adani





A future built around a billion Indians.

At Adani Group, growth has always been defined by the responsibility that comes with it. Across ports, airports, energy, and logistics, our work has been guided by a single conviction, that infrastructure serves its true purpose only when it creates measurable value for the people and communities it reaches.

As we expand from building foundational assets to delivering integrated experiences, our focus is on adding meaning to our presence, the reliability we offer, the trust we sustain, and the difference we make in the everyday lives of millions of Indians. Progress, for us, is not measured by scale alone. It is measured in the confidence people place in what we build, and in the lives that are meaningfully improved because of it.

Built on integration.
Driven by shared intent.

Racing ahead may secure the lead position, but progress means little when the journey is taken alone. This belief continues to guide our reflection and our resolve. At Adani Group, we are not defined by the sectors we operate in. Across resources, logistics, energy and agriculture, our true purpose lies in transforming lives. We create opportunities for employment and sustainable livelihoods, using our businesses as a medium to build a stronger, more inclusive future. We believe progress gains meaning only when it uplifts lives.

Every Adani employee, across units and geographies, plays a role in this shared journey. Being recognised as the largest integrated organisation, our true achievement will be the change we enable as partners in the progress of the nation. We strive to make our efforts beacons of possibility, connecting communities, bridging distances, and bringing the world closer to those it serves.

Progress begins within, before it reaches the world.

Vision

To be a world-class leader in businesses that enrich lives and contribute to nation-building infrastructure through sustainable value creation.

Group values

Courage
We shall embrace new ideas and new opportunities.

Trust
We shall believe in our employees and other stakeholders.

Commitment
We shall stand by our promises and adhere to the highest business standards.

When it comes to choosing a path towards growth, we choose the sustainable one.

At Adani Group, sustainability is not an adjunct to business; it is embedded in how we plan, invest, and execute. We recognise that long-term value creation depends on building systems that deliver economic progress while strengthening environmental resilience, social inclusion, and governance integrity. As one of India's largest infrastructure and energy portfolios, we are committed to being sector leaders in terms of our ESG performance.

Our ESG approach, aligned with India's national priorities, the United Nations Sustainable Development Goals (SDGs) and other key global priorities, is shaped by a rigorous assessment of material risks and opportunities across our businesses. ESG considerations are integrated into strategy, enterprise risk management, and capital allocation, ensuring that growth is resilient, responsible, and future-ready.

ESG Thrust Areas:

Environment

- Decarbonisation and climate action
- Energy management
- Water stewardship
- Waste management
- Resource efficiency and circularity
- Biodiversity
- Product stewardship

Social

- Our people
  - Talent attraction and development
  - Diversity and inclusion
  - Health, safety, and well-being
  - Human rights
- Sustainable supply chain
- Community engagement programmes
- Customer relationships and engagement

Governance

- Board structure, diversity, effectiveness, experience, and tenure
- Business ethics and compliance
- Code of business conduct
- Risk and crisis management
- Transparent disclosure commitment

Key ESG priorities

Enabling energy transmission at scale for climate action.

Building an Integrated Decarbonisation Platform

Adani Group is advancing an execution-led transition to a low-carbon economy, focused not only on clean energy generation, but also on building the integrated ecosystem required to decarbonise hard-to-abate sectors.

The portfolio has committed to developing 50 GW of renewable energy capacity by 2030, contributing meaningfully to India's clean energy ambitions. Adani Green Energy is developing the world's largest single-location renewable energy plant (30 GW) at Khavda, Gujarat, demonstrating the portfolio's ability to deliver complex energy infrastructure at an unprecedented scale.

Beyond generation, Adani Group is strengthening the backbone of the energy transition through grid modernisation, high-capacity transmission, and large-scale energy storage, enabling reliable, round-the-clock renewable power for industry and cities alike.

Advancing Net Zero across key sectors

All Adani portfolio companies are aligned with India's Net Zero ambition, with five businesses (Adani Ports and SEZ, Adani Green Energy (AGEL), Adani Energy Solutions (AESL), Ambuja Cements, and ACC) committed to achieving Net Zero by 2050 or earlier. These commitments span emissions-intensive sectors such as ports, cement, and power transmission, reflecting transition pathways grounded in operational realities rather than aspiration alone.



Green hydrogen: from vision to execution

To address the "last mile" of decarbonisation, Adani Group is building one of the world's most ambitious integrated green hydrogen ecosystems, with a long-term ambition of producing 1 million tonnes annually, supported by in-house solar, wind, and electrolyser manufacturing.

The portfolio has moved beyond concept to execution, commissioning India's first off-grid green hydrogen pilot and initiating real-world applications across mining, thermal power, and city gas distribution. These pilots are designed to validate scalable decarbonisation pathways where existing approaches alone are not sufficient.

Environmental stewardship: circularity, water, and nature at scale

Across the portfolio, Adani Group is embedding circular resource management into operations, improving efficiency while reducing environmental impact. Multiple businesses, including AGEL, AESL, Ambuja Cements, and ACC, are certified water-positive for their operations. In FY25, 83% of total water withdrawal across the portfolio was sourced from non-competing sources, reflecting disciplined water stewardship.

Circularity is a core operational principle. Over 99% of waste generated across the Adani Portfolio is diverted from landfill, with several businesses achieving zero waste to landfill and single-use plastic-free certifications across operational sites. As part of its commitment to ecosystem restoration, Adani Group has pledged to grow 100 million trees by 2030 under the World Economic Forum's 1t.org initiative, with over 40 million trees already planted across businesses by FY25, supporting biodiversity, carbon sequestration, and community resilience.

Creating shared value for people and communities.

Nurturing our Workforce

Adani's people are central to its long-term success. The portfolio is committed to fostering a fair, inclusive, and empowering workplace, supported by strong human rights policies, continuous capability building, and a portfolio-wide focus on health, safety, and well-being. Safety systems are reinforced through common standards, digital platforms, and leadership accountability across businesses.

Driving Inclusive Growth

Through the Adani Foundation, the portfolio advances inclusive development across education, healthcare, livelihoods, and climate resilience. Community initiatives have reached over 9.6 million people across more than 7,000 villages in 22 states, reinforcing the belief that infrastructure-led growth must translate into broad-based social progress.

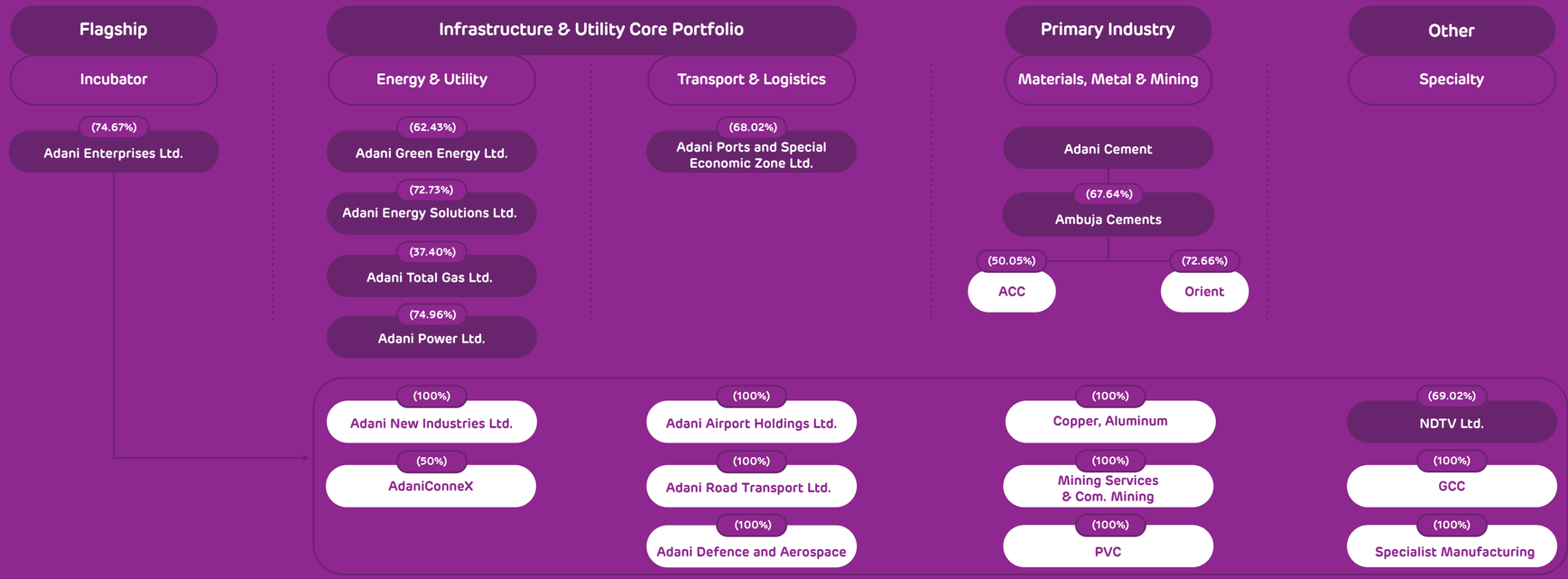
Strong governance underpins Adani's ESG approach. ESG oversight is anchored at the highest level, with each listed company having a Board-level Corporate Responsibility Committee composed entirely of independent directors, responsible for guiding ESG strategy and oversight. ESG considerations are integrated into enterprise risk management, strategic planning, and performance review processes.

The portfolio follows robust codes of conduct, anti-bribery and anti-corruption policies, and structured grievance redressal mechanisms for stakeholders. 100% of board members across the portfolio are trained on ESG, reinforcing informed decision-making and accountability.

Transparency remains a cornerstone of governance. Each listed entity publishes an Integrated Annual Report aligned with leading global and national frameworks, including <IR>, GRI, IFRS, and SEBI-BRSR, ensuring consistent, credible, and comparable disclosures.

Uplifting lives in more ways than one.

Adani Group Portfolio



Represents publicly traded listed verticals

- Adani Total Gas Ltd.: 37.4% held by each of Adani Group and TotalEnergies
- AdaniConneX: 50:50 venture with EdgeConneX

Diversifying businesses to serve a shared purpose of progress.

The virtues of speed, scalability, and sustainability are essential for any organisation to achieve excellence and growth. With our diverse businesses and global outreach, we deliver smart solutions to our customers that are rooted in each of these virtues.

Contributing to India's Growth Story

Workforce
48,000+

Media
500 mn
Combined Audience

Passengers Handled at Airports
95+ mn

Cargo Handled across Ports
500 MMT

Renewable Power
19+ GW
Operational Portfolio

Transmission
27,949 ckm
Total Transmission Network

City Gas Distribution Volume
1,133 MMSCM

Solar Manufacturing
4 GW Capacity

MDO Total Peak Capacity
145.4 MMTPA

EV Charging
5,100+ Installed Charge Points

Wind Manufacturing
2.25 GW Capacity

Cement Capacity
109 MTPA

Thermal Power Generation
18+ GW

Realty
1.5 mn sq. m
Spaces Delivered

Highways
5,700+ lane km

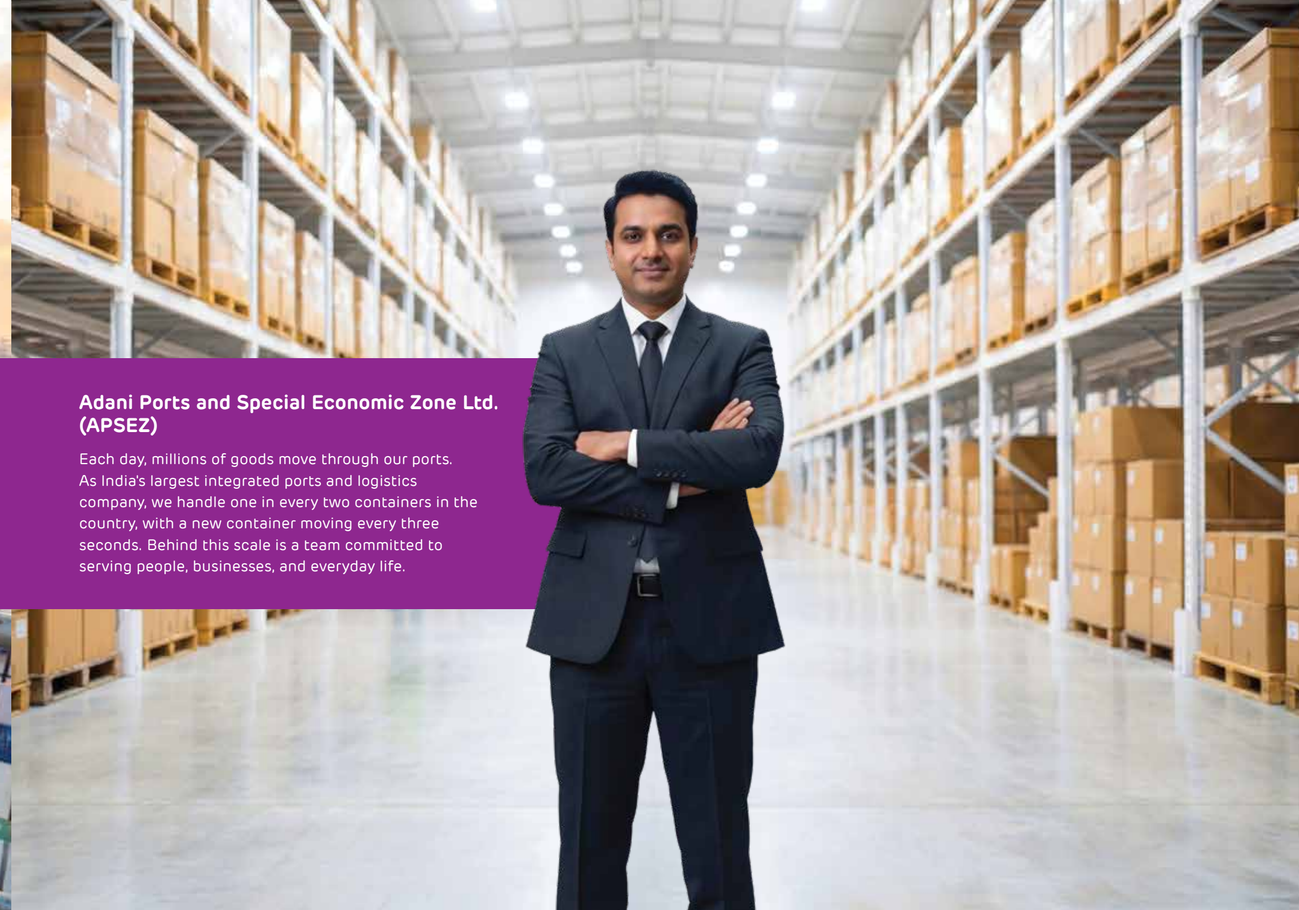
Ports and Logistics | Power | Transmission | Renewables | Natural Resources | Agri Logistics | Gas Distribution | Real Estate | Defence and Aerospace | Roads, Metro, Rail, and Water | Data Centre | Airports | Agri-Fresh | Cement | Media



FROM EVERY SHORE TO EVERY DOOR.

Adani Ports and Special Economic Zone Ltd. (APSEZ)

Each day, millions of goods move through our ports. As India's largest integrated ports and logistics company, we handle one in every two containers in the country, with a new container moving every three seconds. Behind this scale is a team committed to serving people, businesses, and everyday life.





Adani Ports and Special Economic Zone Ltd. (APSEZ)

India's largest and the world's fastest-growing private integrated transport utility company.

Our Businesses

- Ports
- Logistics
- Marine

Ports

APSEZ, India's largest private port operator, ensures seamless, year-round operations through a network of 15 domestic ports spanning over 11,000 km of India's coastline, along with four international ports strategically located on the East-West global trade corridor. Our ports are optimally positioned to handle bulk, break bulk, containerised, and liquid cargo, with a balanced capacity presence across both the east and west coasts. This integrated network enhances trade flow efficiency and strengthens India's overall logistics ecosystem. APSEZ has expanded its global footprint with operations at:

- Colombo West International Terminal (CWIT), Sri Lanka
- Haifa Port, Israel
- Dar es Salaam Port, Tanzania
- North Queensland Export Terminal (NQXT), Australia

Our international expansion strategy focuses on selecting key locations along the East-West trade route, strengthening global connectivity and long-term growth.

Key Highlights

- 15 ports across 11,000 km of India's coastline
- 4 international ports on the strategic East-West global corridor





Logistics

Adani Logistics Limited (ALL) is India's most diversified end-to-end logistics service provider, with a nationwide presence across major markets. ALL offers integrated solutions across sectors including retail, industrial, containers, bulk, break-bulk, liquids, automobiles, and agri-logistics.

Its scalable infrastructure and multimodal capabilities enable seamless cargo movement from port-gate to customer-gate.

Key Highlights

- 12 Multi-Modal Logistics Parks (MMLPs)
- 26 agri-silos
- 3.1 million sq. ft. of warehousing capacity
- 25,000+ strong trucking fleet

Marine

Connecting international waters with global ports. APSEZ is among the largest tug and offshore fleet owners and operators globally, providing reliable, high-precision marine services across domestic and international markets.

Key Highlights

- India's largest third-party marine service provider and leading private capital dredging company.
- 200+ vessels delivering precision manoeuvring at scale, ensuring safe and efficient marine operations.



Oil & Gas Terminalling Services

IndianOil Adani Ventures (IAVL)

IndianOil Adani Ventures (formerly IndianOil Tanking), headquartered in Mumbai, is a leading midstream infrastructure solutions provider for the oil, gas, and chemical industries. With deep expertise in terminalling services, renewable energy, and global build capabilities, IAVL delivers safe, efficient, and sustainable logistics solutions.

