patients in the In-Patient Department (IPD). The **Adani Hospital** in Mundra is a 100-bed secondary care hospital catering to healthcare needs of the local

population of Mundra and neighbouring areas. It is committed to grooming medical professionals and providing clinical services at affordable rates. In FY 2022-23, it provided 46,135 OPD and 1,821 IPD services.

3. Sustainable Livelihood Development
The Adani Foundation's work is rooted in the belief that a society made of self-reliant individuals can contribute towards the well-being of their family, society and the nation at large. We promote efficiencies in agriculture and allied activities as well as women's entrepreneurial ventures for establishing sustainable sources of livelihood. The objectives of these initiatives are to increase, diversify and sustain the income of community members.

The programs span from skilling and offering support in market linkages to creating Self-Help Groups (SHGs) and the adoption of new and innovative techniques in crop production and animal husbandry. It also supports bringing alternate livelihood to the fishermen community and supporting tribal artisans.

More than 16,928 members are engaged in 1,558 community-based groups such as Self-Help Groups (SHGs), Joint Livelihood Groups (JLGs) and Farmer Producer Companies (FPCs), and their turnover in FY 2022-23 was INR 30.57 crores. Each member is earning INR 3,300 per month on an average, with a total turnover of INR 40 crores till date.

4. Community Infrastructure Development
The Adani Foundation is building and strengthening public infrastructures. It is dedicated to assessing community needs and aspirations for designing and providing suitable infrastructure solutions. The approach is to supplement Government's efforts in schools, primary health care centres, large water conservation structures, construction of roads, etc. For efficient water conservation and management, the Foundation has constructed 21 check dams and revived 400+ ponds and streams across various CSR sites in India. This initiative has helped boost the water storage capacity to 10 million cubic meters, bringing more than 20,000 acres of land under irrigation.

SuPoshan: Project SuPoshan is a community-based intervention to combat malnutrition in children under five years of age and improve the nutritional status of adolescent girls and women in the reproductive age group. Village level volunteers are identified and trained to become SuPoshan Sanginis, who play a pivotal role in spreading awareness, promoting referrals and catalysing behavioural change. The initiative is spread across 13 states in more than 3.51 lakh households. 535 SuPoshan Sanginis, the village-level volunteers, ensure the proper medical and social support to encourage mothers to adopt a healthy lifestyle.

Saksham: Saksham or Adani Skill Development Programme (ASDC) is a skilling program that focuses on bridging the skill gap among the youth, making them employable and thus, contributing to nation-building. The program is in line with the Government of India's Skill India Mission. Saksham has partnered with the National Skill Development Corporation (NSDC) and has trained more than 1,25,018 young persons. Its innovative courses include simulator-based crane operation, 3D printing and welding through Augmented Reality. Currently, there are 30 Saksham centres operational across 10 states in India, offering skill training in 75+ trades.

Udaan: Project Udaan is a learning-based endeavour that specifically targets the youth of our nation. It aims to ignite the spark of ambition and aspiration within them. As part of this initiative, carefully planned exposure tours are organised, offering students a unique opportunity to visit various Adani Group sites, including Adani Port, Adani Power, Adani Airports, and Adani Wilmar facilities. These immersive trips serve as an invaluable learning experience for the students, granting them firsthand insights into the intricacies of large-scale business operations. Till date, more than 4 lakh students and teachers from 6,205 institutions participated in Project Udaan.



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