Founded in 1996, the company draws strength from the legacy of its parent organisations, Indian Oil Corporation Limited (IOCL) and Adani Ports and SEZ (APSEZ), to provide end-to-end service to its customers, right from concept to commissioning and operation of bulk liquid storage facilities.

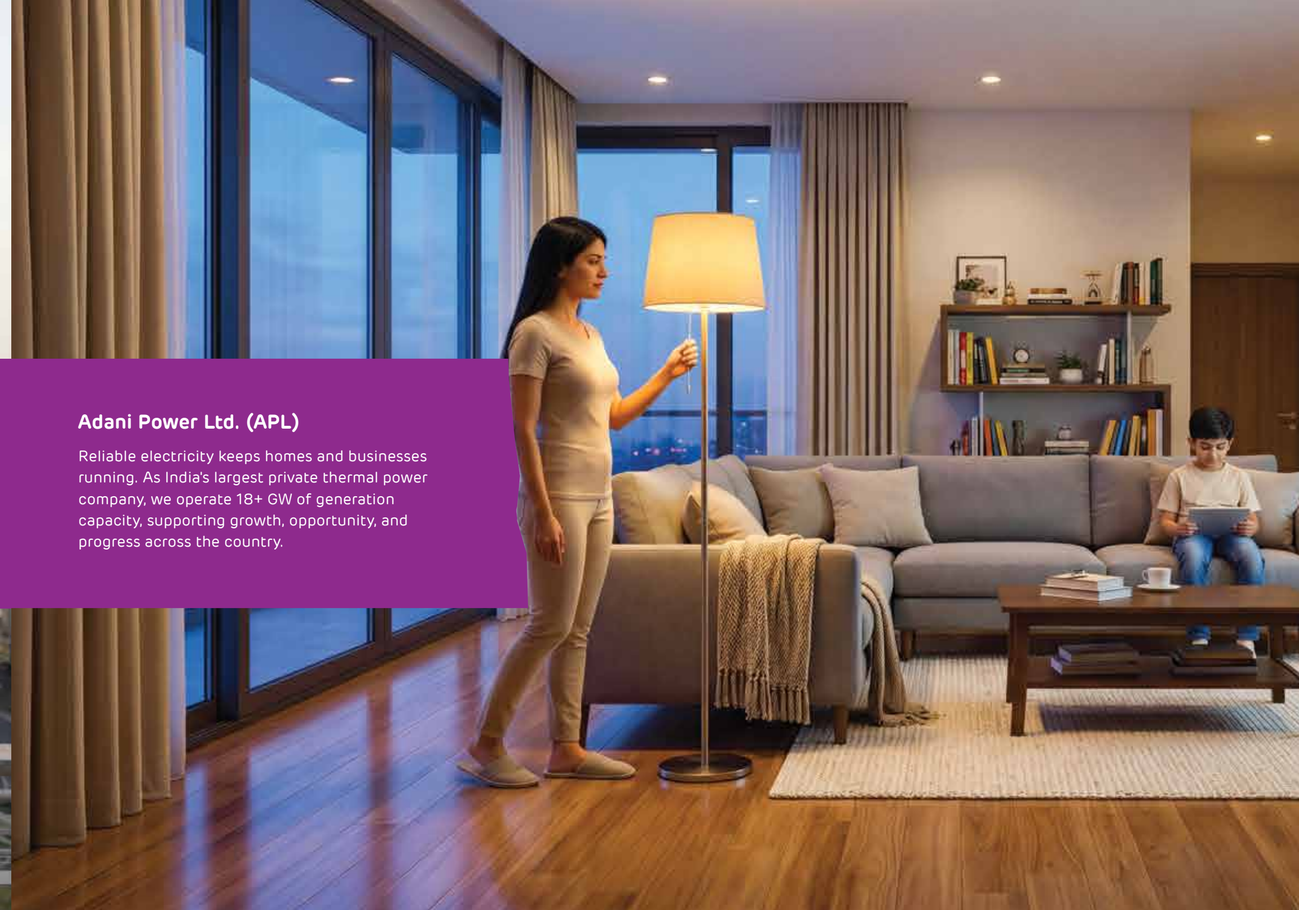
Our purpose goes beyond storage; we enable the seamless flow of energy that powers industries, progress, and everyday life.



POWER THAT KEEPS INDIA RUNNING.

Adani Power Ltd. (APL)

Reliable electricity keeps homes and businesses running. As India's largest private thermal power company, we operate 18+ GW of generation capacity, supporting growth, opportunity, and progress across the country.





Adani Power Ltd. (APL)

What more can power do than light up houses? It can brighten the future, not just of individuals but of communities at large, thereby creating a growth story ramifying throughout the country, one smile at a time. We, at Adani Power, remain at the forefront of addressing the nation's increasing demand for energy. For us, building a resilient future isn't just about achieving business objectives; it's more about the impact we can create and the lives we can light up.

Adani's thermal power portfolio comprises 18+ GW operating capacity across 13 plants at Mundra (Gujarat), Tiroda, Butibori, and Dahanu (Maharashtra), Kawai (Rajasthan), Udupi (Karnataka), Raipur, Raigarh, and Korba (Chhattisgarh), Mutiara (Tamil Nadu), Mahan (Madhya Pradesh), Godda (Jharkhand), and Singrauli (Madhya Pradesh). It also operates a 40 MW solar power plant at Bitta in Gujarat.

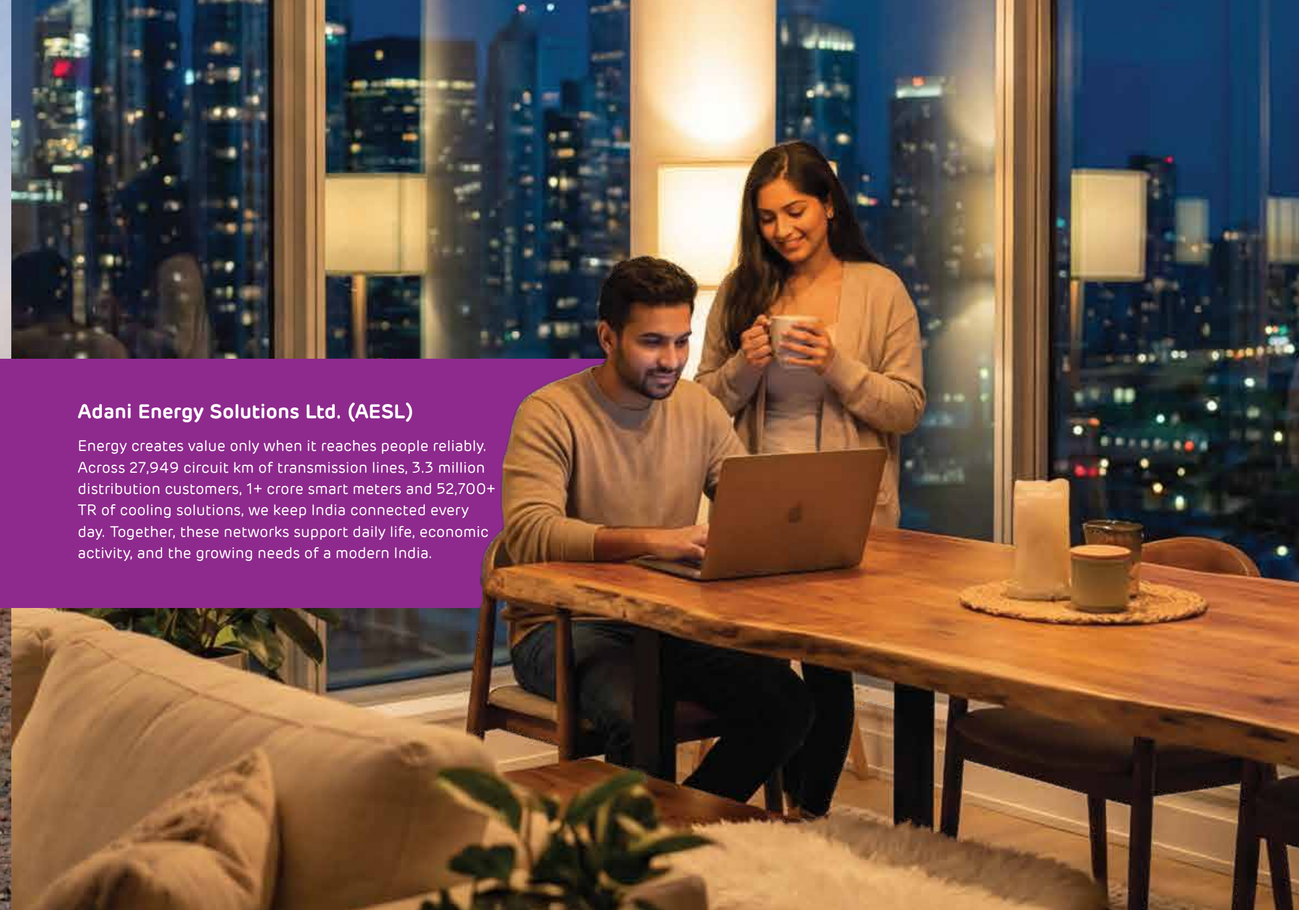
Registering the world's first supercritical thermal power project under the Clean Development Mechanism (CDM) of the Kyoto Protocol and also set up Asia's first Ultra-Supercritical Plant, it is just the beginning of the continuing journey of progress.



THE NETWORK BEHIND EVERYDAY LIFE.

Adani Energy Solutions Ltd. (AESL)

Energy creates value only when it reaches people reliably. Across 27,949 circuit km of transmission lines, 3.3 million distribution customers, 1+ crore smart meters and 52,700+ TR of cooling solutions, we keep India connected every day. Together, these networks support daily life, economic activity, and the growing needs of a modern India.





Adani Energy Solutions Ltd. (AESL)

AESL is India's leading energy solutions company in the areas of Transmission, Distribution, Smart Metering, and District Cooling. AESL is India's largest private sector power transmission company with 27,949 ckm of transmission lines and 1,23,175 MVA of transformation capacity. We have invested in the latest technologies, resulting in the highest network availability of over 99.7%, which corresponds to the best global standards. AESL is leading the charge by developing 12 GW of renewable power evacuation infrastructure within the world's largest 30 GW renewable energy project in Khavda, Gujarat. This monumental endeavour isn't just transforming India's renewable sector but is also making waves on a global scale.

In distribution, AESL is India's largest private sector distributor, serving over 3.3 million consumers in metropolitan Mumbai and the industrial hub of Mundra SEZ with 99.99% reliability. The company is on track to meet 60% of the Mumbai region's power demand through renewable power by FY27, up from 35% currently. AESL has been rated as the nation's top power distribution utility by Government of India (through McKinsey and PFC) thrice in a row. AESL is also India's leading smart metering integrator with over 1 cr installed meters and an order book of 2.3 cr meters across five states. In district cooling, the company offers Cooling-as-a-Service to mixed-use real estate projects and is executing 52,700 TR (tons of refrigeration) of cooling projects. AESL is not just reshaping India's energy landscape but also setting new benchmarks for global sustainability and reliability.

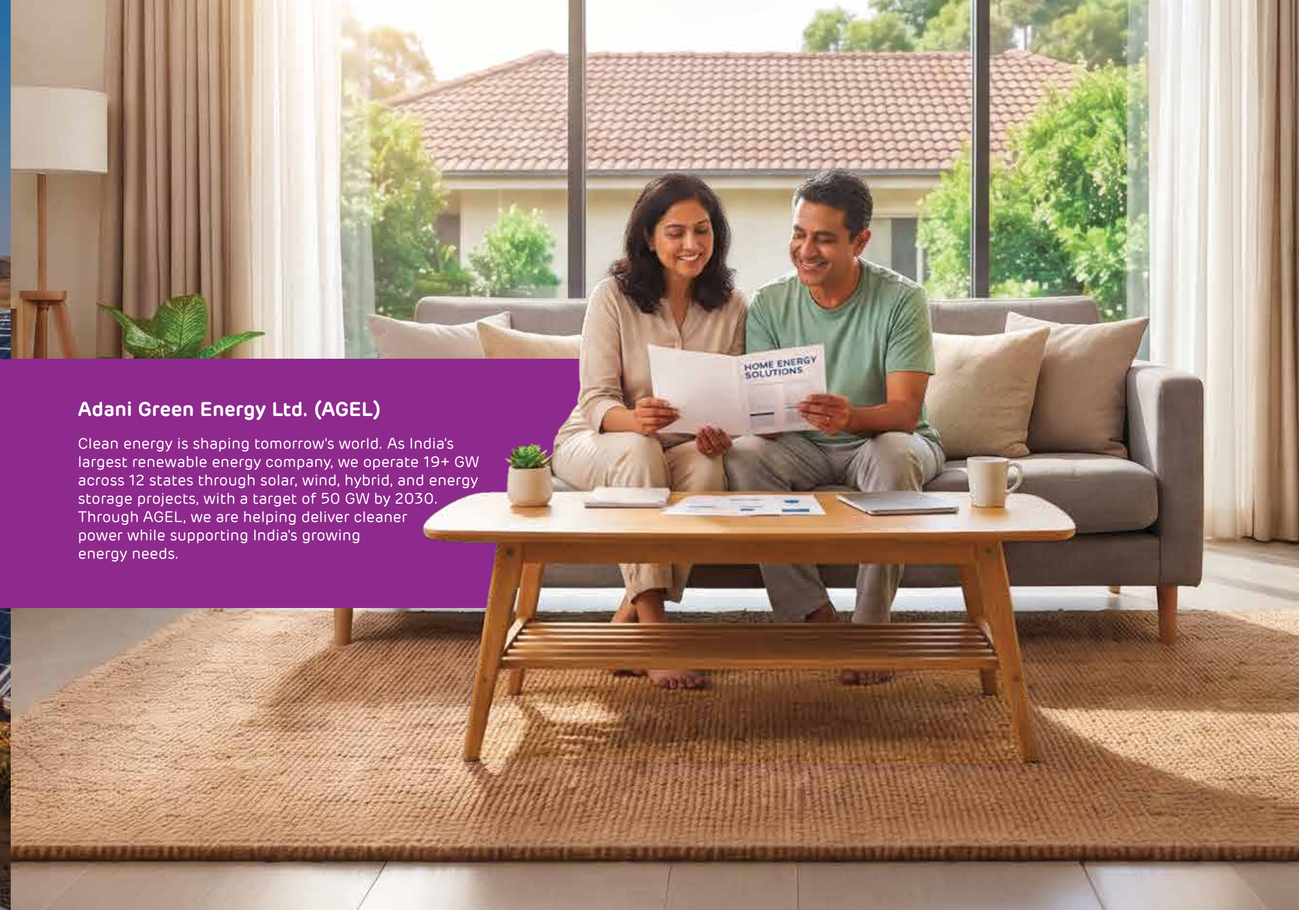
AESL also offers bulk electricity uses in the Commercial & Industrial (C&I) sector with customised energy solutions, helping them achieve their sustainability goals in a cost-efficient manner.



POWERING A CLEANER TOMORROW.

Adani Green Energy Ltd. (AGEL)

Clean energy is shaping tomorrow's world. As India's largest renewable energy company, we operate 19+ GW across 12 states through solar, wind, hybrid, and energy storage projects, with a target of 50 GW by 2030. Through AGEL, we are helping deliver cleaner power while supporting India's growing energy needs.





World's largest renewable energy plant at Khavda, Gujarat

Adani Green Energy Ltd. (AGEL)

AGEL is India's largest and one of the leading renewable energy companies in the world, focused on leveraging advanced technology to reduce the Levelised Cost of Energy (LCOE), enabling large-scale adoption of affordable clean power.
The company is developing the world's largest renewable energy plant of 30 GW at Khavda, Gujarat, spread across 538 sq km, an area five times the size of Paris. The plant will generate over 87 billion units of clean electricity, capable of powering over 17 million households.

AGEL's operating portfolio is certified 'water positive', 'single-use plastic-free', and 'zero waste to landfill', reflecting its strong commitment to sustainable growth while setting global benchmarks in planning and execution of ultra-large renewable energy projects.

Verticals

- Solar Energy
- Wind Energy
- Hybrid Energy
- Hydro Pumped Storage Project (PSP)
- Battery Energy Storage System (BESS)



Solar plant at
Bhadla, Rajasthan



India's largest onshore
WTG of 5.2 MW capacity,
Khavda, Gujarat

Solar Energy

In 2016, we were the fastest off the starting blocks, having set up the largest solar power plant in the world at Kamuthi, Tamil Nadu. Adani Green Energy's pursuit of growing our renewable portfolio has been second to none. We are driving one of the fastest-ever decarbonisation programmes, given our existing footprints and robust pipeline.

Majority of our operational portfolio consists of solar energy capacity. As a testimony to our commitment, our renewable energy operating capacity since FY19 has outpaced the renewable capacity growth in India.

Wind Energy

Wind energy offers a more consistent renewable power output, driven by a higher Capacity Utilisation Factor (CUF). To advance project development, we conduct continuous, data-led assessments across the country to identify and validate high-potential wind resources.

Adani Green Energy has deployed an extensive network of wind measurement masts across resource-rich locations in India, enabling accurate site-specific validation and precise micrositing. This is complemented by high-efficiency turbines, farm-level aggregation strategies, advanced resource assessment algorithms, and optimised last-mile connectivity, collectively enhancing operational efficiency and maximising energy yield across our wind portfolio.



World's largest renewable energy plant at Khavda, Gujarat

Solar-Wind Hybrid Energy

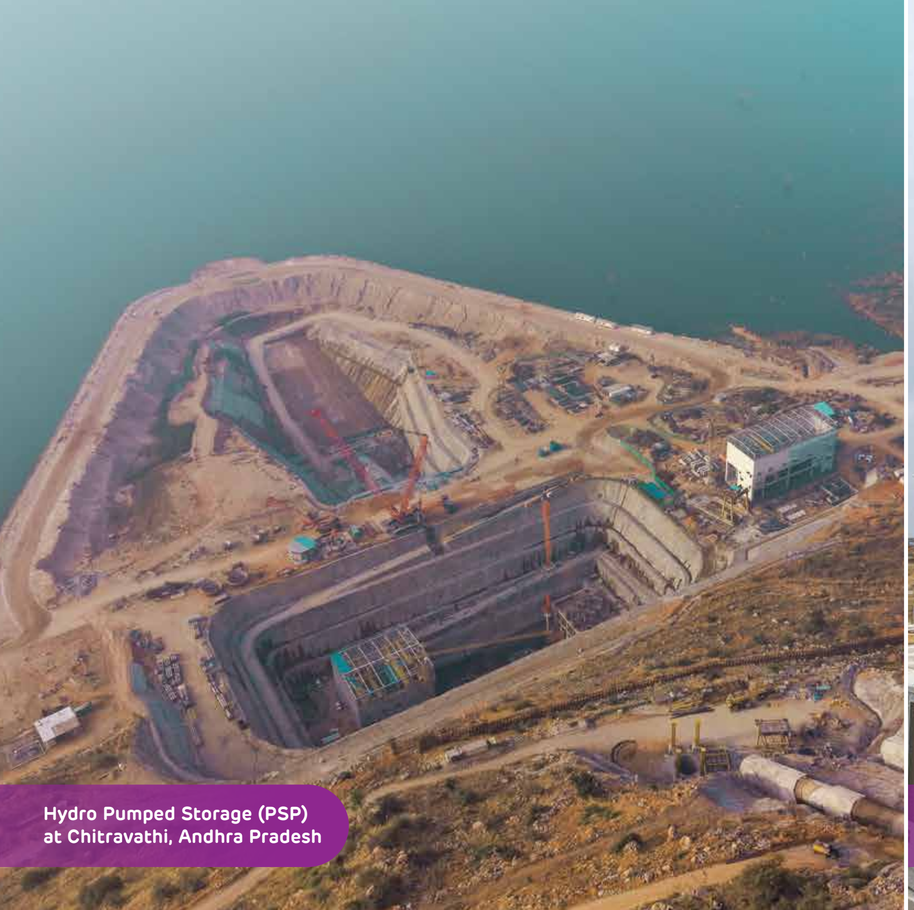
Variability in solar and wind generation has emerged as a concern in the large-scale adoption of renewables since they contribute a major share of the energy mix. The hybridisation of wind and solar plants reduces the variability due to the complementary nature of their generation profiles; solar generation is higher during the day, while wind generation can be higher at night.

Solar-wind hybrid projects deliver significantly higher capacity utilisation, effectively mitigating intermittency challenges. They also benefit from inherent cost efficiencies through the shared use of transmission infrastructure and land. AGEL's approach to identifying resource-rich sites for hybrid energy, along with proactive transmission planning, aligned with deep resource and generation insights, has enabled it to establish the country's largest hybrid energy portfolio.

Adani Green Energy has operationalised India's first and the world's largest solar-wind hybrid cluster at Jaisalmer, Rajasthan. Now, steadfast in building the world's largest renewable energy plant (solar, wind, solar-wind hybrid, and battery energy storage) at Khavda, Gujarat with a target operational capacity of 30 GW by 2029.

USPs:

- Deep know-how of the regulatory landscape
- Timely execution of large or complex assets
- Geographical spread
- Multi-year resource planning
- Well-established relationships across the energy ecosystem
- Operational excellence
- Competitive project costs



Hydro Pumped Storage (PSP)
at Chitravathi, Andhra Pradesh



BESS installation
at Khavda, Gujarat

Hydro Pumped Storage Project (PSP)

India's green power revolution is underway at an accelerated pace. This necessitates developing utility-scale storage projects in a speedy and cost-effective manner to aid the base-load requirements. Hydro Pumped Storage, a proven technology, emerges as a possible solution. During periods of ample sunlight and wind, water is pumped to higher-elevation reservoirs. Conversely, when solar or wind power diminishes, water is released to lower reservoirs, effectively filling gaps during peak demand and generating required electricity.

Adani Green Energy's first Hydro Pumped Storage Project (PSP) construction of 500 MW at Chitravathi, Andhra Pradesh, is progressing at an accelerated pace. AGEL has a development pipeline of 5+ GW of Hydro Pumped Storage Projects capacity by 2030, across various states.

Battery Energy Storage (BESS)

BESS marks a significant step in Adani Group's clean energy journey, with a landmark 3+ GWh project at Khavda, the world's largest single-location BESS installation outside China. Designed using advanced lithium-ion technology and integrated energy management systems, the project enables round-the-clock clean power by storing renewable energy and supplying it during peak demand, helping ease grid pressure, reduce transmission congestion, and improve overall efficiency. This initiative strengthens grid reliability and supports large-scale renewable integration. Building on this, Adani Group aims to scale its storage capacity to over 10 GWh by FY27 and 50 GWh over the next five years, reinforcing its commitment to a resilient, low-carbon energy future.



LEADING INDIA'S CLEAN ENERGY TRANSITION.

Adani New Industries Ltd. (ANIL)

Clean energy needs strong manufacturing and innovation at scale. By bringing together solar, wind, and green hydrogen in one integrated ecosystem, we are building one of India's most integrated clean energy platforms. We support India's net-zero ambitions while helping position Mundra as a global clean technology hub.





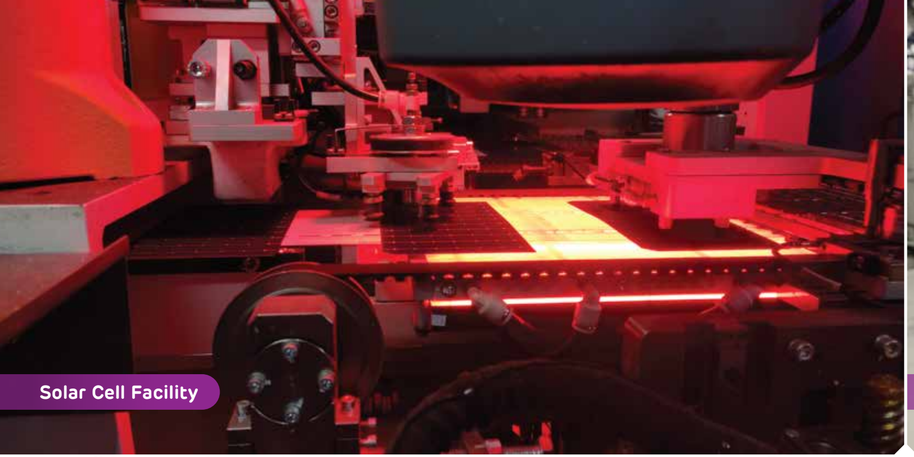
Adani New Industries Ltd. (ANIL)

A fully integrated, end-to-end supply chain is central to producing green hydrogen at competitive levelised costs. In-house capabilities across the value chain enable strong cost discipline and enhanced global competitiveness, driving both market expansion and accelerated adoption of green hydrogen and its derivatives.

ANIL's integrated green hydrogen ecosystem, strengthened by Adani Group's robust supply chain control, supports production at significantly lower costs, positioning it as a reliable, scalable, and cost-effective partner for domestic and international markets.

The Green Hydrogen Hub at Mundra, Gujarat, with a planned capacity of 2.1 MMTPA of green hydrogen or equivalent derivatives, reinforces Mundra's emergence as a global clean technology hub. Project rollout is being aligned with market evolution and regulatory developments to ensure long-term viability.

As an early step, ANIL has commissioned India's first off-grid 5 MW green hydrogen pilot plant in Kutch, Gujarat, a significant milestone in the country's clean energy transition. Its electrolyser manufacturing business has also been awarded 300 MW of annual capacity under the SECI Production-Linked Incentive (PLI) scheme, further strengthening the integrated ecosystem.



Solar Cell Facility



Solar Ingot Facility



Solar PV Module Facility



Solar Wafer Facility

Solar Manufacturing

Contributing to the nation's journey of becoming energy self-reliant, Adani Group ventured into what is known to be the pathway to a greener world, Solar Manufacturing in 2017.

Adani Solar is India's first and largest vertically integrated solar PV manufacturer with 4 GW cells & modules and 2 GW of ingots & wafers manufacturing capacities. Adani Solar is the only Indian company among the world's top 10 Solar Module Manufacturers in the Global Solar Module Manufacturer Ranking by Wood Mackenzie, a leading global energy and natural resources research and consultancy firm.

Adani Solar produces Monofacial & Bifacial PV modules in TOPCon & MonoPERC technologies of M10 and G12R footprints with a power class of 530 - 535 Wp, module efficiency of 21.31% - 23.7%. The company continues to evaluate emerging technologies and is committed to offering those too as it expands capacities.

It is the only Indian Solar Panel Manufacturer to be ranked Top Performer for nine years in a row by Kiwa PVEL, an independent test lab in the USA. Adani Solar modules are regarded as the most trustworthy and bankable, and have constantly been ranked in Bloomberg's Tier-1 list of module manufacturers.

Adani Solar's modules have been well accepted in India and in the world too. Since its inception, the company has shipped over 15 GW of modules to the most discerning customers in India and across the globe.

The company is in advanced stages of developing an expansion to 10 GW at Mundra, Gujarat. Full PV chain vertical integration (Metallurgical-Grade Silicon, Polysilicon, Ingot and Wafer, Cell and Module), will be supported by ancillary units (Solar Glass, Encapsulants, Backsheet, Aluminum frames, Tracker, etc.), all on a single campus, the Mundra Electronic Manufacturing Cluster, spanning an area of over 800 acres. Adani Solar's manufacturing facilities are housed in green buildings, configured to ensure the absorption of any future technological upgrade.

Adani Solar is committed to supporting and accelerating global efforts toward clean energy adoption and climate action.



5.0 MW WTG Prototype



Blade Facility



Nacelle and Hub Facility



Automation at Blade Facility

Wind Manufacturing

Adani Wind, the wind energy solutions division of Adani New Industries Limited (ANIL), is focused on enabling the global clean energy transition, with an existing product portfolio ranging from 3x MW to 5x MW platforms.

Aligned to bolstering India's energy security, Adani Wind is strengthening the domestic wind manufacturing ecosystem. Adani Wind's end-to-end Wind Turbine Generator (WTG) manufacturing ecosystem is based in Mundra, Gujarat. The company envisions becoming one of the leading global wind Original Equipment Manufacturers (OEM) and is ramping from the current 2.25 GW to a 5 GW per annum manufacturing capacity. With an in-house technology centre established from Rostock, Germany, and technology collaborations with leading academic and research institutes, Adani Wind is focused on developing technologically advanced next-generation wind turbines.

Adani Wind, in collaboration with Wind2Energy (W2E) from Germany, has developed one of the world's most powerful onshore wind turbines of 5.2 MW capacity, a game changer for the global wind energy sector. ANIL's manufacturing expansion is supported by a growing external order book. The company has recently secured 304 MW of orders from independent power producers, including Fourth Partner Energy, First Energy, and Opera Energy, for its 3.3 MW turbine model with a 164 metre rotor. It has also commissioned India's largest operational wind turbine, rated at 5.2 MW, at the world's largest renewable energy plant under development at Khavda, Gujarat. Exports are emerging as a strategic focus, with Made-in-India blades now reaching European markets, incorporating anti-icing technology for colder climates.

India's wind manufacturing sector is gaining global visibility, with Adani Wind becoming the country's only turbine maker featured in BloombergNEF's global Top 15 turbine manufacturers for 2025, reflecting India's rising role in the clean-energy supply chain. The portfolio includes four models listed under the Approved List of Models and Manufacturers (ALMM) by the Ministry of New and Renewable Energy (MNRE) for Wind. Adani Wind has commissioned a 5 MW prototype at Mundra, equipped with India's largest 91.2 metre blade and a 185 metre rotor diameter, comparable to a football field in length and taller than a 30-storey building. The company has an order book of ~1 GW from leading Independent Power Producers (IPPs), covering its 3.3 MW WTG model with 164 metre rotor diameter and 5.0 MW WTG model with 185 metre rotor diameter. Adani Wind's technology development is supported by a technology centre in Rostock, Germany, along with a focused R&D (research & development) team in India. The diversified product portfolio is designed to suit varied wind regimes and is fully certified.

Adani Wind is committed to fostering sustainable growth and environmental stewardship for a cleaner and greener planet.



CLEANER ENERGY FOR EVERYDAY LIFE.

Adani Total Gas Ltd. (ATGL)

Cleaner fuels make everyday living easier. Through India's largest private city gas distribution network, we serve 13.1+ lakh households, and 11,529+ commercial and industrial customers, supporting the energy needs of nearly 14% of India's population.





Adani Total Gas Ltd. (ATGL)

ATGL is India's leading City Gas Distribution (CGD) company, fuelling the nation's clean energy aspirations through an expanding network of piped gas infrastructure and CNG stations. In FY26, ATGL commissioned 9 additional City Gate Stations (CGS) and 1 Liquefied-to-Compressed Natural Gas (LCNG) plant, expanding clean energy access to new geographical areas. ATGL, along with its equal partnership JV company IndianOil Adani Gas Pvt. Ltd. (IOAGPL), serves residential, industrial, and commercial customers across 53 Geographical Areas (GAs), covering 125 districts and 14% of the nation's population.

City Gas Distribution:

- Pan-India presence with 1,169 CNG stations
- 13.1 lakh cumulative PNG connections, impacting 5 million+ lives every day
- Expanded Industrial & Commercial connections to 11,529 PNG customers in 2025-26
- 29,859-inch km of steel and PE pipeline network laid nationwide

Adani TotalEnergies E-Mobility Ltd.:

- 5,100+ EV Charging Points installed across 226+ cities in the country

Adani TotalEnergies Biomass Ltd.:

- Successfully commissioned Phase-1 (225 TPD) of agri-waste to CBG plant at Barsana, UP
- In FY26, ~1,700 MT of CBG and over 1,500 tonnes of Fermented Organic Manure (FOM) were sold

Verticals:

- Piped Natural Gas
- E-Mobility
- LNG for Transport & Mining
- Compressed Natural Gas
- Compressed Bio Gas
- Hari Amrit, Organic Fertiliser



BUILDING BUSINESSES THAT BUILD INDIA.

Adani Enterprises Ltd. (AEL)

Some of India's leading infrastructure and energy businesses were nurtured by Adani Enterprises. We build and scale businesses across infrastructure, energy, and utilities, with six of them becoming independent market leaders. Backed by experienced leadership, AEL has delivered over 30% CAGR in share price growth since 1994, creating long-term value.



Adani Enterprises Ltd. (AEL)

Adani Enterprises Ltd., the flagship entity of the Adani Group, operates as the fastest-growing, diversified group with business interests across natural resources, edible oil, defence and aerospace, airports, data centres, and solar module manufacturing.

AEL is ensuring that the impact trickles down to the remotest corners of the country. When electricity reaches every household through the timely availability of resources, access to basic necessities is enjoyed the way it is meant to be, and a farmer is able to feed his family heartily only because he gets his fair share for delivering quality food grains, which are stored and distributed most efficiently while providing a healthy cooking medium. Through defence and aerospace, we are committed to helping India achieve self-reliance in defence and security. Turning India's transit gateways into world-class destinations, we are committed to offering the best-in-class airport infrastructure to passengers, ensuring the most seamless and secure airport experience.

For us, the nation is brimming with opportunities that can help bring about change. In doing so, we contribute to the creation of a better world.

Verticals:

- Integrated Resource Management
- Natural Resources
- Agri Fresh
- Defence and Aerospace
- Roads, Metro, Rail, and Water
- Solar Manufacturing
- Airports
- Data Centres
- Electrolyser Manufacturing
- Bravus Mining and Resources (Australia)
- Wind Turbine Generator Manufacturing
- Hydrogen and its Derivatives





Rugby Run Solar Farm

Rugby Run Solar Farm is part of Adani Group's world-leading renewable energy portfolio that is helping progress the global transition to a lower emissions future. Located near the town of Moranbah in central Queensland, Australia, Rugby Run generates 185,000 MWh of power each year. The facility has been consistently among Australia's best-performing solar-energy assets since it was switched on in October 2019.

North Queensland Export Terminal (NQXT)

NQXT is a dedicated deep-water coal export terminal that services and supports Australia's significant resources sector and the central Queensland community of Bowen in which it operates. NQXT has a nameplate capacity of 50 million tonnes per annum and provides strategic export access for thermal and metallurgical coal mines in the Bowen and Galilee mining basins.

The Bowen and Galilee basins are among Australia's most significant resource provinces. NQXT has been operating safely, responsibly, and efficiently within the Port of Abbot Point since 1984. Abbot Point Operations (APO) is contracted to manage the operations and maintenance of the terminal.

*Both NQXT and APO are part of Adani Group's Australian businesses, delivering integrated energy and infrastructure services under the Bravus banner.



Bowen Rail Company

The Bowen Rail Company connects Queensland's high-quality resource producers to the North Queensland Export Terminal and international markets. The business' operations support the community of Bowen and drive economic prosperity for the nation.

The Carmichael Rail Network is an approximately 200-kilometre multi-user railway that connects central Queensland's Galilee Basin mining region to the Newlands rail line and the North Queensland Export Terminal. The Bowen Rail Company is the rail operator on the Carmichael Rail Network, and Bravus Mining and Resources' Carmichael mine was the railway's foundation customer. The railway was designed to carry 40 million tonnes per annum and has the capacity for further expansion.

*Bowen Rail Company is part of Adani Group's Australian businesses that deliver integrated energy and infrastructure services under the Bravus banner.



Bravus Mining and Resources

Bravus Mining and Resources owns and operates the Carmichael mine in the Galilee Basin in central Queensland, Australia.

The Carmichael mine is an open-cut thermal coal mine that produces more than 10 million tonnes of coal each year for the export market. Bravus Mining and Resources has a focus on local jobs and procurement, and the majority of the people who work at the mine are from regional areas of Queensland. Bravus Mining and Resources is committed to respecting the environment, and the business has some of Australia's most comprehensive environmental plans and strategies in place to ensure healthy air, land, and water in the area of the Carmichael mine. Bravus Mining and Resources likewise supports its local communities, especially Indigenous Traditional Owners who work in partnership with the mine under rigorous Cultural Heritage Management Plans.



Road, Metro, Rail, and Water

To further our nation-building efforts, we remain committed to developing infrastructure that drives India's socio-economic growth. With a strong presence across multiple infrastructure verticals nationwide, we leverage our project management expertise to create synergies in Road, Metro, and Rail Infrastructure development.

The Adani Group is confident about positioning itself as a dominant player in the Road, Metro, and Rail sectors, supported by its extensive experience in developing National Highways, Expressways, Tunnels, Metro Rail, and Railway infrastructure. Adani Road Transport Limited currently has 19 road projects spanning over 6,500 lane kilometres across 12 states in India: Chhattisgarh, Telangana, Andhra Pradesh, Madhya Pradesh, Kerala, Gujarat, West Bengal, Odisha, Uttar Pradesh, Bihar, Tamil Nadu, and Maharashtra. Of these, 10 projects are in the operational stage, while 9 are currently under construction.

The company has also recently acquired Maharashtra Border Check Post Network Limited, which comprises 24 border check posts across the state.

Water remains an integral part of sustainable development initiatives. With growing concerns about the supply and availability of water resources, policymakers are focusing on infrastructure projects that aid its conservation. Adani Water Ltd. has already bagged and is executing two projects under the prestigious "Namami Gange, One City One Operator" framework in Prayagraj, Uttar Pradesh and Bhagalpur, Bihar, One Lift Irrigation Project in Madhya Pradesh and two Bulk Water Supply Projects in Rajasthan. The company is also focusing on opportunities in Wastewater Treatment, Irrigation Infrastructure Development, River interlinking Projects, Large Water Supply and Water Distribution Projects, and Desalination Projects to produce potable water for general consumption or industrial use.



SECURING INDIA'S RESOURCE FUTURE.

Adani Natural Resources

Resources power industries, infrastructure, and economic growth. As India's most diversified natural resources business, we operate across mining, resource trading, and metals. We responsibly produce essential minerals and supply critical commodities that strengthen India's resource security and self-reliance.











Adani Natural Resources

Our journey began with the goal of assisting the nation in meeting its long-term energy needs and achieving self-reliance by providing critical inputs for the economy and industry. Today, our versatile and dynamic business spans Mining, Trading, and Metals, where a digital-first approach driven by AI, IoT, and real-time analytics is continuously making our operations smarter, safer and more sustainable.

Adani Natural Resources has pioneered the Mine Developer and Operator model, committing to promote sustainable mining practices and ensuring energy security. Today, our mining portfolio comprises coal, iron ore, beach sand mining and bauxite in India, Indonesia, and Australia. Our innovative approach includes introducing a hydrogen-powered truck for mining logistics, utilising solar power at the mine site, achieving a record tree plantation on reclaimed land after mining, and implementing technologies such as Dozer Push Mining Method as part of our smart and responsible mining practices.

The trading division, Integrated Resource Management, plays a critical role in providing essential inputs to various industries through the supply of Coal, Bunkering, and Rock Phosphate. We have developed a high-performance work culture, leveraging key enablers such as people, processes, infrastructure, networks, technology, and analytics.

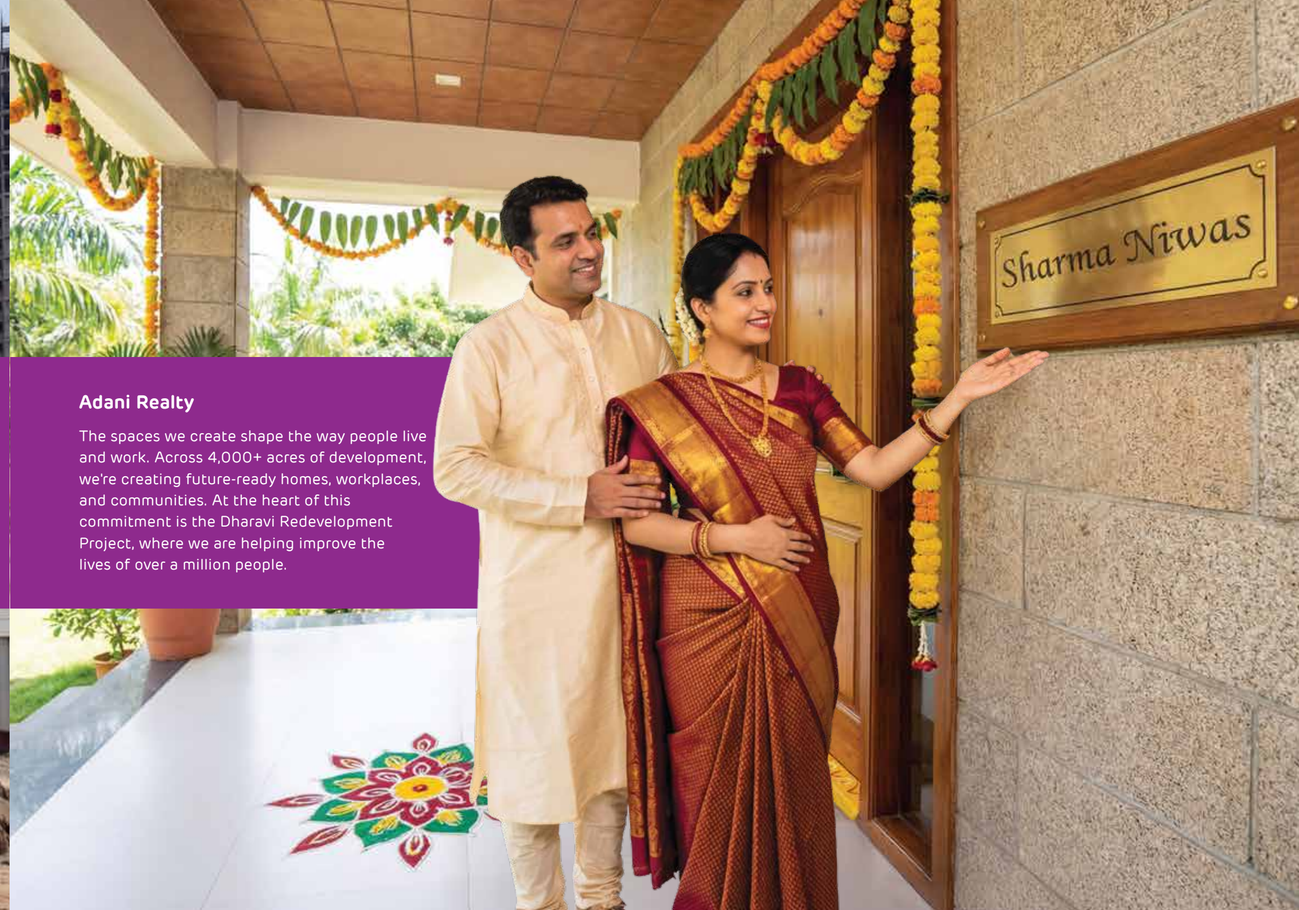
Our Metals vertical has set up a 0.5 MTPA smelting and refining complex that can be expanded to 1 MTPA, positioning Kutch Copper Limited among the world's leading custom copper smelters. The facility at Mundra produces copper cathodes, rods, tubes, and precious metal by-products, ensuring compliance with Bureau of Indian Standards (BIS) and National Accreditation Board for Testing and Calibration Laboratories (NABL) standards. Kutch Copper follows strong ESG practices, including Zero Liquid Discharge and RO-based water recycling, while increasing its renewable energy usage, in line with Adani Group's sustainable infrastructure goals.



BUILDING BETTER PLACES TO LIVE.

Adani Realty

The spaces we create shape the way people live and work. Across 4,000+ acres of development, we're creating future-ready homes, workplaces, and communities. At the heart of this commitment is the Dharavi Redevelopment Project, where we are helping improve the lives of over a million people.





Adani Realty

The real estate arm of one of India's leading infrastructure and development entities. We are developing real estate projects in India's most promising destinations, integrating design aesthetics with cutting-edge construction technology to create spaces that inspire, empower, and endure.

In over 15 years, Adani Realty has developed 33+ million sq. ft. and has 144+ million sq. ft. under development across the nation. With 50+ prestigious awards, including the Hurun Real Estate Leadership Award, and the trust of 10,000+ happy families, we continue to deliver on our promise of excellence, sustainability, and innovation.

Our vision is to be among the top global real estate players who redefine urban living through purpose-driven design and sustainable innovation. We aim to build cities within cities; vibrant, future-ready ecosystems that embody progress, elevate lifestyles, and reflect the spirit of modern India.

Achievements and Capabilities:

- **Diverse Portfolio:** Residential, commercial, retail, hospitality, lifestyle clubs, and plotted developments.
- **Geographical Presence:** Strong footprint across Mumbai, Pune, Ahmedabad, and Gurugram, with expansion plans for Panvel, Virar, and Shahad.
- **Recognitions:** Honoured with 50+ awards including Best Realty Brand, Iconic Brand, and Hurun Leadership Award for excellence and innovation.
- **Innovative Practices:** Adoption of Building Information Modelling (BIM), smart digital infrastructure, and renewable energy integration across developments.
- **Technology & Digital Innovation:** Launch of dedicated Customer App and Partner App to enhance transparency, engagement, and service excellence.
- **Urban Regeneration:** Leading large-scale redevelopment projects such as Dharavi Redevelopment, Motilal Nagar, and other city transformation initiatives.

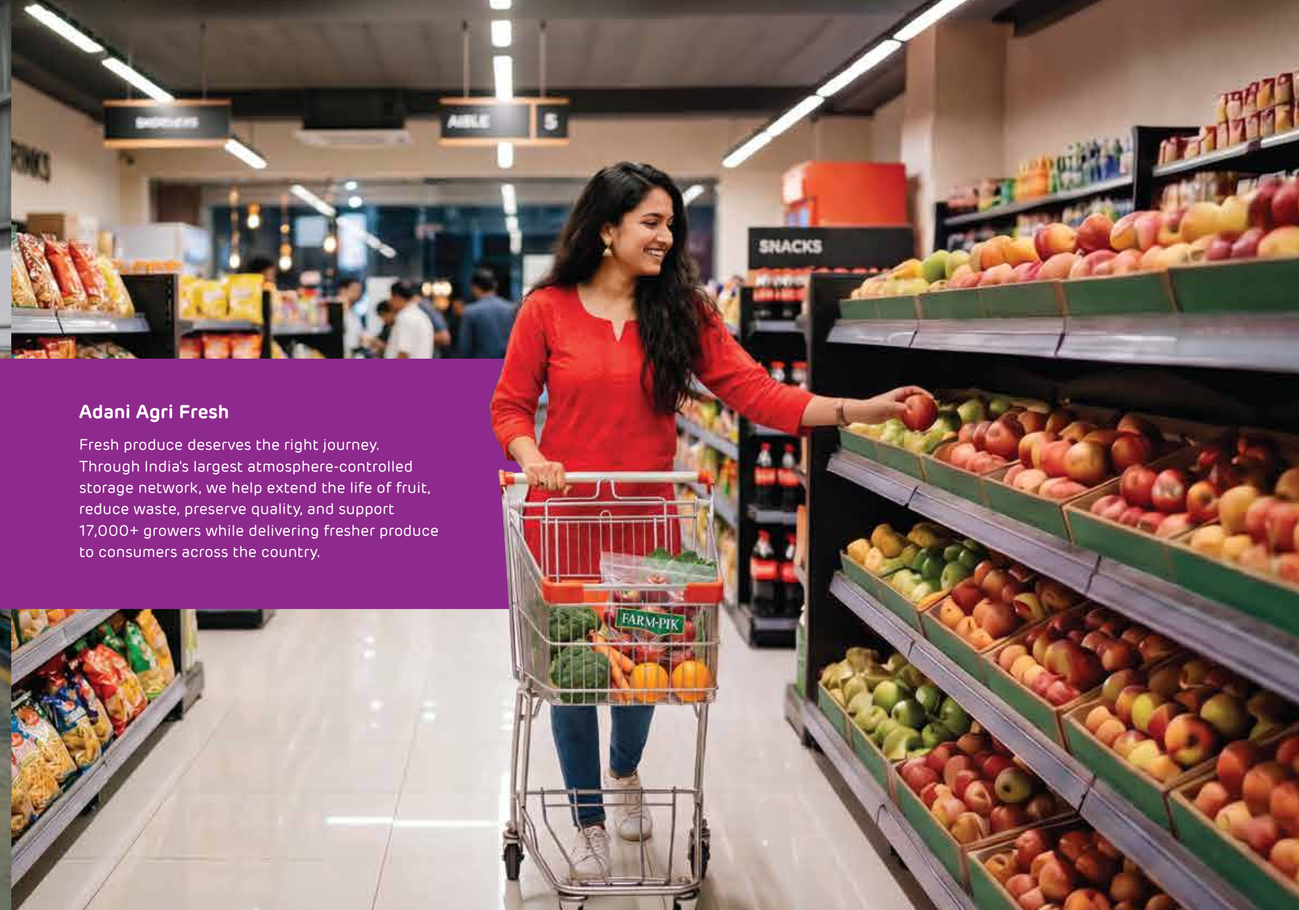
Adani Realty's endeavour has always been to create projects synonymous with global real estate standards, where superior design meets craftsmanship and every development contributes to India's rapid urban evolution. Through innovation, quality, and purpose, we continue to shape environments that redefine how India lives, works, and thrives.



ENABLING EFFICIENT FOOD SUPPLY CHAINS.

Adani Agri Fresh

Fresh produce deserves the right journey. Through India's largest atmosphere-controlled storage network, we help extend the life of fruit, reduce waste, preserve quality, and support 17,000+ growers while delivering fresher produce to consumers across the country.





Adani Agri Fresh

Our mission is to be India's largest fruit brand, delivering fresh, premium produce while empowering farmers through fair pricing, sustainable practices, and modern agri-solutions built on trust, courage, and commitment.

Adani Agri Fresh, a key player in the fresh fruit business, continues to redefine the agricultural supply chain with its robust operations in the sourcing, storage, and marketing of premium fruits, including apples, grapes, and mangoes. Our commitment to quality is supported by significant investments in state-of-the-art infrastructure, such as advanced cold storage facilities, grading and packing facilities, ensuring the freshness and quality of our products from farm to market.

We have marked a significant milestone in transforming the apple growing and storage ecosystem in Himachal Pradesh. Through our strategic initiatives, we have expanded our footprint in the fresh fruits sector under our brand 'Farm Pik', supported by a strong sales force dedicated to excellence.

As we continue to grow and innovate within the fruit and vegetable sector, Adani Agri Fresh remains committed to sustainable practices and the upliftment of our farmer partners, ensuring a positive impact on the communities we serve while meeting consumer needs for fresh, high-quality fruits.



DELIVERING PROTECTION WITH PRECISION.

Adani Defence and Aerospace

A strong nation depends on trusted capabilities across land, air, and sea. As India's largest integrated private defence and aerospace company, we design and manufacture advanced platforms and technologies in India, strengthening self-reliance, innovation, and national security.







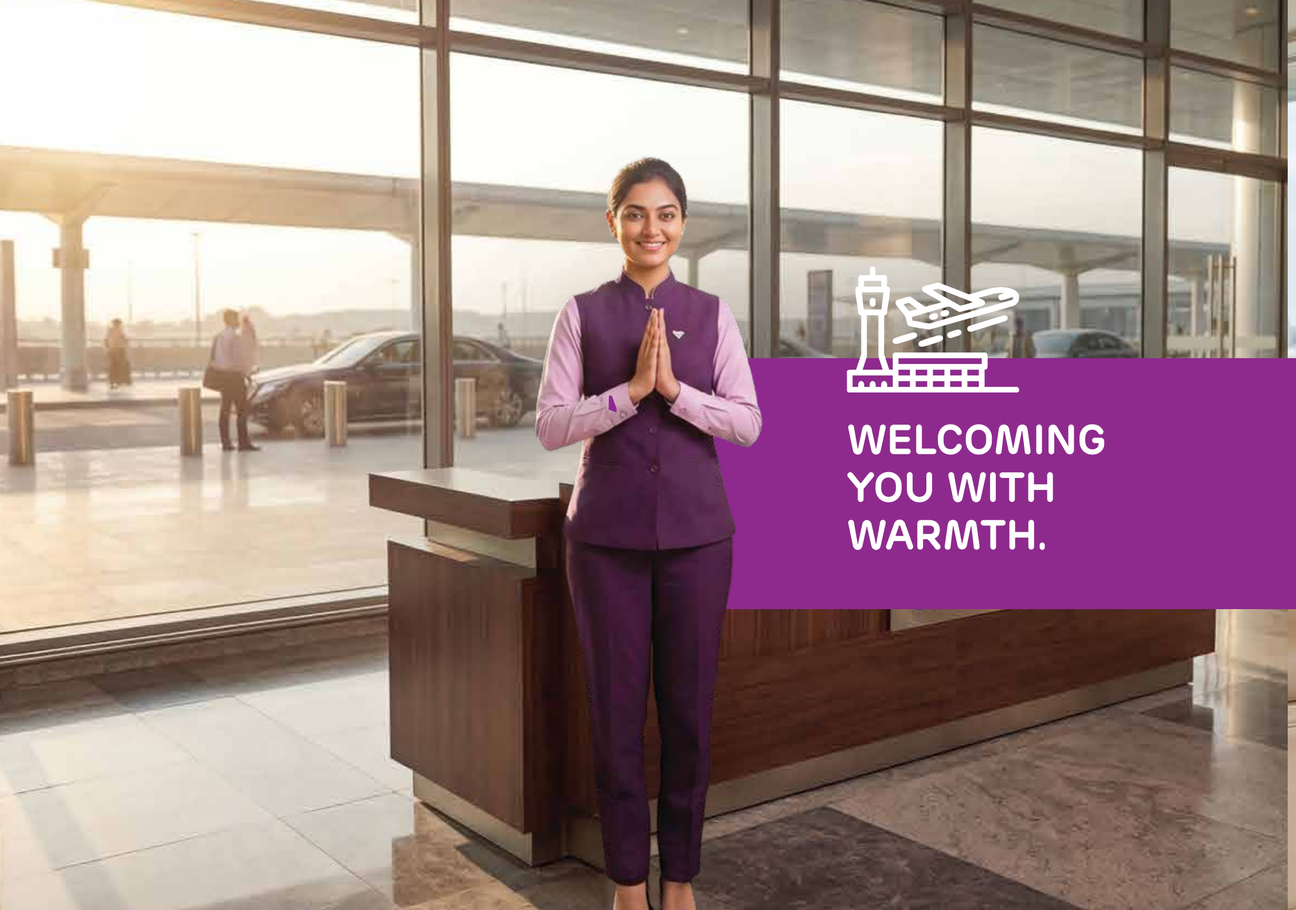


Adani Defence and Aerospace

Adani Defence and Aerospace is India's largest integrated private defence and aerospace company, with capabilities spanning land, air, and sea. The business delivers across the full value chain: Design, Development, Manufacturing, and Through-Life Sustainment, Covering Airborne Surveillance, Unmanned Systems, Loitering Munitions, Counter-Drone Systems, Small Arms and Ammunition, Next-Generation Precision Guided Missiles, and Aerospace Manufacturing and Aircraft Services. Indigenous MRO, life-cycle sustainment, and aviation training anchor every platform fielded, ensuring readiness well beyond the point of delivery.

In Operation Sindoor, the nation saw what indigenous defence capability can deliver when the moment demands it. Systems designed, built, and sustained by Adani Defence served on the frontline alongside the Indian Armed Forces, a watershed for India's private defence industry and a quiet vindication of every conviction that has guided this enterprise from the start.

Through enduring partnerships with global primes, start-ups, and MSMEs, Adani Defence is building the industrial backbone on which India's armed forces will rely for decades to come. Guided by the vision of Aatmanirbhar Bharat, the company is committed to long-term capability development, operational readiness, and the advanced technologies and skilled opportunities that strengthen India's national security and shape its future.



WELCOMING YOU WITH WARMTH.

Adani Airport Holdings Ltd. (AAHL)

Journeys begin long before take-off. As one of India's largest private airport operators, we serve 95+ million passengers annually across eight airports. From arrival to departure, we make every journey smoother, more comfortable. Navi Mumbai International Airport is set to expand India's connectivity even further.





Adani Airport Holdings Ltd. (AAHL)

Established in 2019, AAHL is India's largest operator of Public-Private Partnership airports dedicated to transforming the country's aviation landscape through innovative, sustainable, and customer-centric experiences.

In 2019, AAHL was awarded the mandate to modernise and operate six airports, including Ahmedabad, Lucknow, Mangaluru, Jaipur, Guwahati, and Thiruvananthapuram, through a competitive global tendering process by the Airports Authority of India. AAHL also holds 74% in Mumbai International Airport Ltd., which in turn holds 74% in Navi Mumbai International Airport Ltd. With a total of eight airports in its operations and development portfolio, today AAHL is India's largest airport infrastructure company.

The Navi Mumbai International Airport began commercial operations on 25 December 2025. The airport is rapidly expanding its domestic services, aiming to establish itself as an international hub. As a landmark infrastructure project of Mumbai Metropolitan Region, the airport is poised to catalyse long-term economic growth.

Together, Adani Airports manage one in every four air passengers in the country and nearly a third of India's air cargo traffic, connecting people, opportunities, and aspirations across the nation. Through its commitment to operational excellence, technological advancement, and stakeholder engagement, AAHL is shaping the future of air travel and strengthening India's position on the global aviation map.



BUILDING THE FOUNDATIONS OF MODERN INDIA.

Adani Cement

Strong foundations build stronger futures. As the world's ninth-largest cement company and India's fastest-growing building materials company, we operate 109 MTPA of capacity, combining innovation and sustainability.
With digital tools across our business, and net-zero commitment, we focus on growth that supports people, progress, and the planet.





Adani Cement

Adani Cement is the Adani Group's integrated building materials and solutions platform, anchored in the One Cement Platform that brings together Ambuja Cements, ACC, Orient Cement, and Adani Concrete.

Operating as a unified ecosystem, the platform enables scale, consistency, and resilience across manufacturing, logistics, innovation, and customer engagement, while preserving the distinct identities of individual brands. Shared capabilities across supply chain, energy sourcing, digital systems, R&D, and technical services form the foundation for operational excellence and long-term value creation.

Drawing on the Adani Group's strengths in infrastructure, logistics, renewable energy, and digital infrastructure, Adani Cement focuses on disciplined growth.
At a platform level, it is among the four large-scale building materials platforms globally to have its near-term and net-zero emission targets validated by the Science-Based Targets initiative.

Ambuja Cements Limited

Ambuja Cements Limited is the ninth largest building materials solutions company globally and a key part of the diversified Adani Portfolio. With a cement capacity of 109 MTPA across 24 integrated manufacturing plants and 22 grinding units, Ambuja plays a central role in building a greener, stronger India.

The company is advancing its decarbonisation journey through 1 GW of renewable energy, 376 MW of waste heat recovery systems by FY28, and a partnership with Coolbrook to deploy zero-carbon RotoDynamic Heater™ technology.

Ambuja Cements has achieved 12x water positivity and 7.23x plastic negativity and is committed to net-zero by 2050, with Science-Based Targets initiative validated targets. It is the first Indian cement company to adopt the Taskforce on Nature-related Financial Disclosures (TNFD) recommendations. Its products are listed in the GRIHA catalogue and supported by a captive port network with ten terminals.

Ambuja is recognised as India's Most Trusted Cement Brand for the fourth consecutive year and is the world's first cement manufacturer to join IRENA's Alliance for Industrial Decarbonisation and a member of LeadIT.



ACC Limited

ACC Limited, a subsidiary of Ambuja Cements and part of the Adani Group, is one of India's most trusted building materials and concrete solutions companies. With a legacy of nearly nine decades, ACC operates 20 cement manufacturing sites, 117 ready-mix concrete plants, and a nationwide partner network.

The company is advancing a sustainability roadmap focused on green energy, circular economy practices, and digital transformation. Alongside Ambuja, ACC is among the four large-scale building materials companies globally committed to Net Zero by 2050, with Science-Based initiative validated targets.

Recognised with a CDP Leadership Score of A, ACC's products are listed in the GRIHA catalogue. ACC has been named India's Most Trusted Cement Brand for the third consecutive year.

Adani Concrete

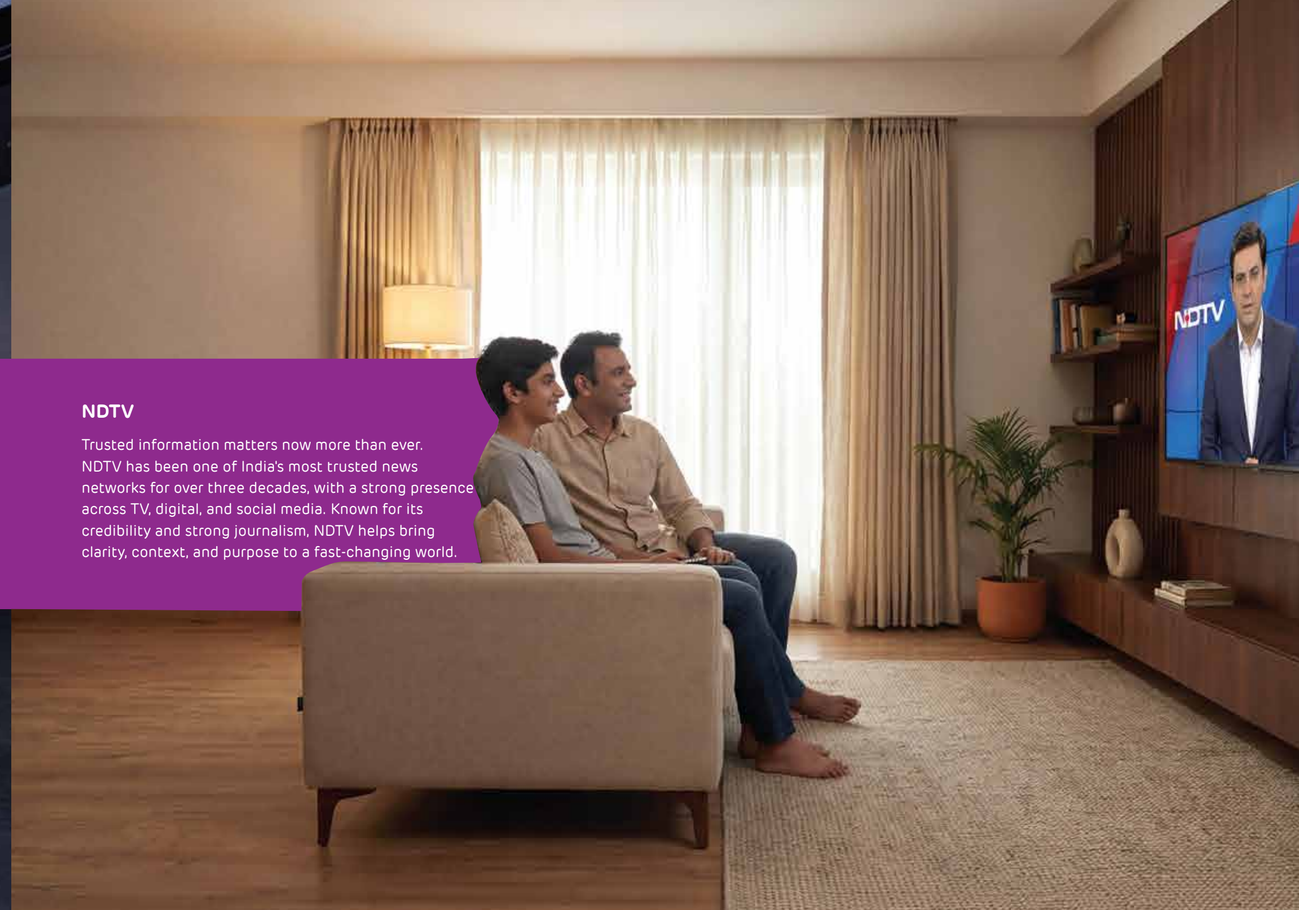
Adani Concrete is the Group's ready-mix concrete and value-added solutions arm, operating 117 plants across India and delivering consistent, application-specific concrete solutions supported by strong R&D and integrated project capabilities.



REPORTING INDIA RELIES ON.

NDTV

Trusted information matters now more than ever. NDTV has been one of India's most trusted news networks for over three decades, with a strong presence across TV, digital, and social media. Known for its credibility and strong journalism, NDTV helps bring clarity, context, and purpose to a fast-changing world.

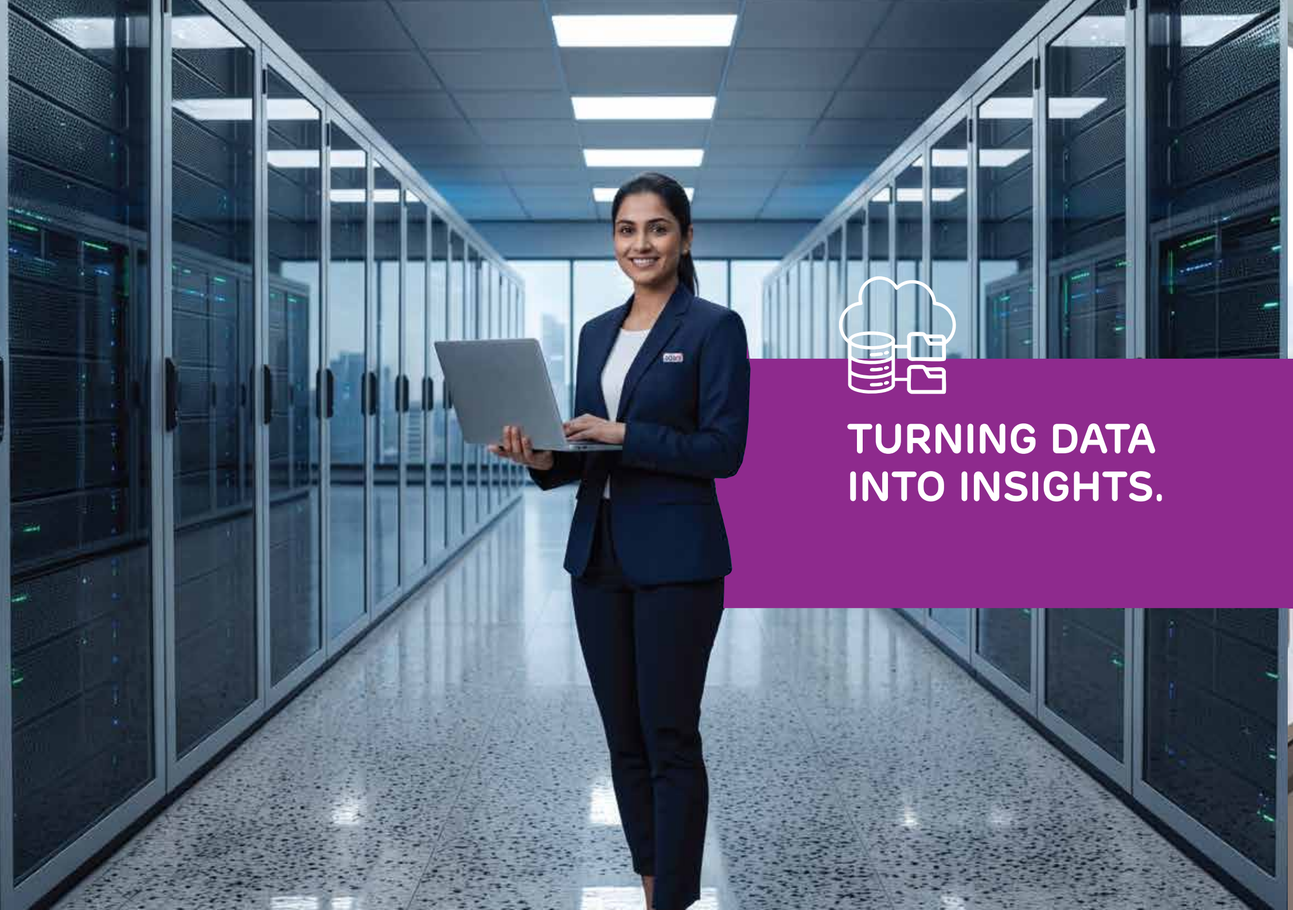




NDTV

NDTV is a global news network with a strong and integrated presence across television, digital, and social media, defined by credibility and trust. It is a network that audiences across geographies turn to for clarity in a complex world. As India's voice to the world and the world's voice to India, NDTV brings direction and depth to every story, connecting events with insight and context with consequence so that journalism does more than inform.

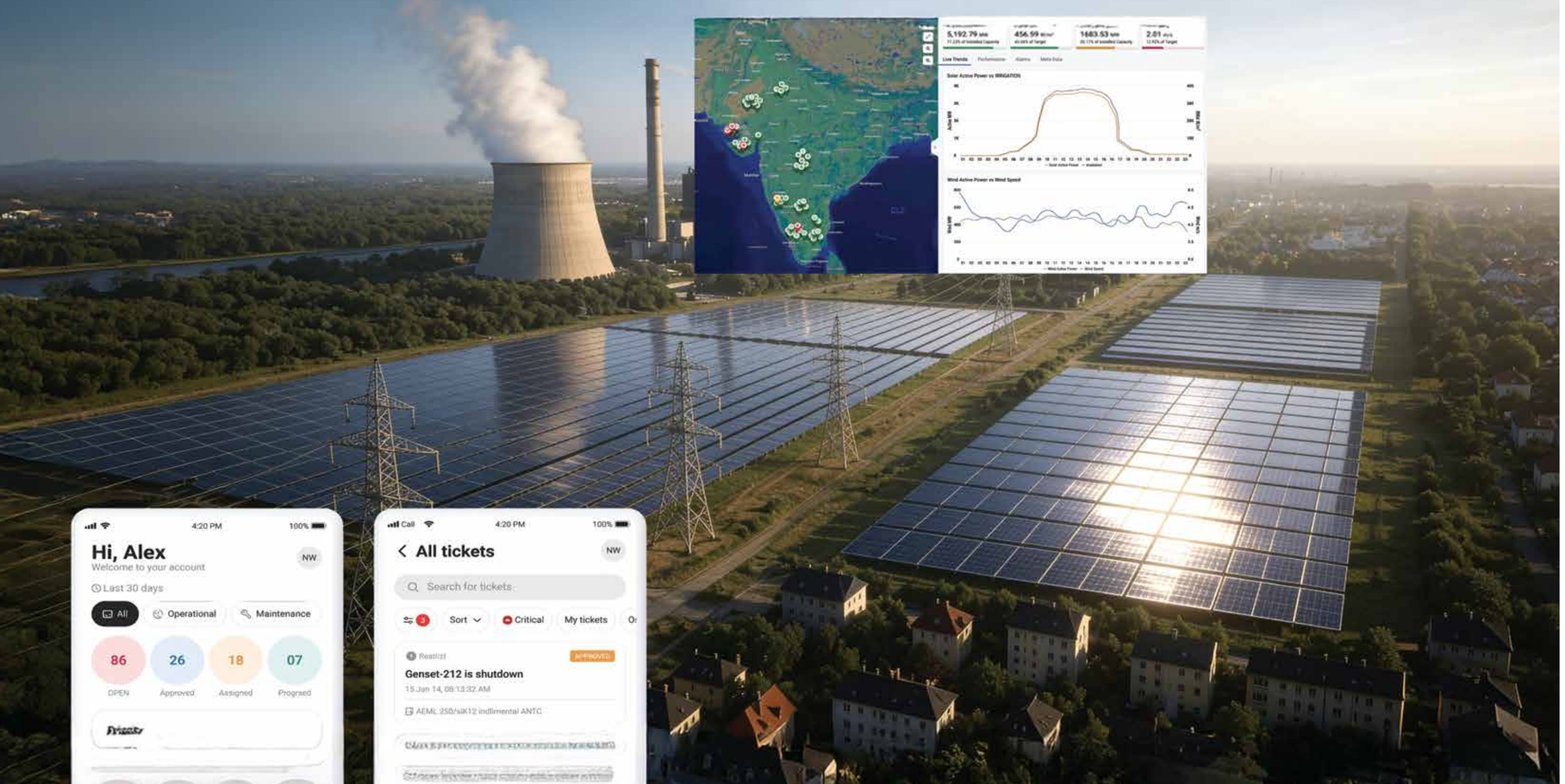
At the heart of NDTV is a newsroom driven by editorial judgement, experience, and a deep sense of responsibility, so that journalism goes beyond information and helps people make sense of what matters. With a wide and influential portfolio – NDTV 24x7, NDTV India, NDTV World, NDTV Profit, NDTV Rajasthan, NDTV Madhya Pradesh & Chhattisgarh, and NDTV Marathi – the network continues to define the benchmark for journalism that is contemporary and consistently ahead of the curve.



TURNING DATA INTO INSIGHTS.

Adani Industry Cloud

Better decisions begin with better data. We've built an AI-powered platform in-house to help complex operations work smarter every day. It brings real-time data from across the business into one system, helping teams work more efficiently, manage risk with confidence, and drive performance.



Adani Industry Cloud

Industry Cloud (IC) is an AI-powered strategic enterprise-focused technology IIoT platform that accelerates the digital journey for businesses via seamless integration of live asset data (OT) and relevant IT data to drive business outcomes. Developed in-house by the collaboration of software development teams and experts from the business, Industry Cloud is the flagship digital product which complements the Adani Group's aggressively increasing asset base. We are the default 'Asset Operating System' of the Group driving key business metrics:

Core Financial Metrics:
1. Downtime reduction via asset monitoring & predictive maintenance
2. Maintenance cost optimisation
3. Energy savings

Operational Efficiency Metrics:
1. Advanced AI analytics on data combining availability, performance, and quality
2. MTBF (Mean Time Between Failures)
3. MTTR (Mean Time To Repair)

Strategic & Adoption Metrics:
1. Scalability & technical integration of devices, locations, and protocols
2. User adoption & engagement providing insights into organisational impact
3. Business expansion via data-driven insights

Risk Mitigation & Compliance Metrics:
1. High fidelity & reliable data
2. Improved insights into inventory

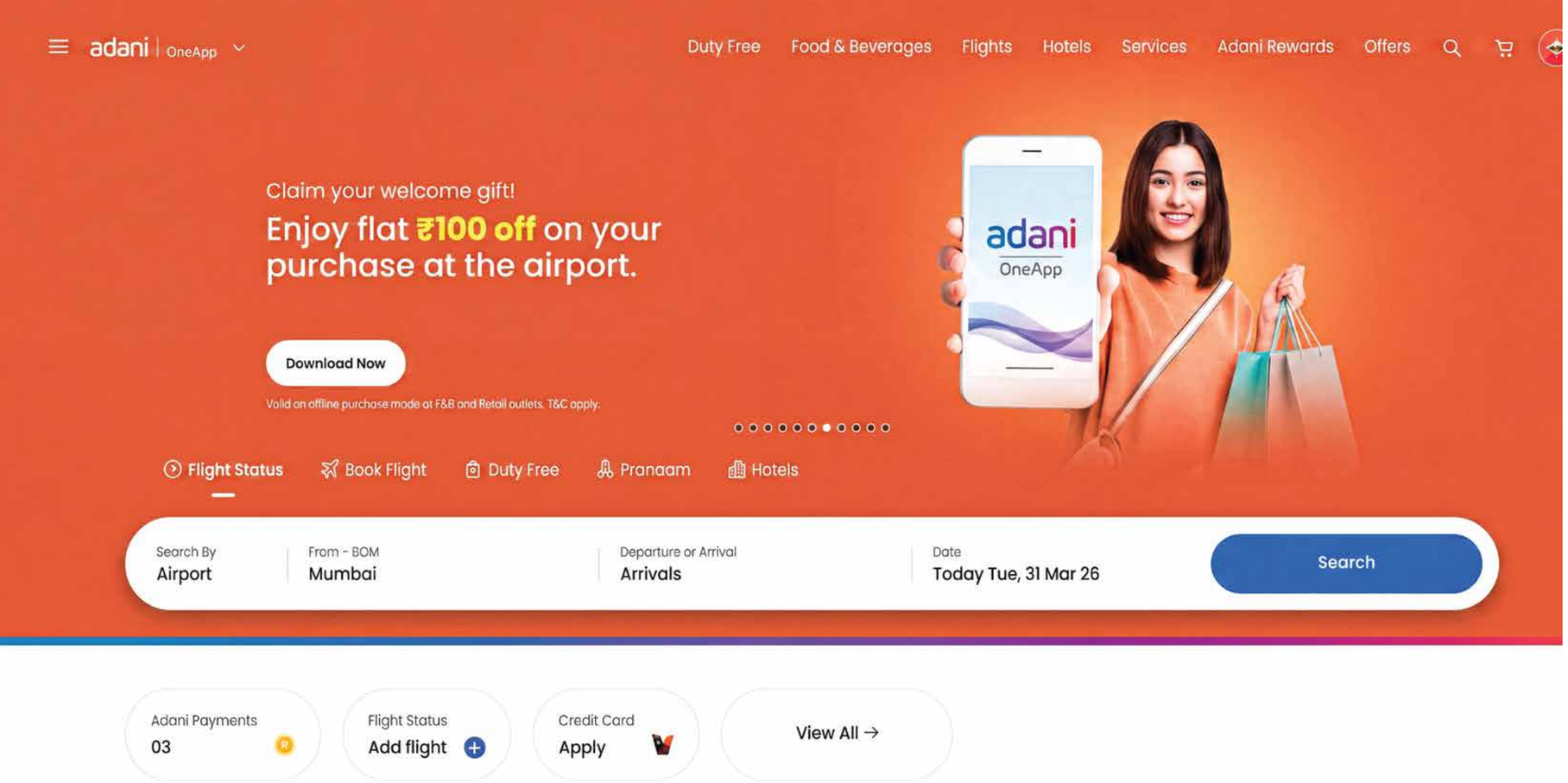
Current Footprint:
1. Adani Green Energy Ltd. (AGEL)
2. Adani Total Gas Ltd. (ATGL)
3. Adani Power Ltd. (APL)
4. Adani Energy Solutions Ltd. (AESL)
5. Mundra Solar PV Ltd. (MSPVL)

DESIGNED FOR THE MODERN FLYER.

Adani OneApp

Travelling through an airport involves many steps. We bring the entire airport journey onto one app. From flight updates to parking, lounges, food, and shopping, it makes every journey easier, helping travellers enjoy a smoother airport experience.





Adani OneApp

Adani OneApp brings airport experience to life on the traveller's phone. It is smart, simple, and built for the digital age. It connects every stage of the journey, from duty-free shopping and airport dining to live flight updates, lounge access, airport car parking and more, through one seamless platform.

Driven by a vision to step up airport digitisation across India, it is transforming how passengers move, discover, and experience travel. By integrating multiple services into a single intelligent ecosystem, it offers a smarter, faster, and more connected way to navigate airports.

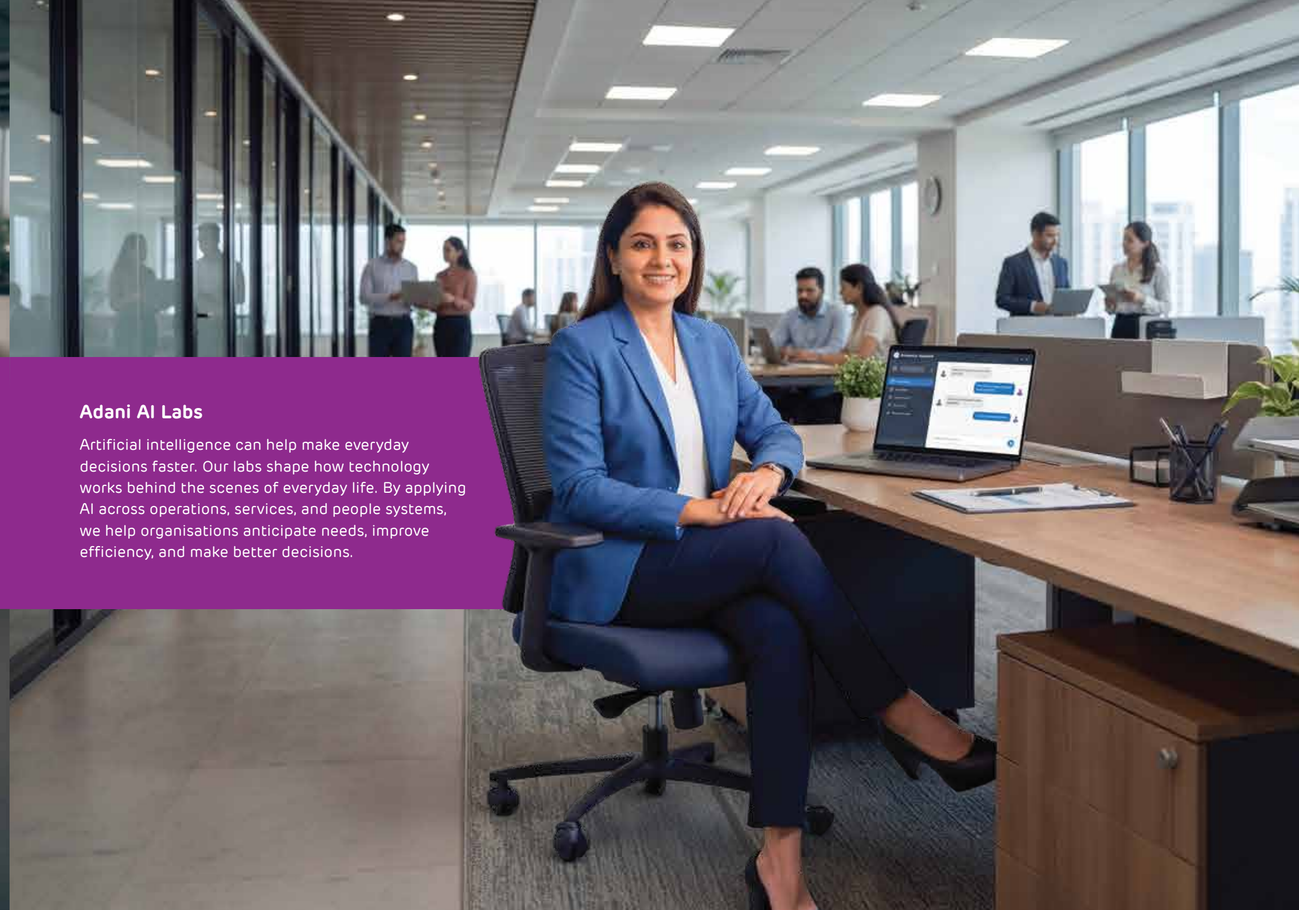
Smart in design and simple in spirit, Adani OneApp turns technology into ease, making travel not just digital, but truly effortless.



MAKING EVERYDAY SYSTEMS SMARTER.

Adani AI Labs

Artificial intelligence can help make everyday decisions faster. Our labs shape how technology works behind the scenes of everyday life. By applying AI across operations, services, and people systems, we help organisations anticipate needs, improve efficiency, and make better decisions.





Adani AI Labs

At Adani AI Labs, we embed AI as a core operating capability across the Group, helping businesses make faster decisions, reduce losses, improve service quality, and scale expertise. We bring together Predictive Analytics, Generative AI, Operational Research, Computer Vision, Agentic AI, and Enterprise AI platforms as an enabling layer for Adani businesses.

AI Labs drives operational decision-making across energy, utilities, airports, cement, logistics, procurement, finance, HR, and customer operations, with solutions spanning price forecasting, risk prediction, demand forecasting, invoice automation, audit analytics, contract workflows, and customer sentiment monitoring. Our AI Marketplace makes these solutions discoverable, reusable, and scalable across business units.

Applications include AI-led vigilance in utilities, predictive models for customer risk, computer-vision-led airport operations, AI-first customer service, and intelligent automation across finance and procurement. In cement, optimisation models support input planning and quality compliance. In talent acquisition, AI-assisted screening improves speed and consistency.

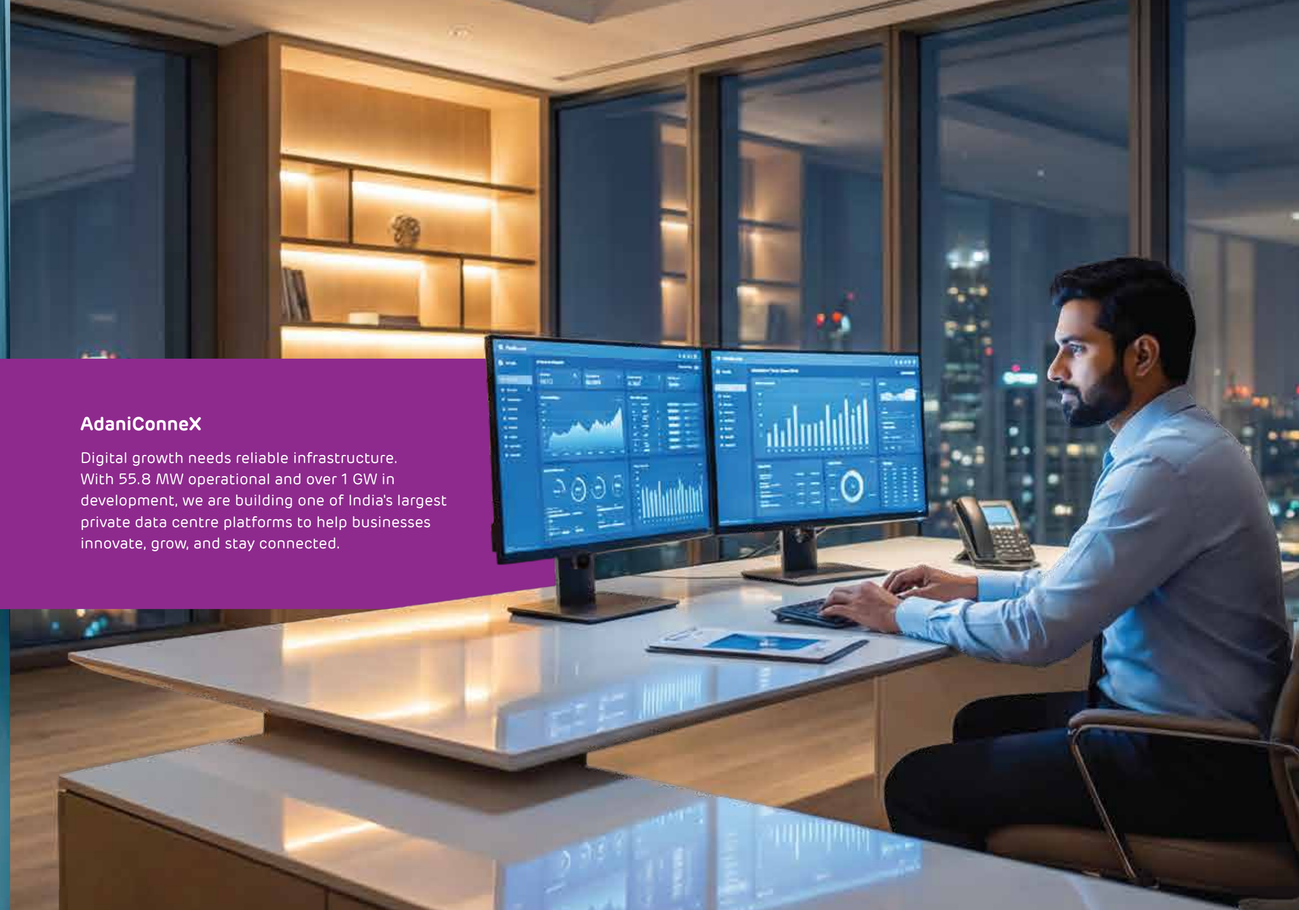
By combining domain knowledge, secure platforms, and measurable impact, AI Labs is moving the Group from AI pilots to governed, scalable, intelligence-led operations.



POWERING INDIA'S DIGITAL FUTURE.

AdaniConneX

Digital growth needs reliable infrastructure. With 55.8 MW operational and over 1 GW in development, we are building one of India's largest private data centre platforms to help businesses innovate, grow, and stay connected.





AdaniConneX

AdaniConneX is a 50:50 joint venture between the Adani Group and EdgeConneX, focused on building a sustainable and socially responsible 2 GW data centre platform by 2030. Combining the Adani Group's deep expertise in delivering large-scale infrastructure in India with EdgeConneX's global experience across 80+ data centres in 60+ markets, AdaniConneX brings global benchmarks in data centre design, engineering, and operations. Through Built-to-Suit solutions and a differentiated Energy-as-a-Solution offering, it enables hyperscale customers with faster time to market and end-to-end control across the digital and energy value chain.

Key Achievements:

1. 1+ GW cumulative orders booked till FY26
2. Chennai data centre delivered 100% operational availability throughout FY26
3. Achieved cumulative Safety Man Hours of 19.37 mn in FY26

Diversified Offerings:

1. Built-to-Suit (BTS) Solutions
2. Full stack Energy-as-a-Solution (EaaS)
3. Co-location
4. Managed Services

Chennai 1: Strategically located within the SIPCOT IT Park in Siruseri, a rising digital hub, AdaniConneX's state-of-the-art Chennai 1 facility, Phase 1, is live with a capacity of 17 MW IT load that will scale up to 33 MW at full capacity. The 'Chennai 1' campus hosts Tamil Nadu's first certified IGBC Platinum Rated data centre and has been recognised for excellence across multiple platforms. The facility is powered with renewable energy, offering enterprises and hyperscale customers sustainable energy choices.

Awards:

1. OHSSAI Gold Award in Large Construction, Noida Site - Apr 2025
2. CII EHS Excellence Award (Silver), Chennai Site - Jul 2025
3. IINA Awards - Sept 2025
4. Bharat Fire Safety Award - Dec 2025
5. Hyperscale infrastructure Award - Dec 2025
6. CII IGBC Green Champion Award - Dec 2025
7. SKOCH Silver Category Award - Jan 2026
8. OHSSAI Gold Award in HSE and ESG, Hyderabad - Feb 2026
9. OHSSAI Bronze Award in HSE and ESG, Pune - Feb 2026
10. Autodesk Imagine Award, Pune Site - Oct 2026



BUILDING MATERIALS THAT POWER PROGRESS.

Adani Petrochemicals

Everyday products begin with essential materials. By building world-scale manufacturing facilities, and future-ready industrial hubs, we are strengthening India's petrochemical ecosystem, supporting industries, creating jobs, and enabling growth.





Adani Petrochemicals

The Adani Group is taking significant strides in building a strong foundation for India's petrochemical future. A landmark 1 million tonnes per annum Polyvinyl Chloride (PVC) project, 75 KTA Chlorinated Polyvinyl Chloride (CPVC) plant, and 50 KTA Chlorinated Methane (CMS) plants, are currently under various stages of construction and development. In addition, several other petrochemical projects and a large-scale petrochemical cluster are in the pipeline, further strengthening Adani Group's commitment to driving India's self-reliance in key industrial materials.

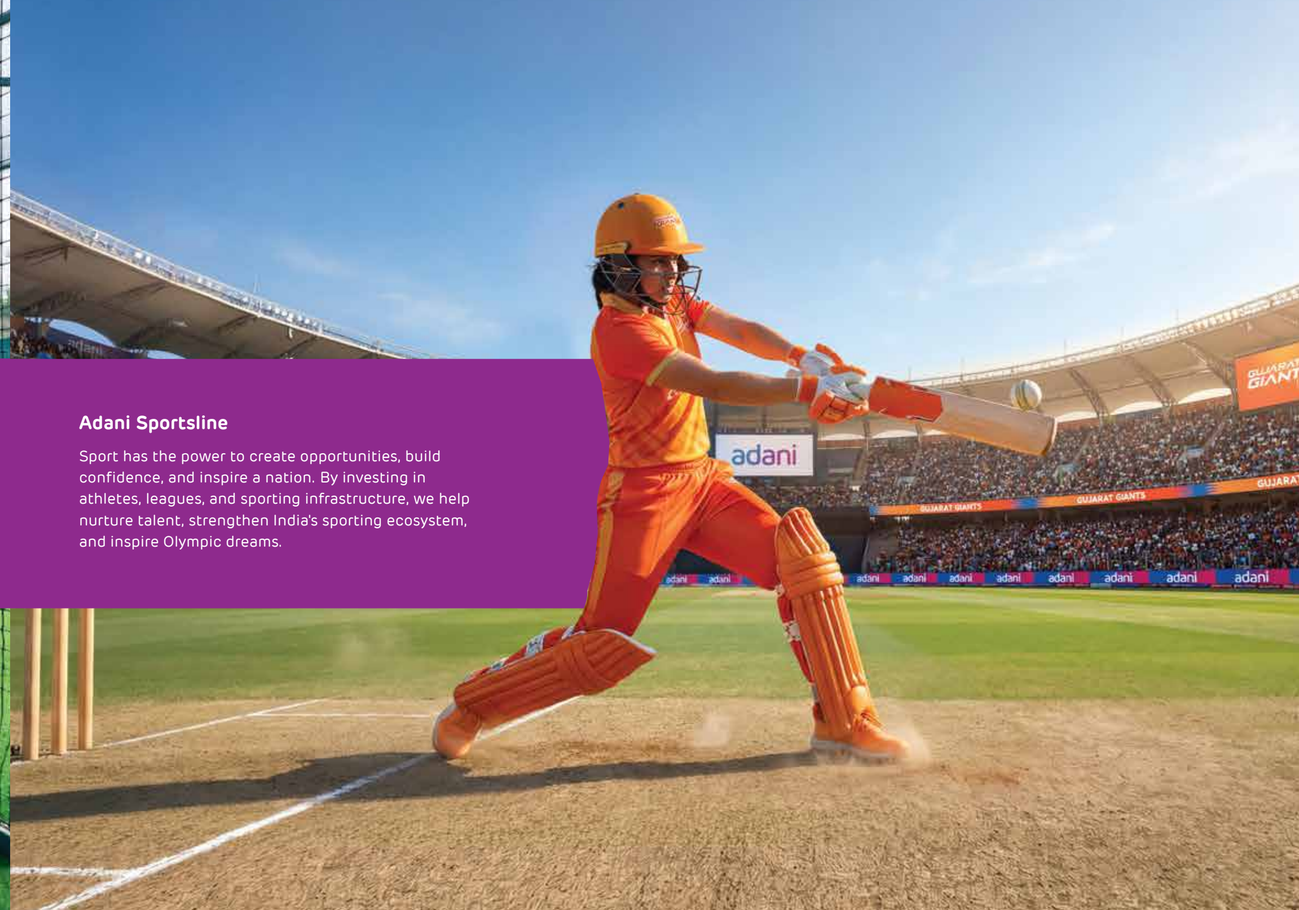
The Group is also exploring opportunities to establish a world-class petrochemical cluster at Mundra, Gujarat, and is evaluating Coal-to-Chemical projects across India's coal-rich states, paving the way for a sustainable, integrated, and globally competitive chemicals and materials ecosystem.



BACKING INDIA'S CHAMPIONS.

Adani Sportsline

Sport has the power to create opportunities, build confidence, and inspire a nation. By investing in athletes, leagues, and sporting infrastructure, we help nurture talent, strengthen India's sporting ecosystem, and inspire Olympic dreams.





Adani Sportsline

The sports arm of the Adani Group was established in 2019 with a vision to make a meaningful contribution to nation-building by creating a dynamic, inclusive, and world-class sporting ecosystem for India.

We believe in the transformative power of sport, its ability to inspire, unite, and uplift individuals and communities. Guided by this belief, our mission is to nurture India's sporting talent, cultivate excellence, and build pathways that enable athletes to rise from grassroots to global arenas. Our initiatives are designed to empower athletes, strengthen communities, and foster a performance-driven mindset that echoes across every field, track, and arena.

The Adani Sportsline Academy plays a pivotal role in shaping India's young athletes by offering structured training, expert coaching, and a clear roadmap to reach a professional level. Complementing this vision, the Adani Ahmedabad Marathon stands as a national movement for health, inclusion, and social impact. Since its inception, its theme #Run4OurSoldiers has honoured the valour, spirit, and sacrifice of India's Armed Forces while inspiring a culture of fitness and running across the nation.

Our flagship initiative, #GarvHai, scouts and supports promising Indian athletes, empowering them to shine on national and international stages.

Our growing portfolio of professional sports teams exemplifies this vision:

- The Gujarat Giants in the Women's Premier League (Cricket) represent our commitment to empowering women in sport.
- The Gulf Giants in the International League T20 (Cricket) showcase Adani Group's global sporting ambition.
- The Gujarat Giants in the Pro Kabaddi League embody the resilience, strength, and spirit rooted in India's sporting tradition.

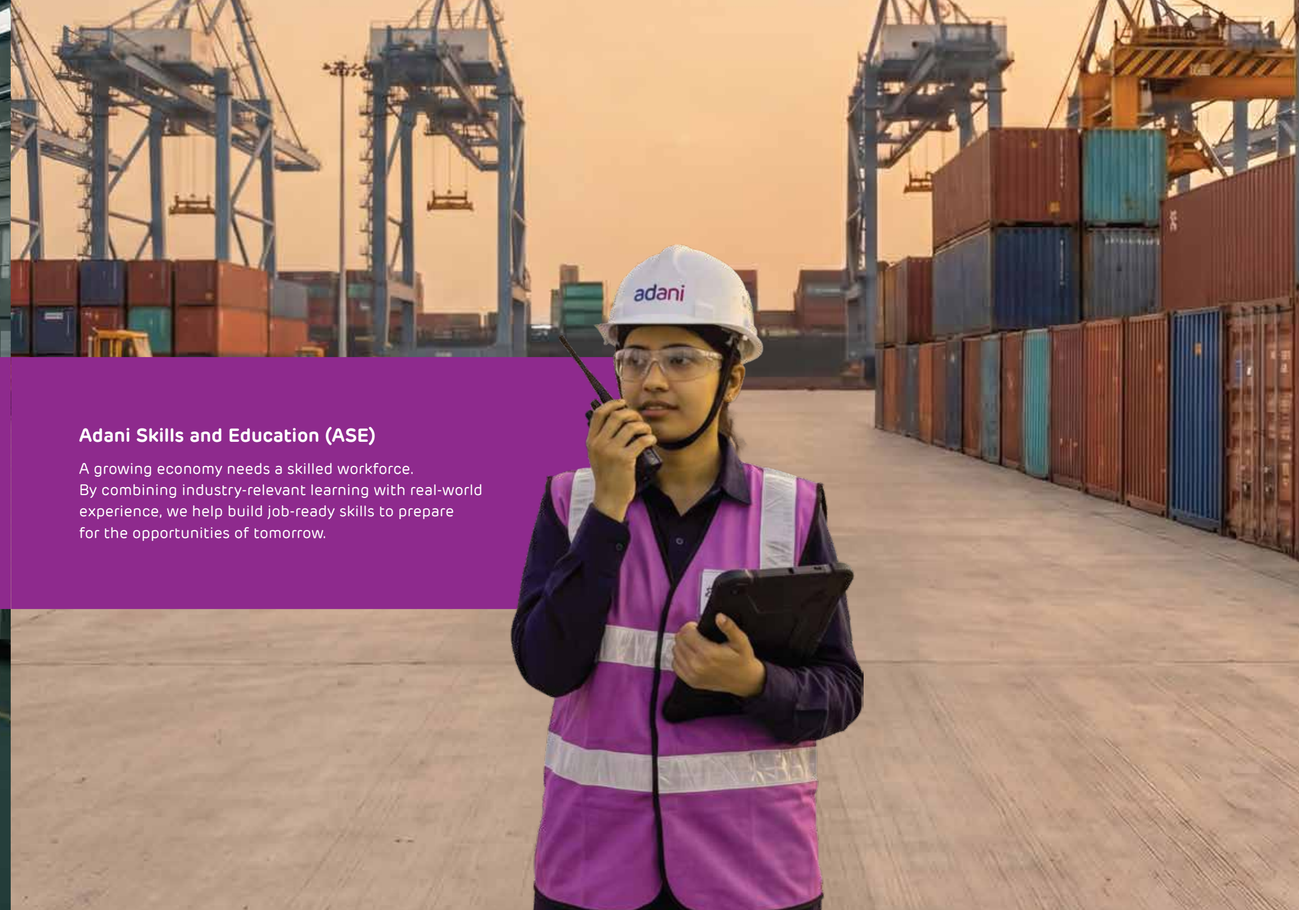
Through these endeavours, Adani Sportsline is building more than champions. It is shaping a movement that mirrors the Adani Group's larger purpose of nation-building.



TRAINING TALENT FOR TOMORROW.

Adani Skills and Education (ASE)

A growing economy needs a skilled workforce.
By combining industry-relevant learning with real-world experience, we help build job-ready skills to prepare for the opportunities of tomorrow.





Adani Skills and Education (ASE)

ASE operates as the Group's capability engine, building a scalable talent ecosystem aligned to enterprise demand. We translate business requirements into deployment-ready human capital, ensuring first-day, first-hour productivity across operations and delivering talent security.

Our Skill2Employ approach directly links capability to deployment, creating a consistent pipeline of industry-ready talent.

How we build capability:

1. **Learn–Earn Pathways:** Work-integrated models such as Karma Shiksha and apprenticeships
2. **Capability Architecture:** Structured programmes across technical, behavioural, leadership, and physical & mental well-being
3. **Real Operating Environments:** On-the-job training, simulations and live business exposure
4. **World-Class Infrastructure:** Global Skills Academy, Centres of Excellence, Integrated Campuses, and Train-the-Trainer Academy
5. **Internationally Benchmarked Partnerships:** Global Curriculum, Certifications and Delivery Standards
6. **Technology Backbone:** End-to-end visibility and performance governance

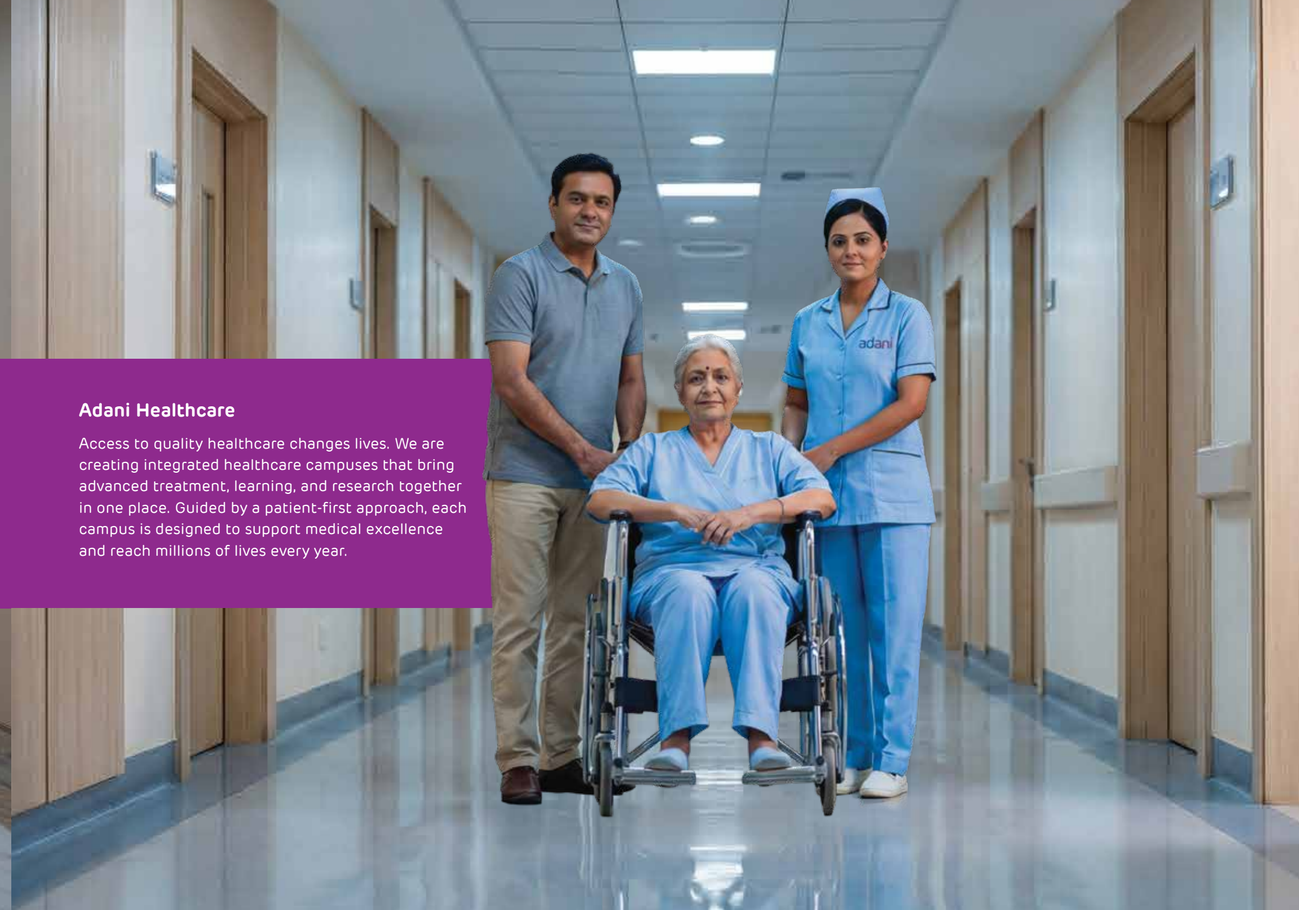
Creating Impact: Across core sectors, including ports & logistics, energy, mining, airports, and infrastructure, we are creating a workforce aligned to real operating environments.



MAKING QUALITY CARE ACCESSIBLE.

Adani Healthcare

Access to quality healthcare changes lives. We are creating integrated healthcare campuses that bring advanced treatment, learning, and research together in one place. Guided by a patient-first approach, each campus is designed to support medical excellence and reach millions of lives every year.





Adani Healthcare

Adani Arogya Mandir, a flagship initiative of the Adani Foundation, is redefining India's healthcare landscape through the creation of world-class integrated health campuses across 10 cities. Engaging with Mayo Clinic and guided by the principle of 'Patient First', these campuses combine clinical excellence, advanced research, and medical education within a digitally connected ecosystem.

With a commitment of Rs. 60,000 crores towards healthcare, education, and skill development, Adani Arogya Mandir is designed to serve over 10 million lives annually across the nation with its 10 campuses. The ecosystem includes teaching hospitals with 3,500+ beds across Nagpur, Wardha, and Bhuj, supported by integrated health campuses featuring 1,000-bedded multi-super specialty hospitals. Premier medical colleges educating over 12,000 students across undergraduate, postgraduate, and super specialty programmes in medicine, nursing, and allied health sciences with state-of-the-art research infrastructure.

Leveraging AI-powered platforms, phygital care models, and global partnerships, this initiative emphasises preventive care, affordability, and innovation. It integrates ancient wisdom with modern science to deliver compassionate, inclusive, and future-ready healthcare for every Indian.



SEVA THAT CHANGES LIVES.

Adani Foundation

People are at the heart of everything we do. Through initiatives in education, health, and livelihoods, the Adani Foundation impacts 13.3 million lives across 7,247 villages and urban wards in 22 states. Guided by the spirit of Seva, we work alongside communities to help create opportunities and improve quality of life.











Adani Foundation

At the intersection of compassion and commitment lies our journey - one that empowers communities, nurtures resilience, and builds pathways to lasting change. We, at Adani Group, strive to create a future where opportunity is inclusive and development is sustainable. Every life uplifted tells a story of hope, dignity and transformation - and together, these stories are shaping a stronger, self-reliant India. We remain dedicated to enabling equity, empathy, and empowerment.

The Adani Group invests over 2% of its total profit in social initiatives through the Adani Foundation - social welfare and development arm of the Adani Group, which has since 1996 stood as a beacon of transformative philanthropy advancing the Group's community outreach through carefully planned programmes on the principles of sustainability, diversity and shared values. Over the years, the Foundation has grown to be amongst India's most influential catalysts for social change.

It works across geographies with a life-cycle approach and inclusive framework to enable change where it matters the most. Today, it is actively making a meaningful difference to over 13.3 million people across 7,247 villages and urban wards in 22 states of India through its comprehensive initiatives in 5 thematic areas viz. education, health and nutrition, sustainable livelihoods, climate action, and community development. These efforts are meticulously aligned with both national priorities and global Sustainable Development Goals (SDGs).

With a strong focus on empowering children, women, youth and marginalised communities, the Adani Foundation is significantly contributing to nation-building through sustainable impact and an inclusive future for all. The Foundation's evolutionary journey underscores a profound truth: when philanthropy is grounded in vision, integrity and deep community engagement, it can ignite societal transformation at scale.



Education

At the Adani Foundation, we empower children with knowledge, critical thinking, and confidence to shape better futures. With 43 schools nationwide, we offer affordable, holistic education through personalised attention, smart technology, and strong partnerships. Our mission is to nurture informed, compassionate individuals rooted in Indian values.

Adani Vidya Mandir Schools (AVMs): Providing free, high-quality education to children from economically disadvantaged backgrounds. Our four NABET-accredited AVMs in Ahmedabad (Gujarat), Bhadreshwar (Gujarat), Krishnapatnam (Andhra Pradesh) and Surguja (Chhattisgarh) nurture young minds and prepare them for a future of possibilities.

Adani Schools: Located primarily in rural areas, our 39 Adani Schools focus on holistic student development. Through value-based learning, experiential education, and skill-building initiatives, these schools aim to equip students with the knowledge, confidence and moral foundation needed for a happy and successful career.

Project Utthan: Aligned with the National Education Policy 2020, Utthan focuses on improving foundational literacy and numeracy in government primary schools, with a special emphasis on empowering Priya Vidyarthis (progressive learners) ensuring that no student is left behind. It is currently covering more than 1,200 schools, including all 947 Brihanmumbai Municipal Corporation (BMC) schools in Mumbai. Furthermore, Adani Evening Education Centres provide remedial classes to deserving high school students to improve their board exam results and Adani Competitive Coaching Centres prepare students for scholarships and competitive exams.

Project Udaan: A unique learning-based endeavour of the Adani Foundation, Udaan provides an immersive experience to young, enthusiastic students through carefully planned exposure visits to state-of-the-art Adani Group facilities including ports, power plants, oil refineries, solar plants and airports amongst others. The intent is to provide an enriching learning experience by giving students a firsthand feel of the intricacies of large-scale business operations. More than 10,000 exposure visits have already been organised, providing experiential learning to 5.96 lakh students.



Health & Nutrition

The Adani Foundation is making a meaningful difference by bridging these critical gaps in rural healthcare by reaching the unreached, strengthening local health systems, and building healthier lives from the ground up.

Our Mobile Healthcare Units (MHCUs) and health camps are crucial in reaching elderly people and those with limited mobility, while the rural clinics and hospitals are making quality healthcare accessible to communities that have long been underserved. Our SuPoshan project is fighting malnutrition by training and empowering village-level volunteers, a.k.a. SuPoshan Sanginis, who educate families, monitor health and provide vital nutrition support.

Adani Hospitals: In Gujarat, Adani Hospitals at Bhuj, Mundra, and Kodinar offer essential and specialised care to underserved communities. The recently announced Adani Health City in Mumbai and Ahmedabad will bring world-class medical services to urban communities, while the upcoming Roha hospital (Maharashtra) will support semi-urban and rural populations.

Eye Care Programme: The absence of timely and accurate eye care can severely affect an individual's potential to perform daily tasks, contribute to household income and care for the family. Addressing this concern, our eye care programme helps in early detection and prevention of vision-related problems by providing comprehensive eye care services, including screening, free spectacles and referrals to school students, women, senior citizens and truck drivers at the grassroots level. The programme is aligned with the government's National Programme for Control of Blindness and Visual Impairment (NPCBVI).

SuPoshan: A community-led initiative focused on curbing malnutrition among children under 5 and improving the overall nutritional well-being of adolescent girls and women of reproductive age. SuPoshan has so far transitioned 90,000 children from 'Undernourished' to 'Healthy' category.



Sustainable Livelihoods

The Adani Foundation harnesses community resources for transformative socio-economic progress. Through our targeted initiatives in on-farm, off-farm, and non-farm sectors, we are driving impactful change to boost, diversify, and sustain incomes. We focus on skilling, natural farming, animal husbandry, dairy development, and the empowerment of women-led enterprises through cutting-edge training, skill development and market access.

Our skilling programme, SAKSHAM, equips the youth with technical and entrepreneurial skills, propelling them toward greater employability and self-reliance. Similarly, our Sathwaro initiative powers art by empowering the country's artisan community.

Women Empowerment: The Foundation has been advocating women's empowerment through skill-based education and training to enable women to be self-reliant. Our interventions (such as Swabhimaan) focus on creating small-scale enterprises, promoting high-value, cash-intensive activities such as mushroom cultivation, dairy farming, tailoring, and even encouraging women to take up farming, thus fostering a composite ecosystem for their economic empowerment. Our manifold approach including skill training (both technical and non-technical), enterprise development, and market facilitation exemplifies how empowering women in rural and urban India can drive social and economic transformation. Through our efforts in education, skilling and entrepreneurship, we have brought a meaningful difference in the lives of over 2 million girls and women across India.

Adani SAKSHAM: The initiative aligns with the government's Skill India Mission by building a self-reliant, job-ready workforce. Through online and offline training across a variety of sectors, we ensure inclusive access. Our tech-driven courses equip youth with future-ready capabilities that meet the evolving demands of the modern job market. Since its inception in 2016, SAKSHAM has trained more than 2 lakh youth.



Agriculture-based Livelihoods: Through our initiatives in drip and lift irrigation, we enable farmers to maximise water use efficiency, resulting in higher crop yields even in water-scarce regions. This increase in productivity has directly translated into improved incomes and greater financial stability for farming households. Beyond irrigation, we actively promote eco-friendly practices such as crop rotation, composting, use of green manures, and biological pest control. By integrating traditional knowledge with modern techniques, the Foundation's efforts have supported a shift towards sustainable agriculture that benefits both the farmer and the ecosystem.

Animal Husbandry and Dairy Development: The Foundation has a multifaceted approach to increase milk yields and household incomes. We focus on cattle breed improvement, cattle healthcare, fodder development, while helping practitioners with market linkages. In a nutshell, we focus on creating a robust financial safety net, empowering families with steady incomes, greater resilience, and a pathway out of poverty.

Project Sathwaro: A movement to preserve India's rich artistic heritage by empowering the artisan community. It supports them with dignity, recognition, and sustainable livelihoods, while bridging tradition and modernity. By connecting crafts to contemporary markets, it keeps timeless art relevant and meaningful.

Climate Action

In an era defined by climate uncertainty and environmental challenges, the Adani Foundation's commitment to water conservation, biodiversity preservation, and renewable energy represents a forward-thinking blueprint for sustainable development. These integrated efforts not only address the urgent ecological challenges but also lay the foundation for resilient, thriving communities. By investing in clean energy, protecting vital ecosystems, and ensuring responsible water stewardship, we are enabling long-term social and economic well-being.

Water Conservation and Management: The Adani Foundation has championed a comprehensive, community-led approach to water conservation and management, deepening traditional ponds to enhance storage capacity, installing rainwater harvesting structures to capture seasonal run-off and promoting efficient drip irrigation to maximise every drop. So far, it has created an additional water storage capacity of over 16.5 billion litres across India.

Biodiversity Enhancement: The Foundation's community-driven forest management initiative (Adani Van) integrates advanced technologies for seeding, watering, and monitoring to enable communities to ensure long-term survival and regeneration of green spaces. These new green sanctuaries have become vital corridors for biodiversity, offering refuge to countless species. So far, more than 23 lakh saplings have been planted across India.



Community Development

The Adani Foundation envisions a future where communities across India achieve holistic development, marked by robust economic growth, enhanced human potential and an elevated quality of life. We drive this vision through sustainable interventions, fostering self-reliance and resilience. Our commitment extends to building vital community infrastructure, from roads to water conservation systems and championing sports to cultivate unity and discipline.

We are dedicated to promoting inclusive growth, actively facilitating access to government schemes and offering crucial support during crises, standing with communities across India through natural calamities and unforeseen tragedies. A cornerstone of our mission is the empowerment of specially-abled persons. Since 2014, we have made significant strides through comprehensive initiatives like Mangal Seva that focus on fostering self-reliance. These efforts include skill enhancement, livelihood generation, educational support, and the provision of essential aid. We also support innovative mobility solutions, such as battery-operated devices developed by the IIT Madras start-up NeoMotion, to ensure greater independence and dignity.

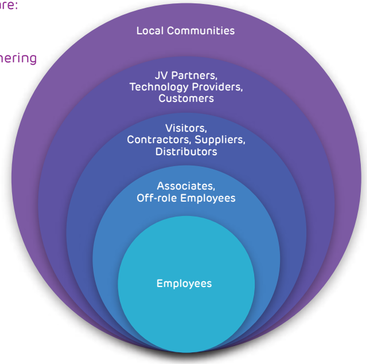


Adani Safetyverse

At Adani Group, Occupational Health & Safety (OH&S) is not just a priority, it is a core value embedded in our operations, policies, and everyday practices. Our 'Culture of Care' extends beyond Adani Group employees to include associates, partners, customers, and surrounding communities. We firmly believe that safety is a shared responsibility. Every individual plays an essential role in fostering a safe environment. Adanians leading by example create a ripple effect that positively influences our partners, associates, and communities. The Adani Safetyverse embodies the overarching concept of a 'Sphere of Control and Sphere of Influence', capturing our holistic approach to safety as a shared and interconnected responsibility. It reflects our belief that safety is not a siloed function, but a collective ethos, one that connects and empowers every stakeholder to join our journey of nation-building.

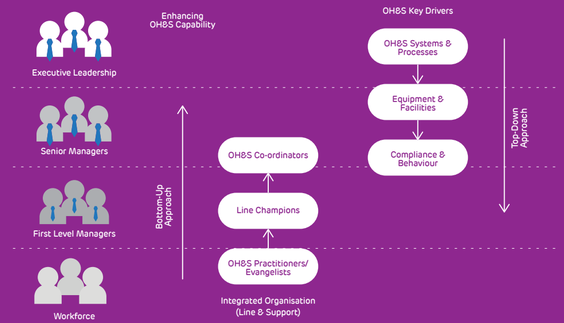
The dimensions of Safetyverse are:

- Risk Management
- People and Behaviour
- Sourcing and Business Partnering
- Incident Management
- Performance Management and Assurance
- Innovation



Safety Management System & Assurance

- Integrates all OH&S management components of our businesses into one coherent system.
- Upholds the ecosystem for implementing proactive & sustainable business and drives continuous improvement.
- Safety Assurance programme runs diagnostics for the effectiveness of the safety management system and relies on the assessment of safety performance, change management process, and continual improvements.



Top-Down & Bottom-Up Approach to Safety

Our Group is on a transformational journey to build a world-class safety organisation. This evolution is driven by the unwavering commitment and accountability of our leadership, embracing both a top-down and bottom-up approach. By focusing safety efforts on the 'last mile worker' at the base of the pyramid and the 'executive leadership' at the top, we create synergy across all levels. This dual engagement ensures that safety is not merely treated as a priority, but embedded as a core value in every aspect of our operations. It reflects our belief that true safety excellence stems from collective ownership and continuous alignment from the ground up to the top-most tier.

Empowering Safety through Technology and Innovation

Adani Group is advancing safety excellence through two strategic pillars: digital transformation and technological solutions. Our enterprise safety platform, SAFEX, now integrates Generative AI capabilities to automate and elevate safety processes, driving proactive, data-driven governance. In addition, robust technological controls are being implemented to strengthen risk mitigation and operational reliability.

Safety Achievement Awards

- DGMS - Annual Coal Mines Safety Fortnight: Adani Natural Resources
- Green Tech Foundation - Greentech Global EHS Awards: Adani Natural Resources, APSEZ
- PNGRB Excellence Awards - Leader in Safety, Integrity & Technical Excellence: ATGL
- CII - SHE Excellence & Innovation Award: Adani Road Transport Limited, APSEZ
- CII - EHS Excellence Gold Award cum Sector Topper Energy & Utilities: APL
- NSCI - 5 Golden Stars in NSCI Safety Rating System: APL
- Apex India Occupational Health & Safety Awards - Gold category Award: APL
- Department of Factories & Boilers, Karnataka - Safest Boiler Award: APL
- QCFI - National Safety Convention Gold Award: APSEZ
- Golden Bird - Golden Bird Health & Safety Award - Safety Excellence & Best Practices: AGEL
- World Safety Organization - Workplace OHSE Excellence Award: AGEL
- OHSSAI Foundation - OHSSAI Annual HSE Excellence & ESG GLOBAL AWARDS - Safety Award: AGEL
- Sustainable Development Initiatives - EXCEED Occupational Health Safety & Security Awards 2024 - OHS Award - Safety Award: AGEL
- British Safety Council - Sword of Honour: AGEL
- British Safety Council - International Safety Award 2024: APSEZ
- Construction Industry Development Council - CIDC Vishwakarma Awards - Achievement Award for Construction Health, Safety & Environment: AGEL
- Fire & Safety Forum - Global Safety Summit - Global Safety Summit Awards - OHS Award: AGEL
- OSH India Award 2025 - Excellence in Safety Training & Education: APSEZ
- OSH India Award 2025 - Excellence in Occupational Health & Safety Management System: APSEZ
- Gold for OHSSAI Safety Award - 10th Annual Health, Safety, Environment (HSE) Excellence & ESG Global Awards 2025: ATGL







People and Culture

Our people are the key drivers of our core philosophy of nation-building. As a people-centric organisation, we invest in them and empower them to create enriching careers with us. Our dynamic work environment nurtures individuality and intellectual curiosity while also encouraging creative thinking. We believe that our workforce is our competitive advantage. Driving our vision and mission forward is a 48,000+ strong team of nation-builders that relentlessly works every single day to create extraordinary value for our customers and stakeholders. We perform with energy and enthusiasm, thrive on change, operate on trust, commitment and courage, and leverage our team's diverse and unique talents in everything we do. We are resilient, solve problems rapidly, and are eager to take on fresh challenges every day.



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